



City Council Meeting

Holly Springs Public Safety Building, Council Chambers
3235 Holly Springs Pkwy. Holly Springs, GA 30115
Monday, February 2, 2026 | 6:30 PM

Ryan P. Shirley, Mayor

Michael Roy Zenchuk II, Mayor Pro Tem, Ward 3

Kyle Whitaker, Ward 1 | Dee Phillips, Ward 2 | Kevin Moore, Ward 4 | Jeff Wilbur, Ward 5

AGENDA

I. CALL TO ORDER

II. PLEDGE OF ALLEGIANCE

"Veterans of U.S. military services may proudly salute the flag while not in uniform based on a change in the governing law on 25 July 2007."

III. INVOCATION

IV. PRESENTATIONS

V. PUBLIC COMMENTS

VI. CONSENT AGENDA

A. January 22, 2026 City Council Meeting Minutes.

VII. OLD BUSINESS

VIII. NEW BUSINESS

- A. Agreement between the City of Holly Springs, Georgia and Michael Baker International, Inc. for Engineering Design Services RFQ #2023-01 for GDOT PI #0019206 for Holly Street from Old Holly Springs Road to Holly Springs Parkway Livable Centers Initiative (LCI) Project in an amount not to exceed \$477,319.01 and authorize the Mayor to execute the agreement upon approval of the City Attorney.
- B. Agreement dated January 25, 2026, between the City of Holly Springs, Georgia and Scot Turner for lobbying services in an amount not to exceed \$15,000 and to ratify the Mayor's signature.
- C. Resolution to ratify the appointment of two (2) at-large members and to ratify the appointment by the Cherokee Office of Economic Development to the Cherokee Regional Land Bank Authority.

IX. REPORTS

- A. Monthly Departmental Reports

X. ADJOURNMENT

XI. EXECUTIVE SESSION

- A. Litigation
- B. Real Estate

**City of Holly Springs
City Council Meeting Minutes
January 22, 2026
6:30 PM**

Elected Officials Present: Mayor Ryan P. Shirley, Councilwoman Dee Phillips, Councilman Kyle Whitaker, Councilman Kevin Moore, and Councilman Jeff Wilbur.

Elected Officials Not Present: Mayor Pro Tem Michael Zenchuk II.

Staff Present: City Attorney Robert M. "Bobby" Dyer, City Manager Robert H. Logan, Assistant City Manager/City Clerk Karen Norred, Community Development Director Nancy Moon, Finance Director Denise Lamazares, Information Technology Manager Tyler Gragg, and Chief Tommy Keheley.

I. CALL TO ORDER

Mayor Shirley called the City Council Meeting to order.

II. PLEDGE OF ALLEGIANCE

Mayor Shirley led the Pledge of Allegiance.

III. INVOCATION

Councilwoman Phillips gave the invocation.

IV. PRESENTATIONS

None.

V. PUBLIC COMMENTS

None.

VI. CONSENT AGENDA

A. January 8, 2026 City Council Meeting Minutes.

Councilman Wilbur made a motion to approve the consent agenda. Councilman Moore seconded the motion. Motion carried. Yes 4, No 0, Abstained 0.

VII. OLD BUSINESS

None.

VIII. NEW BUSINESS

- A. ORD-1-2026, proposed adoption of the Official Holly Springs Zoning Map.

Councilman Moore made a motion to approve Item A. Councilman Wilbur seconded the motion. Motion carried. Yes 4, No 0, Abstained 0.

- B. Quote #34160 dated 01/14/2026, from Duplicating Products, for a RICOH Renewal 1 Year RSI Subscription for 3 SAVIN IMC Models, in an amount not to exceed \$793.00

Councilwoman Phillips made a motion to approve Item B. Councilman Moore seconded the motion. Motion carried. Yes 4, No 0, Abstained 0.

- C. Resolution opposing a bill before the Georgia General Assembly.

Councilwoman Phillips made a motion to approve Item C authorizing Mayor Shirley to sign an updated resolution opposing the de-annexation in the bill presented in the legislature. Councilman Wilbur seconded the motion. Motion carried. Yes 4, No 0, Abstained 0.

- D. Resolution requesting funding for the Hickory Road Widening Project, Phase II.

Councilman Moore made a motion to approve Item D. Councilman Wilbur seconded the motion. Motion carried. Yes 4, No 0, Abstained 0.

IX. REPORTS

None.

X. ADJOURNMENT

Councilman Whitaker made a motion to adjourn the meeting and enter into Executive Session for the purpose of Litigation. Councilwoman Phillips seconded the motion. Motion carried. Yes 4, No 0, Abstained 0.

XI. EXECUTIVE SESSION

- A. Litigation

Respectfully submitted.

Ryan P. Shirley, Mayor

Attest:

Karen Norred, City Clerk
(Seal)

ITEM REPORT

AGENDA ITEM NUMBER: VIII.A.



FROM: Robert H. Logan, City Manager

MEETING DATE: February 2, 2026

AGENDA ITEM: Agreement between the City of Holly Springs, Georgia and Michael Baker International, Inc. for Engineering Design Services RFQ #2023-01 for GDOT PI #0019206 for Holly Street from Old Holly Springs Road to Holly Springs Parkway Livable Centers Initiative (LCI) Project in an amount not to exceed \$477,319.01 and authorize the Mayor to execute the agreement upon approval of the City Attorney.

EXECUTIVE SUMMARY:

The City sent out a request for qualifications (RFQ) for engineering and design services for GDOT PI #0019206 for Holly Street from Old Holly Springs Road to Holly Springs Parkway Livable Centers Initiative (LCI) Project on January 3, 2023. The City received proposals from several engineering firms. After the completion of the evaluation of the proposals, the City entered into the negotiation phase with representatives from Michael Baker International, Inc. The negotiated fees are included in the attached agreement.

IS THIS A BUDGETED ITEM?

Yes

FUNDING SOURCE:

SPLOST
Other

FISCAL IMPACT:

The fiscal impact of this agreement is \$477,319.01 funded by GDOT PI #0019206 LCI Funding (80%) and SPLOST Funding (20%).

ATTACHMENTS:

1. Client Services Agreement Michael Baker International, Inc.

RECOMMENDATION:

The staff recommendation is approval of the proposal from Michael Baker International, Inc.

CONCURRENCES:

Finance and Administration

CLIENT SERVICES AGREEMENT

THIS SERVICES AGREEMENT ("Agreement") is entered into this _____ day of _____ 2026 ("Effective Date") by and between Michael Baker International, Inc. ("MICHAEL BAKER"), and City of Holly Springs ("CLIENT"). CLIENT and MICHAEL BAKER may be referred to individually as a "Party" and collectively as the "Parties" herein.

WHEREAS, CLIENT is undertaking the project for Holly Street Improvements ("Project");

WHEREAS, CLIENT desires MICHAEL BAKER to perform certain services in connection with the Project as set forth herein, and MICHAEL BAKER desires to perform such services.

NOW THEREFORE, in consideration of the mutual promises and covenants contained herein, and intending to be legally bound hereby, the Parties agree as follows:

1. **SCOPE/SCHEDULE OF SERVICES.** MICHAEL BAKER shall perform the services more fully described in Exhibit A hereto, as may be amended from time to time by the Parties as set forth herein (collectively, "Services"). The Services will be furnished in accordance with applicable Federal, State and local laws. MICHAEL BAKER shall have no responsibility for any construction activities, means, methods, techniques, sequences, procedures and/or safety programs or precautions employed on the Project. If MICHAEL BAKER reviews any shop drawing, product data, samples or other submittal as a part of the Services, such review is limited to checking for general conformance with the design concept contained in the final released for construction design of MICHAEL BAKER, and no other purpose whatsoever. The Services will be furnished in accordance with the mutually agreed upon schedule set forth in Exhibit B hereto ("Services Schedule"), subject to any subsequent mutually agreed upon Services Schedule change or MICHAEL BAKER right to a Services Schedule extension as may be provided for in this Agreement.
2. **STANDARD OF CARE.** The only standard of care applicable to the Services shall be that care and skill ordinarily used by members of the same profession practicing under similar conditions at that time and at the Project locale. No fiduciary relationship has been created or exists by virtue of the Agreement or the Services. Notwithstanding anything in this Agreement to the contrary, MICHAEL BAKER has not made, does not make, and specifically negates and disclaims any implied or express warranty or guarantee of any kind or character relative to the Services including, without limitation, any warranty of fitness for a particular purpose, any warranty of merchantability, and/or any implied warranty of habitability.
3. **COMPENSATION AND PAYMENT.** CLIENT shall compensate MICHAEL BAKER for the Services as provided herein and Exhibit C hereto. MICHAEL BAKER will invoice CLIENT for the Services performed on a monthly basis and, unless a shorter period is specified under applicable law, CLIENT shall issue payment to MICHAEL BAKER no later than 30 days from the date of receipt of MICHAEL BAKER's invoice. MICHAEL BAKER shall be entitled to interest at the rate of 1.5% per month on any outstanding sum due MICHAEL BAKER for the Services. MICHAEL BAKER does not waive and fully reserves any and all mechanics' or other lien rights for any unpaid Services.

CLIENT's payment obligations to MICHAEL BAKER under this Agreement shall survive termination or completion of the Services or this Agreement.

4. **MICHAEL BAKER DELIVERABLES.** MICHAEL BAKER shall retain all ownership, title and right (including copyright, patent, intellectual property and common law rights) in and to all designs, calculations, drawings, specifications, reports, technical data and/or any other documents prepared or furnished by or on behalf of MICHAEL BAKER in connection with the Services (collectively, "Deliverables"). Conditioned upon MICHAEL BAKER timely receiving payment of all sums due under this Agreement, CLIENT will have a non-exclusive license to use the Deliverables only for constructing, operating and/or maintaining the Project. Failure to pay MICHAEL BAKER for its Services or termination of this Agreement prior to completion of the Services or Deliverables shall terminate the foregoing license. Use of or reliance upon any preliminary or incomplete Deliverables, re-use of any Deliverables without MICHAEL BAKER's prior written approval, modification of any Deliverables without written verification or adaptation by MICHAEL BAKER (at an additional cost) for the specific purpose identified, or any other unauthorized use of the Deliverables shall be at CLIENT's risk and without liability to MICHAEL BAKER. CLIENT shall indemnify and hold MICHAEL BAKER harmless from and against any liability, damage and/or loss (including, without limitation, attorneys' fees or other legal costs) incurred by MICHAEL BAKER relating to any unauthorized use, re-use or modification of any Deliverables by CLIENT.
5. **CLIENT OBLIGATIONS.** CLIENT shall timely coordinate any services being performed by separate consultants of CLIENT with the Services of MICHAEL BAKER. CLIENT shall timely review and approve of all interim Deliverable submissions of MICHAEL BAKER, and timely provide any submittal to be reviewed by MICHAEL BAKER as a part of the Services to avoid detrimentally impacting the Services or the Services Schedule. CLIENT shall timely furnish to MICHAEL BAKER any information or documentation of CLIENT which may bear upon or impact the performance of the Services. CLIENT shall ensure that MICHAEL BAKER and its applicable subconsultants are permitted to attend Project meetings of CLIENT which relate to or may impact the Services.
6. **CHANGES/IMPACTS.** CLIENT has the right to request changes in the Services prior to completion of the same; provided, however, that MICHAEL BAKER shall not be obligated to perform any requested change in or to the Services without a written change order executed by the Parties. In the event MICHAEL BAKER elects to furnish additional services without an executed change order, any such additional services shall be compensated by CLIENT on a Time and Material basis (Direct Labor times a 3.0 multiplier) plus MICHAEL BAKER's other direct expenses and costs (inclusive of any subconsultant fees and costs). The compensation due MICHAEL BAKER under this Agreement and the Services Schedule shall be equitably increased and extended, respectively, to address any change, delay, disruption, acceleration, or other impact to the Services caused by any Force Majeure Event (defined below). No MICHAEL BAKER claim for additional compensation or time shall be waived or limited by lack of written notice if CLIENT has actual or constructive knowledge of the condition, event, or circumstance giving rise to MICHAEL BAKER's claim.

7. **INDEMNIFICATION.** Notwithstanding anything to the contrary in this Agreement and subject to any applicable limitation of liability herein, **MICHAEL BAKER** shall only be obligated to indemnify and hold harmless **CLIENT** from and against direct damages incurred by **CLIENT** resulting from a third-party claim for personal injury (including death) or property (other than the Project work itself) damage against **CLIENT** that is solely caused by the negligence of **MICHAEL BAKER** in connection with the Services.
8. **COST ESTIMATES.** **CLIENT** acknowledges that **MICHAEL BAKER** cannot control market conditions or construction costs, means, methods, techniques and/or processes. As such, notwithstanding anything to the contrary contained herein, **CLIENT** agrees that **MICHAEL BAKER** makes no representation, warranty or guarantee as to the accuracy of any cost estimate related to the Project that is furnished by **MICHAEL BAKER** in connection with the Services, and further agrees that **MICHAEL BAKER** shall bear no responsibility for any increase, inaccuracy or deviation in any such estimates.
9. **SUSPENSION/TERMINATION.** **MICHAEL BAKER** may suspend the Services if **CLIENT** fails to timely issue payment to **MICHAEL BAKER** as required by the Agreement. **MICHAEL BAKER** may terminate the Agreement for cause if any sum owed **MICHAEL BAKER** under the Agreement is more than 30 days past due, or if the Services are stopped for a cumulative period of 60 days through no fault of **MICHAEL BAKER**. **CLIENT** may terminate the Agreement for cause if **MICHAEL BAKER** fails to a cure a material breach following receipt of written notice and a reasonable opportunity to cure. In the event of any termination of the Agreement for any reason, **MICHAEL BAKER** shall be entitled to payment for Services properly performed or in process through the effective termination date as well as any non-cancelable third-party fees or costs relating to the Services.
10. **DEFAULT/DISPUTES.** As conditions precedent to **CLIENT** exercising any contractual or legal remedy against **MICHAEL BAKER** for any alleged default relative to the Services or Agreement, **CLIENT** shall provide **MICHAEL BAKER** with prompt written notice specifying the nature and impact of the alleged default and shall afford **MICHAEL BAKER** a reasonable time and opportunity (in no case less than 30 days) to analyze and commence a cure of the alleged default. To the fullest extent permitted by law, the validity or construction of this Agreement, and any dispute of the Parties arising out of or relating to the Services, Agreement or Project, shall be governed by the laws of the jurisdiction where the Project is located (excluding any conflict-of-laws rule or principle that would subject the matter to the laws of another jurisdiction) and the forum/venue for any action or proceeding relating to the same shall be a state or federal court seated in the Project locale. Except as authorized by any applicable prompt payment statute, the Parties shall be responsible for payment of their own respective attorneys' fees and/or costs relative to any dispute between the Parties arising out of or relating to the Services, Agreement and/or Project.

11. **INSURANCE.** Unless otherwise specified in Exhibit A, MICHAEL BAKER agrees to maintain the following insurance coverages and minimum limits for the duration of the Services:

Workers' Compensation	Statutory limits
Employer's Liability	\$1,000,000 Bodily Injury by Accident (Per Occurrence) \$1,000,000 Bodily Injury by Disease (Policy Limit) \$1,000,000 Bodily Injury by Disease (Each Employee)
General Liability	\$2,000,000 (Per Occurrence) \$4,000,000 (Aggregate)
Automobile Liability	\$2,000,000 Combined Single Limit
Professional Liability	\$2,000,000 (Per Claim) \$4,000,000 (Aggregate)

12. **EXHIBITS TO AGREEMENT.** The following Exhibits are included as a part of this Agreement:

- Exhibit A – Scope of Services
- Exhibit B – Services Schedule
- Exhibit C – Compensation

13. **ELECTRONIC FILES.** In the event MICHAEL BAKER transmits to CLIENT any Computer Aided Design and Drafting or other electronic files or media (collectively, "Electronic Files") in connection with the Services, CLIENT agrees that MICHAEL BAKER makes no representation or warranty that any such Electronic Files: (i) Have any particular compatibility or are free of degradation, alteration or corruption, whether from electronic file transfer process or the modification or conversion of the Electronic Files into another format or otherwise; (ii) will function fully on the computers, hardware, and/or software of CLIENT; and/or (iii) will not damage or otherwise impair the computers, hardware and/or software of CLIENT. Any such Electronic Files of MICHAEL BAKER are provided merely as a convenience to CLIENT, do not replace or supplement the signed, dated, and sealed copies of any such files, and MICHAEL BAKER does not relinquish any proprietary, copyright or other rights of ownership to the Electronic Files or any data contained therein. To the fullest extent allowed by law, MICHAEL BAKER expressly disclaims any warranty regarding the accuracy, title, non-infringement, completeness, or permanence of the Electronic Files.
14. **FORCE MAJEURE.** MICHAEL BAKER shall not be liable for any failure to perform or any impairment to its performance to the extent such failure or impairment is caused by (i) any act of God, fire, flood, natural catastrophe, labor dispute or strike or shortage, national or state emergency, epidemic or pandemic, insurrection, riot, act of terrorism, war, act of government, (ii) any action or inaction of CLIENT or a third-party engaged by CLIENT, and/or (iii) any other event, occurrence or circumstance beyond the reasonable control of MICHAEL BAKER (each, a "Force Majeure Event").
15. **LIMITATIONS/QUALIFICATIONS.** To the fullest extent permitted by law, the Parties expressly agree that: (i) MICHAEL BAKER shall not be liable to CLIENT for any special, incidental, indirect, exemplary or consequential loss, damage, expense or cost (including, without limitation, loss of use, revenue, income, profit, financing, business and/or reputation) arising out of or relating in

any way to the Agreement, Services or Project; (ii) **MICHAEL BAKER** is entitled to rely on the accuracy of any information or documentation furnished to **MICHAEL BAKER** by **CLIENT** in connection with the Project, and shall not be liable for any site, legal or environmental condition or requirement relating to the Services that is not disclosed or is unknown to **MICHAEL BAKER** prior to the Effective Date; (iii) **MICHAEL BAKER** shall not be liable for any failure to perform to the extent such failure is caused by any event, occurrence, or circumstance beyond the reasonable control of **MICHAEL BAKER**; (iv) **MICHAEL BAKER's** total aggregate liability (whether such liability is based in contract, warranty, tort, equity, strict liability, statute, common law, and/or any other claim or theory) for any loss, damage, expense or cost of whatsoever kind or nature arising out of or relating in any way to the Agreement, Services and/or Project shall not exceed the net sum paid to **MICHAEL BAKER** for the Services; and that (v) any cause of action asserted by **CLIENT** against **MICHAEL BAKER** arising out of or in any way relating to the Services, Agreement, or Project shall be deemed to have accrued no later than the date the Services were completed by **MICHAEL BAKER**. Each of the foregoing limitations are separate and independent of the other, and shall survive termination or completion of the Agreement, Services and/or Project.

16. **CONFIDENTIALITY.** A receiving Party shall hold confidential any and all non-public information which is designated by the transmitting Party as confidential, proprietary and/or trade secret in nature (collectively, "Confidential Information") in connection with this Agreement. The receiving Party shall not use or disclose any such Confidential Information for any purpose other than (and then only to the extent necessary) for use relating to the Project; provided, however, that Confidential Information of **CLIENT** may be shared with **MICHAEL BAKER's** subconsultants with a need to know such information for performing the Services. The Parties agree that Confidential Information shall not include information that: (i) is or becomes publicly available without a breach of this Agreement; (ii) was independently developed by the receiving Party without use of the Confidential Information of the transmitting Party; (iii) becomes known to the receiving Party from a source other than the transmitting Party that is not in violation of any obligation to the transmitting Party; or (iv) is required to be disclosed to a court, arbitration tribunal or government agency pursuant to written order, subpoena, regulation, rule or process of law provided, however, that the receiving Party shall provide notice to the disclosing Party as soon as reasonably practicable prior to disclosure.
17. **PROJECT REPRESENTATIVES.** Each Party designates the representatives below who shall have authority to act on their behalf with respect to the Project. The Parties may change their designated Project representative only upon written notice to the other Party.

MICHAEL BAKER: *Ben Clopper, PE*
 3930 East Jones Bridge Road, Suite 220
 Peachtree Corners, GA 30092

CLIENT: *Robert Logan, CPA, CGMA*
 PO Box 990
 Holly Springs, GA 30142

18. **ASSIGNMENT/SUBCONTRACTING.** Neither Party may assign this Agreement without the prior written consent of the other. Notwithstanding the foregoing, **MICHAEL BAKER** may subcontract portions of the Services to subconsultant(s) subject to approval of **CLIENT**, which approval will not be unreasonably withheld.
19. **INDEPENDENT CONTRACTOR.** The Parties acknowledge that **MICHAEL BAKER** is furnishing the Services under this Agreement as an independent contractor, and not as an agent, representative, partner, joint venturer or employee of **CLIENT**.
20. **NO THIRD-PARTY BENEFICIARIES.** Nothing contained herein is intended to nor shall be construed as giving any third-party (other than the Parties' successors and permitted assigns) any interest in the Agreement, Services or Deliverables, and/or any right or claim against **MICHAEL BAKER** with regard to the Agreement, Services or Deliverables.
21. **CONSTRUCTION/SEVERABILITY/SURVIVAL/COUNTERPARTS.** If this Agreement or any of its terms shall be reviewed, construed or brought into issue, the provisions shall be construed as if jointly prepared by the Parties. Headings in this Agreement are for convenience only and are not intended to be used in interpreting or construing the terms, covenants, and conditions of this Agreement. If any term or provision of this Agreement is adjudicated or determined to be invalid, void or unenforceable, the remainder of the provisions hereof shall remain in full force and effect, and shall in no way be affected, impaired or invalidated thereby. Any provision of this Agreement which contemplates performance, rights or obligations extending beyond termination or completion of this Agreement or the Services shall survive such termination or completion and continue in effect. This Agreement (and any change order hereto) may be executed in counterparts, each of which shall be deemed to be an original, but together shall constitute one and the same instrument. Signatures obtained electronically or by facsimile, PDF and/or email shall be treated as valid for all purposes.
22. **DEBARMENT CERTIFICATION.** By entering into this Agreement, the Parties certify that to the best of their knowledge, they are not presently suspended, debarred or otherwise sanctioned by a state or the federal government, or conduct restricted business with sanctioned countries or sanctioned entities, which are listed by the United States Department of the Treasury, Office of Foreign Asset Control or the United States Department of Commerce, Bureau of Industry and Security.
23. **ENTIRE AGREEMENT.** This Agreement constitutes the entire understanding and agreement between the Parties with respect to the subject matter contained herein and supersedes all prior

oral or written understandings and agreements related to the same. No modification or amendment to this Agreement shall be valid unless set forth in a writing signed by duly authorized representatives of the Parties.

IN WITNESS WHEREOF, and intending to be legally bound hereby, the Parties have caused this Agreement to be executed and delivered as of the Effective Date by their duly authorized representatives below.

Michael Baker International, Inc.

City of Holly Springs

By: _____
[Signature]

By: _____
[Signature]

[Printed Name & Title]

[Printed Name & Title]

EXHIBIT A

Scope of Services

MICHAEL BAKER agrees to furnish **CLIENT** with the following Services in connection with the Project:

Project Description

The project consists of the preparation of plans and permitting documents for the City of Holly Springs (City) for improvements to Holly St from Old Holly Springs Rd to Holly Spring Pkwy (GDOT PI 0019206) including the addition of a shared use path and bike lanes on the south side of Holly St.

Task Order Description

This task order will include preparation of a GDOT Concept Report, survey database and environmental surveys.

Scope of Services

1. Provide Traffic Studies
 - a. Provide Traffic Data Collection and Traffic Projections:
 - i. Conduct a site visit and prepare Traffic Count Location Map
 - ii. Prepare Traffic Data/Methodology Report and Diagrams
 - iii. Prepare Traffic Forecasting Diagrams for no-build and one (1) build alternative at four (4) intersections.
 - b. Intersection Control Evaluation (ICE) Phase 1 and 2 for four (4) intersections and ten (10) driveways.
 - c. Prepare Traffic Engineering Study Report (TE)
 - i. Documentation of existing, base, and future year build and no build traffic analysis for two alternatives at four (4) intersections.
2. Provide Concept Report
 - a. Conduct site visits.
 - b. Prepare a Concept Report and submit for approval. The report shall utilize the latest Concept Report template available on ROADS.
 - c. The Consultant shall prepare proposed horizontal and vertical geometrics for roadway using Bentley OpenRoads Designer Connect Edition. The Consultant shall include as a minimum all applicable criteria such as horizontal and vertical clearances, super-elevation, and super-elevation transitions, speed design for horizontal and vertical alignments, critical dimensions, pavement limits, approximate construction limits, roadway and property owner names, and preliminary right-of-way and easement limits. This will be an iterative process in that the Consultant will consider potentially environmentally sensitive areas when determining the appropriate horizontal and vertical geometry.
 - d. The Consultant shall identify any required major structures including retaining walls, bridges, and culverts.
 - e. Data gathering for Concept, including providing Environmental Boundaries.

- f. Typical sections
 - g. Quality Assurance Reviews
 - h. Revise Concept Report according to comments received from CTM and from Design Policy and Support.
 - i. Prepare concept layouts and evaluate one (1) build alternative and no-build alternative.
 - j. Concept Drainage Design
 - k. Concept Design Data Book
 - l. Concept Team Meeting Preparation and Attendance
 - m. Determine potential logical termini and submit form for approval
 - n. Prepare Concept Level Bridge Layout
 - o. Concept-level Non MS4 Detention Report
 - p. Approved Concept Report
3. Environmental Document
- a. Management including Early Coordination, Project Meetings, Meeting Notes, Schedule Updates (TPro and P6)
 - b. Necessary Environmental Special Studies survey reports
 - i. Ecology field survey (including state and federally protected terrestrial species surveys)
 - ii. State Waters Determination Package
 - iii. Historic Resources survey and report
 - iv. Conduct Phase I Archaeological Survey and Prepare Report (includes Management Summary)
 - v. Fieldwork
 - c. Provide environmental input into Concept Report
4. Survey
- a. Prepare and mailout of survey right-of-entry letters
 - b. Prepare survey database per current GDOT presentation and software standards
 - c. Research Property Information and Owners for 16 parcels.
 - d. Survey Enhancements
 - e. Aerial Photogrammetry/Mapping
 - f. Prepare Septic Tank Research
 - g. Prepare Survey Control Package
5. Provide Geotechnical Services:
- a. Perform Phase 1 environmental site assessment.
6. Project Management
- a. Monthly Project Reports
 - b. Monthly coordination meetings with the City
 - c. Bi-Monthly coordination meetings with GDOT
 - d. Invoice monthly per City requirements

Deliverables

- 1. Approved Traffic Count Location Map Document
- 2. Approved Traffic Data/Methodology Report and Existing Diagrams

3. Approved Design Traffic Forecast Including Diagrams (No +2 year projections are required)
4. Accepted ICE Phase 1 & 2 and Waivers
5. Approved Survey Database and Control Package
6. Approved Concept Report, Layouts, and Attachments
7. Monthly Project Status Reports
8. Ecology Resource Survey Report
9. USACE ARDR Package
10. GADNR EPD State Waters Determination Package
11. Culvert Survey for Bats
12. Protected Plant Species Surveys and Reports (two seasons)
13. Archaeology Phase I Survey Report.
14. History Survey Report.
15. Early coordination letters
16. Transmittal letters for all reports and application packages.
17. Electronic copy of each final report in Word and .pdf format.
18. Annual and Milestone Programmatic Cost Estimate Updates per GDOT Policy 3A-9.
19. GDOT Approved Phase I Environmental Site Assessment
20. Meeting Minutes
21. Copy of Right of Entry letters mailed to project area Property Owners by Consultant

Exclusions

The following items are not included in the scope:

- Initial Concept Meeting
- Design Variances or Exceptions
- A3M
- Pavement Evaluation
- SUE Plans

Assumptions

- Task Order duration is 12 months
- One build alternative will be considered
- ICE Waivers will be obtained for all driveways

EXHIBIT B
Services Schedule

All work will be completed within 12 months of receiving Notice to Proceed.

EXHIBIT C
Compensation

1. Subject to any adjustments made in accordance with the terms of this Agreement, **CLIENT** shall pay **MICHAEL BAKER** for the Services as specified below.

1.A. Lump Sum. **MICHAEL BAKER** shall invoice up to the Lump Sum stated below, on a percent-complete basis in accordance with the following invoice and progress schedule:

The amount to be paid for **MICHAEL BAKER** Services under this Agreement shall be:

Lump Sum: \$ 477,319.01

2. **MICHAEL BAKER** will submit monthly invoices for all Services unless otherwise provided in the Agreement. All invoices shall include Project name, Project number, and Purchase Order number, as applicable.

ITEM REPORT

AGENDA ITEM NUMBER: VIII.B.



FROM: Robert H. Logan, City Manager

MEETING DATE: February 2, 2026

AGENDA ITEM: Agreement dated January 25, 2026, between the City of Holly Springs, Georgia and Scot Turner for lobbying services in an amount not to exceed \$15,000 and to ratify the Mayor's signature.

EXECUTIVE SUMMARY:

The City of Holly Springs reviewed a list of lobbyists to represent the interests of the City during the 2026 regular session of the Georgia General Assembly. After the review of the list and discussions regarding the lobbyists, the consensus of the staff and elected officials was to retain Scot Turner to represent the City during the 2026 session of the Georgia General Assembly.

IS THIS A BUDGETED ITEM?

No

FUNDING SOURCE:

General Fund

FISCAL IMPACT:

The fiscal impact of this agreement is \$15,000 to be paid from the General Fund.

ATTACHMENTS:

1. Contract Lobbyist Retainer Agreement with Scot Turner

RECOMMENDATION:

The staff recommendation is approval of the agreement between the City and Scot Turner.

CONCURRENCES:

Finance and Administration



Scot Turner

January 25, 2026

Ryan Shirley
Mayor
Holly Springs, Georgia

Re: Contract Lobbyist Retainer Agreement with Scot Turner

Dear Mayor Shirley:

Thank you for your interest in engaging me as a contract lobbyist in Georgia on behalf of the City of Holly Springs (the "City"). I am committed to providing a high level of service in furtherance of the City's goals. This agreement describes the terms under which that representation will occur.

1. SCOPE OF SERVICES

You have asked that I represent the City before the State of Georgia on matters related to local annexation issues affecting the City of Holly Springs, including legislative strategy, monitoring and engagement with relevant legislation, coordination with members of the City's legislative delegation as appropriate, and engagement with relevant state-level stakeholders, as needed to advance or protect the City's annexation-related objectives.

As part of this scope of service, I will also provide ancillary services such as analysis, tracking relevant governmental announcements, and regular updates on the status of work and developments affecting the City's objectives.

Out of scope: This agreement does not include legal representation or the provision of legal advice. If the City requires legal services, those should be provided by the City Attorney or separately retained counsel.

2. TERM

This agreement becomes effective on the date of the last signature below (the "Effective Date") and will continue through adjournment sine die of the 2026 regular session of the Georgia General Assembly ("Sine Die"), unless terminated earlier as provided below.

For planning purposes, Sine Die is currently scheduled for Thursday, April 2, 2026 (Legislative Day 40), but the General Assembly's adjournment resolution may be amended and the date can change.

3. COMPENSATION AND PAYMENT

Initial term (Effective Date through Sine Die 2026): The City will pay Scot Turner a flat fee of Fifteen Thousand Dollars (\$15,000.00) for services through Sine Die.

I will submit an invoice upon execution of this agreement (or promptly after the Effective Date). Payment is due net 30 days from the invoice date. Payment should be remitted via ACH or another payment method mutually agreed in writing.

Unless the City approves otherwise in writing in advance, this flat fee is intended to cover ordinary, routine costs of performing the services described above. Any extraordinary expenses requested by the City and agreed to in advance (for example, third-party research, specialized printing, or similar items) will be billed at cost with documentation.

4. EXPIRATION AT SINE DIE; OPTIONAL MONTH-TO-MONTH RENEWAL

This agreement expires automatically on Sine Die unless the City affirmatively elects to continue the engagement.

If the City wishes to continue representation after Sine Die, the City must provide written notice of renewal (email is acceptable) on or before Sine Die (or as soon as practicable thereafter). If renewed, the engagement will continue on a month-to-month basis at a rate of Five Thousand Dollars (\$5,000.00) per month.

During any month-to-month renewal period, I will invoice on the first day of each month for that month's services, and payment will be due by the end of that month, unless otherwise agreed in writing.

5. TERMINATION AND 30-DAY OUT CLAUSE (RENEWAL PERIOD)

During any month-to-month renewal period, either party may terminate this agreement upon 30 days written notice.

To avoid mid-month interruptions, the parties agree that termination during the renewal period will be effective at the end of the last full month that falls within (or is required to satisfy) the 30-day notice period. I will continue to perform services through that last month, and the City will pay the full monthly fee for that last month.

6. COMPLIANCE, REGISTRATION, AND REPORTING

Georgia law requires lobbyist registration and ongoing reporting for covered lobbying activity. The City agrees to cooperate in completing any forms, authorizations, or acknowledgements reasonably necessary for compliance with Georgia lobbyist registration and disclosure requirements that may result from my representation of the City, including during the term of this agreement or after termination if reporting periods overlap.

7. CONFLICTS AND PROFESSIONAL CONDUCT

It is my policy to decline representation where representation would immediately create a direct conflict with another client in Georgia. As of the Effective Date, I am not aware of any conflict that would prevent representation of the City on the matters described above.

8. CONFIDENTIALITY AND PUBLIC RECORDS REALITY

I will treat the City's nonpublic strategy communications and work product as confidential to the extent allowed by law and consistent with my professional obligations.

The City acknowledges, however, that as a public entity it is subject to Georgia's Open Records Act, and records prepared or maintained by a contractor in performance of services for the City may be treated as public records subject to disclosure, including in certain circumstances where records are held by the contractor. The parties agree to coordinate through the City's designated Open Records Officer (or City Attorney) on any Open Records requests that implicate this engagement, and I will reasonably cooperate with the City in responding in a lawful and timely manner.

9. INDEPENDENT CONTRACTOR

Scot Turner shall perform these services as an independent contractor and not as an employee, partner, or agent of the City.

10. NO GUARANTEE OF OUTCOME

The City acknowledges and understands that success or specific outcomes resulting from these services cannot be guaranteed. I will make reasonable efforts to achieve the City's objectives; however, the City assumes the risk that desired outcomes may not occur.

11. GOVERNING LAW; VENUE; NO WAIVER OF IMMUNITIES

This agreement shall be governed by Georgia law. Any dispute arising out of this agreement shall be brought in a court of competent jurisdiction in Cherokee County, Georgia, to the extent permitted by law.

Nothing in this agreement is intended to, or shall be construed to, waive any immunities or defenses available to the City under Georgia law.


If the above reflects our understanding, please sign below.

Sincerely,

Scot Turner

AGREED AND ACCEPTED:

CITY OF HOLLY SPRINGS, GEORGIA

By: 
Name: Ryan Shidley
Title: Mayor
Date: 1/26/2026

SCOT TURNER

By: 
Date: 1/26/2026

ITEM REPORT

AGENDA ITEM NUMBER: VIII.C.



FROM: Robert H. Logan, City Manager

MEETING DATE: February 2, 2026

AGENDA ITEM: Resolution to ratify the appointment of two (2) at-large members and to ratify the appointment by the Cherokee Office of Economic Development to the Cherokee Regional Land Bank Authority.

EXECUTIVE SUMMARY:

Resolution to ratify the appointment of two (2) at-large members and to ratify the appointment by the Cherokee Office of Economic Development to the Cherokee Regional Land Bank Authority.

IS THIS A BUDGETED ITEM?

N/A

FUNDING SOURCE:

N/A

FISCAL IMPACT:

N/A

ATTACHMENTS:

1. RES Cherokee Regional Land Bank Authority Appointments

RECOMMENDATION:

The staff recommendation is approval of the resolution.

CONCURRENCES:

City Manager

A RESOLUTION OF THE CITY OF HOLLY SPRINGS MAYOR AND COUNCIL TO RATIFY THE APPOINTMENT OF TWO AT-LARGE MEMBERS; AND TO RATIFY THE APPOINTMENT BY THE CHEROKEE OFFICE OF ECONOMIC DEVELOPMENT TO THE CHEROKEE REGIONAL LAND BANK AUTHORITY

WHEREAS, enacting Section 48-4-100 *et seq.* of the Official Code of Georgia Annotated (“Land Bank Act”); and

WHEREAS, the Land Bank Act allows any county and at least one city within that county to enter into an intergovernmental contract to establish a land bank, with the purpose of acquiring tax-delinquent and other properties to support public housing initiatives; and

WHEREAS, the City of Holly Springs entered into an intergovernmental contract among Cherokee County, the City of Canton, and the City of Woodstock on December 15, 2025; and

WHEREAS, in accordance with Article IV of the intergovernmental contract, the Land Bank Authority is overseen by a Board of Directors composed of seven members, all of whom serve without compensation; and

WHEREAS, the following board members have agreed to be appointed to the Cherokee Regional Land Bank Authority:

Member	Appointing Party	Term Expiration
Greg Elder	At-Large	12/31/2027
David Moody	At-Large	12/31/2027
Ashley Holcomb	Cherokee Office of Economic Development	12/31/2029

NOW THEREFORE, BE IT RESOLVED, by the Mayor and Council, that the City of Holly Springs hereby ratifies the appointment of the aforementioned Cherokee Regional Land Bank Authority members.

SO RESOLVED THIS 2nd DAY OF FEBRUARY 2026.

Ryan P. Shirley, Mayor

Attest:

Karen Norred, City Clerk
(Seal)



FINANCIAL HIGHLIGHTS
As of December 31, 2025



Budget Summary
100% of year lapsed

	2024 Year End (audited)	2025 Budget	2025 Year to Date	% Annual Budget
REVENUES BY FUND				
General Fund	15,103,770	16,500,000	16,864,108	102.21%
American Rescue Plan (ARP) Act of 2021	323,192	1,920,000	22,218	1.16%
Operating Grant Fund	107,492	70,000	68,063	97.23%
Parks & Recreation Fund	492,625	470,250	485,403	103.22%
Tax Allocation District	564,478	654,475	723,274	110.51%
Hotel/Motel Tax Fund	6,582	6,000	5,923	98.72%
SPLOST III Fund	-	-	-	0.00%
SPLOST V Fund	4,689,516	-	-	0.00%
SPLOST VI Fund	3,478,548	7,500,000	5,929,245	79.06%
Town Center Fund	7,646,132	8,000,000	1,491,005	18.64%
Urban Redevelopment Agency	546,811	7,500,000	20,847,004	277.96%
Debt Service Fund	2,027,350	3,789,395	3,786,599	99.93%
Stormwater Utility Fund	4,516,289	610,000	715,488	117.29%
TOTAL REVENUES - ALL FUNDS	\$ 39,502,785	\$ 47,020,120	\$ 50,938,329	108.33%

EXPENDITURES/EXPENSES BY FUND				
General Fund	18,923,939	16,500,000	15,617,522	94.65%
American Rescue Plan (ARP) Act of 2021	243,643	1,920,000	1,961,479	102.16%
Operating Grant Fund	107,493	70,000	114,977	164.25%
Parks & Recreation Fund	1,002,706	470,250	516,184	109.77%
Tax Allocation District	604,532	654,475	744,703	113.79%
Hotel/Motel Tax Fund	4,050	6,000	6,695	111.58%
SPLOST III Fund	-	-	-	0.00%
SPLOST V Fund	5,567,456	-	-	0.00%
SPLOST VI Fund	3,112,140	7,500,000	4,745,546	63.27%
Town Center Fund	7,036,797	8,000,000	1,456,878	18.21%
Urban Redevelopment Agency	7,046,132	7,500,000	1,812,149	24.16%
Debt Service Fund	3,827,885	3,789,395	3,787,217	99.94%
Stormwater Utility Fund	346,648	610,000	187,452	30.73%
TOTAL EXPENDITURES/ EXPENSES - ALL FUNDS	\$ 47,823,421	\$ 47,020,120	\$ 30,950,802	65.82%



Comparison to Prior Year
100% of year lapsed

	12/31/2024 Actual (audited)	2024 Budget	% of Annual Amended Budget	12/31/2025 Actual	2025 Budget	% of Annual Budget
REVENUES BY FUND						
General Fund	8,715,502	19,125,000	45.57%	16,864,108	16,500,000	102.21%
American Rescue Plan (ARP) Act of 2021	323,192	2,000,000	16.16%	22,218	1,920,000	1.16%
Operating Grant Fund	107,492	107,500	99.99%	68,063	70,000	97.23%
Parks & Recreation Fund	492,625	1,005,000	49.02%	485,403	470,250	103.22%
Tax Allocation District	564,478	605,115	93.28%	723,274	654,475	110.51%
Hotel/Motel Tax Fund	6,582	6,000	109.70%	5,923	6,000	98.72%
SPLOST V Fund	4,689,516	5,600,000	83.74%	-	-	0.00%
SPLOST VI Fund	3,478,548	3,485,000	0.00%	5,929,245	7,500,000	79.06%
Town Center Fund	7,646,132	7,700,000	99.30%	1,491,005	8,000,000	18.64%
Urban Redevelopment Agency	546,811	7,100,000	7.70%	20,847,004	7,500,000	277.96%
Debt Service Fund	2,027,350	3,850,000	52.66%	3,786,599	3,789,395	99.93%
Stormwater Utility Fund	4,516,289	610,000	740.38%	715,488	610,000	117.29%
TOTAL REVENUES - ALL FUNDS	\$ 33,114,516	\$ 51,193,615	64.68%	\$ 50,938,329	\$ 47,020,120	108.33%
EXPENDITURES/EXPENSES BY FUND						
General Fund	18,923,939	19,125,000	98.95%	15,617,522	16,500,000	94.65%
American Rescue Plan (ARP) Act of 2021	243,643	2,000,000	12.18%	1,961,479	1,920,000	102.16%
Operating Grant Fund	107,493	107,500	99.99%	114,977	70,000	164.25%
Parks & Recreation Fund	1,002,706	1,005,000	99.77%	516,184	470,250	109.77%
Tax Allocation District	604,532	605,115	0.00%	744,703	654,475	113.79%
Hotel/Motel Tax Fund	4,050	6,000	67.50%	6,695	6,000	111.58%
SPLOST V Fund	5,567,456	5,600,000	99.42%	-	-	0.00%
SPLOST VI Fund	3,112,140	3,485,000	0.00%	4,745,546	7,500,000	63.27%
Town Center Fund	7,036,797	7,700,000	91.39%	1,456,878	8,000,000	18.21%
Urban Redevelopment Agency	7,046,132	7,100,000	99.24%	1,812,149	7,500,000	24.16%
Debt Service Fund	3,827,885	3,850,000	99.43%	3,787,217	3,789,395	99.94%
Stormwater Utility Fund	346,648	610,000	56.83%	187,452	610,000	30.73%
TOTAL EXPENDITURES/ EXPENSES - ALL FUNDS	\$ 47,823,421	\$ 51,193,615	93.42%	\$ 30,950,802	\$ 47,020,120	65.82%



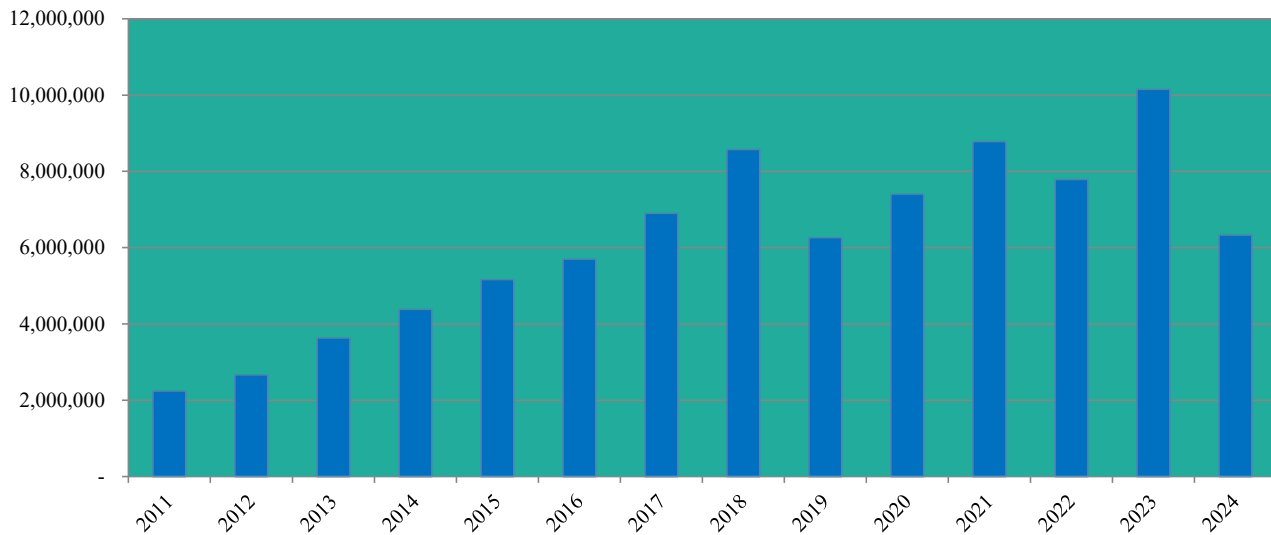
**Changes in Fund Balance/Net Position
As of December 31, 2025**

Unaudited

<u>Fund</u>	<u>Balance as of 1/1/2025 (audited)</u>	<u>Revenues</u>	<u>Expenditures/ Expenses</u>	<u>Balance as of 12/31/2025</u>	<u>Net Increase/ (Decrease)</u>
General Fund	6,332,250	16,864,108	15,617,522	7,578,836	1,246,586
American Rescue Plan (ARP) Act of 2021	79,550	22,218	1,961,479	(1,859,711)	(1,939,261)
Operating Grant Fund	37,372	68,063	114,977	(9,542)	(46,914)
Parks & Recreation Fund	245,602	485,403	516,184	214,821	(30,781)
Tax Allocation District	527,925	723,274	744,703	506,496	(21,429)
Hotel/ Motel Tax Fund	8,908	5,923	6,695	8,136	(772)
SPLOST VI Fund	366,408	5,929,245	4,745,546	1,550,107	1,183,699
Town Center Fund	(52,782)	1,491,005	1,456,878	(18,656)	34,126
Urban Redevelopment Agency	7,966,935	20,847,004	1,812,149	27,001,790	19,034,855
Debt Service Fund	43,280	3,786,599	3,787,217	42,662	(618)
Stormwater Utility Fund	12,461,243	715,488	187,452	12,989,278	528,035
	\$ 28,016,691	\$ 50,938,329	\$ 30,950,802	\$ 48,004,219	\$ 19,987,528

General Fund - History of Fund Balance

GENERAL FUND FUND BALANCE

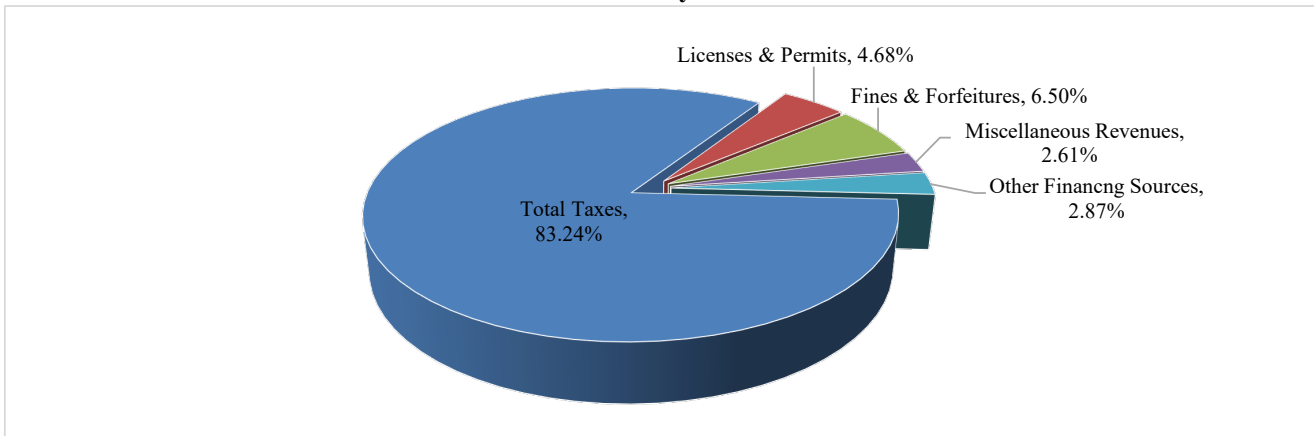




Budget Comparison Report - General Fund
100% of year lapsed

REVENUES	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
Property Taxes	7,850,504	8,290,991	10,168,648	122.65%
Motor Vehicle Taxes	732	25,000	22,690	90.76%
Motor Vehicle Title Ad Valorem Tax	50,806	850,000	879,601	103.48%
Mobile Home Tax	-	75	58	77.11%
Recording Intangible Taxes	2,700	65,000	60,980	93.82%
Penalties & Interest	1,808	10,000	30,926	309.26%
Fifa Fees	60	2,000	2,805	140.25%
Franchise Tax	-	625,000	895,714	143.31%
Railroad Equipment Car Tax	-	650	-	0.00%
Real Estate Transfer Tax	927	10,000	25,994	259.94%
Business & Occupation Tax	4,563	150,000	157,144	104.76%
Financial Institutions Tax	-	4,000	4,245	106.13%
Insurance Premium Tax	-	1,500,000	1,788,749	119.25%
Total Taxes	8,060,433	11,992,716	14,037,553	117.05%
Licenses & Permits	20,565	595,525	789,596	132.59%
Fines & Forfeitures	64,230	738,425	1,095,430	148.35%
Miscellaneous Revenues	4,997	117,284	95,869	81.74%
Interest Income	26,962	150,250	344,386	229.21%
Proceeds from the Sale of Assets	-	50,000	39,300	78.60%
Inception of Lease Liability	-	400,000	445,034	111.26%
Inception of Subscription Liability	-	-	16,930	100%
Donation from Private Sources	-	250	-	0.00%
Fund Balance	-	2,455,550	-	0.00%
TOTAL GENERAL FUND REVENUES	\$ 8,177,187	\$ 16,500,000	\$ 16,864,108	102.21%

Revenues by Source

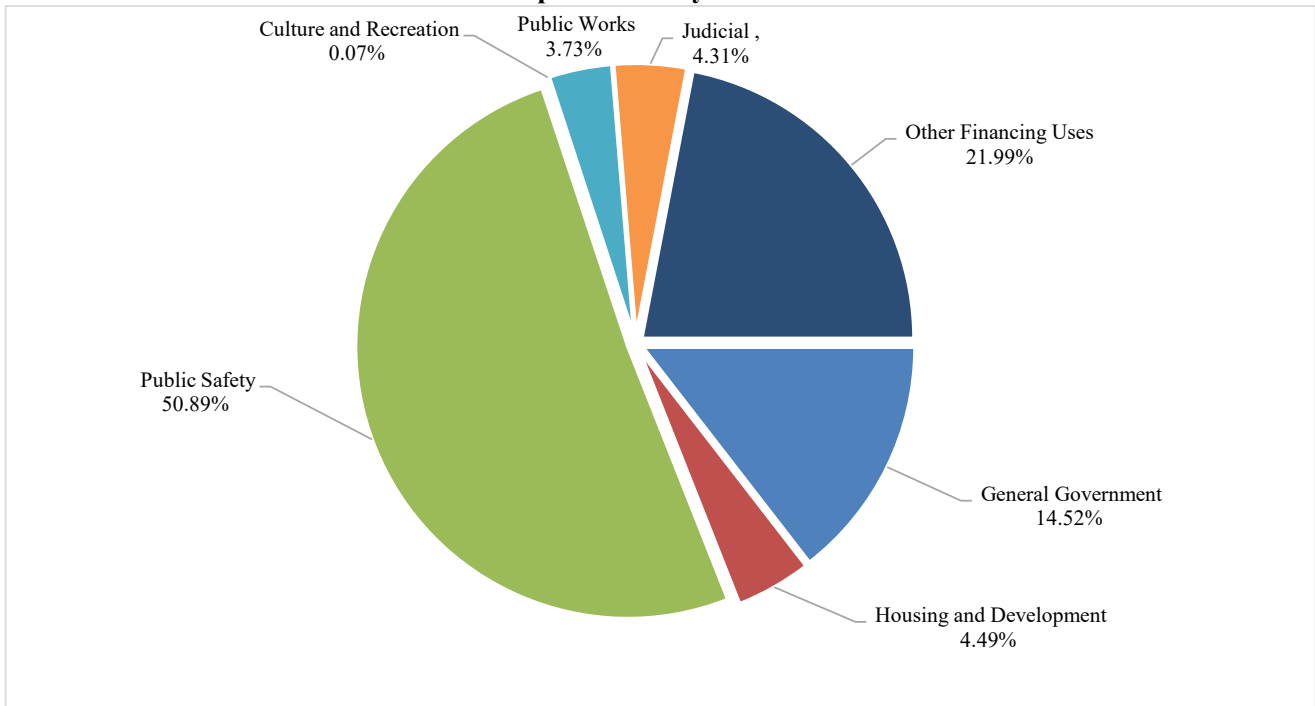




Budget Comparison Report - General Fund
100% of year lapsed

EXPENDITURES	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
General Government	138,560	2,621,631	2,266,885	86.47%
Housing and Development	61,438	671,081	701,739	104.57%
Public Safety	373,986	8,656,881	7,947,459	91.81%
Culture and Recreation	(2,000)	44,000	10,983	24.96%
Public Works	46,388	701,189	583,016	83.15%
Judicial	65,555	594,050	672,692	113.24%
Other Financing Uses	101,054	3,211,167	3,434,749	106.96%
TOTAL GENERAL FUND EXPENDITURES	\$ 784,981	\$ 16,500,000	\$ 15,617,522	94.65%

Expenditures by Function





Budget Comparison Report - All Funds
100% of year lapsed

Audited

	2024 Year End Actuals	2025 Budget	Year to Date	% 2025 Annual Budget
<u>GENERAL FUND</u>				
Revenues:	15,103,770	16,500,000	16,864,108	102.21%
Expenditures:	18,923,939	16,500,000	15,617,522	94.65%
Excess Revenues over (under) Expenditures	(3,820,169)	-	1,246,586	
<u>AMERICAN RESCUE PLAN (ARP) ACT OF 2021</u>				
Revenues:	323,192	1,920,000	22,218	1.16%
Expenditures:	243,643	1,920,000	1,961,479	102.16%
Excess Revenues over (under) Expenditures	79,549	-	(1,939,261)	
<u>OPERATING GRANT FUND</u>				
Revenues:	107,492	70,000	68,063	97.23%
Expenditures:	107,493	70,000	114,977	164.25%
Excess Revenues over (under) Expenditures	(1)	-	(46,914)	
<u>PARKS & RECREATION FUND</u>				
Revenues:	492,625	470,250	485,403	103.22%
Expenditures:	1,002,706	470,250	516,184	109.77%
Excess Revenues over (under) Expenditures	(510,081)	-	(30,781)	
<u>TAX ALLOCATION DISTRICT</u>				
Revenues:	564,478	654,475	723,274	110.51%
Expenditures:	604,532	654,475	744,703	113.79%
Excess Revenues over (under) Expenditures	(40,054)	-	(21,429)	



Budget Comparison Report - All Funds
100% of year lapsed

Audited

	2024 Year End Actuals	2025 Budget	Year to Date	% 2025 Annual Budget
<u>HOTEL/MOTEL TAX FUND</u>				
Revenues:	6,582	6,000	5,923	98.72%
Expenditures:	4,050	6,000	6,695	111.58%
Excess Revenues over (under) Expenditures	2,532	-	(772)	
<u>URBAN REDEVELOPMENT AGENCY</u>				
Revenues:	546,811	7,500,000	20,847,004	277.96%
Expenditures:	7,046,132	7,500,000	1,812,149	24.16%
Excess Revenues over (under) Expenditures	(6,499,321)	-	19,034,855	
<u>SPLOST VI FUND</u>				
Revenues:	3,478,548	7,500,000	5,929,245	79.06%
Expenditures:	3,112,140	7,500,000	4,745,546	63.27%
Excess Revenues over (under) Expenditures	366,408	-	1,183,699	
<u>TOWN CENTER FUND</u>				
Revenues:	7,646,132	8,000,000	1,491,005	18.64%
Expenditures:	7,036,797	8,000,000	1,456,878	18.21%
Excess Revenues over (under) Expenditures	609,335	-	34,126	
<u>DEBT SERVICE FUND</u>				
Revenues:	2,027,350	3,789,395	3,786,599	99.93%
Expenditures:	3,827,885	3,789,395	3,787,217	99.94%
Excess Revenues over (under) Expenditures	(1,800,535)	-	(618)	
<u>STORMWATER UTILITY FUND</u>				
Revenues:	4,516,289	610,000	715,488	117.29%
Expenses:	346,648	610,000	187,452	30.73%
Excess Revenues over (under) Expenses	4,169,641	-	528,035	



Investments
As of December 31, 2025

South State Bank	
Downtown Development Authority - CD 4.25%	108,786
<hr/>	
Subtotal South State Bank	\$ 108,786
Goldman Sachs Autocallable GS Momentum Builder	247,250
Certificate of Deposit - CD 4.25% Maturity Date - 2/22/2026	340,907
Certificate of Deposit - CD 4.25% Maturity Date - 2/28/2026	283,023
Certificate of Deposit - CD 4.25% Maturity Date - 2/24/2026	568,288
Certificate of Deposit - CD 4.25% Maturity Date - 2/24/2026	571,494
Certificate of Deposit - CD 4.25% Maturity Date - 2/24/2026	279,465
Certificate of Deposit - CD 4.25% Maturity Date - 2/28/2026	281,799
Certificate of Deposit - CD 4.25% Maturity Date - 2/28/2026	84,672
Certificate of Deposit - CD 4.25% Maturity Date - 2/28/2026	1,105,569
Certificate of Deposit - CD 4.25% Maturity Date - 3/7/2026	627,169
<hr/>	
Subtotal South State Investment Services	\$ 4,389,636
Total Investments	\$ 4,498,422



Cash
As of December 31, 2025

South State Bank

General Fund	1,221,279
Municipal Court Fund	97,025
Police Forfeiture Account	1,246
Police Seized Asset Account	26
Money Market Account	9,019,873
Main Street Board	40,176
Tree Replacement Fund	38,953
American Rescue Plan (ARP) Act of 2021	-
Operating Grant Fund	48
Parks & Recreation Fund	177,236
Tax Allocation District (TAD)	462,815
Hotel Motel Tax Fund	7,650
SPLOST VI	337,778
Town Center Fund	53,727
Debt Service Fund	42,662
Downtown Development Authority - Checking	4,180
Stormwater Utility Fund	629,057

Subtotal South State Bank **\$ 12,133,732**

South State Investment Services

Budget Stabilization Cash Account	91
-----------------------------------	----

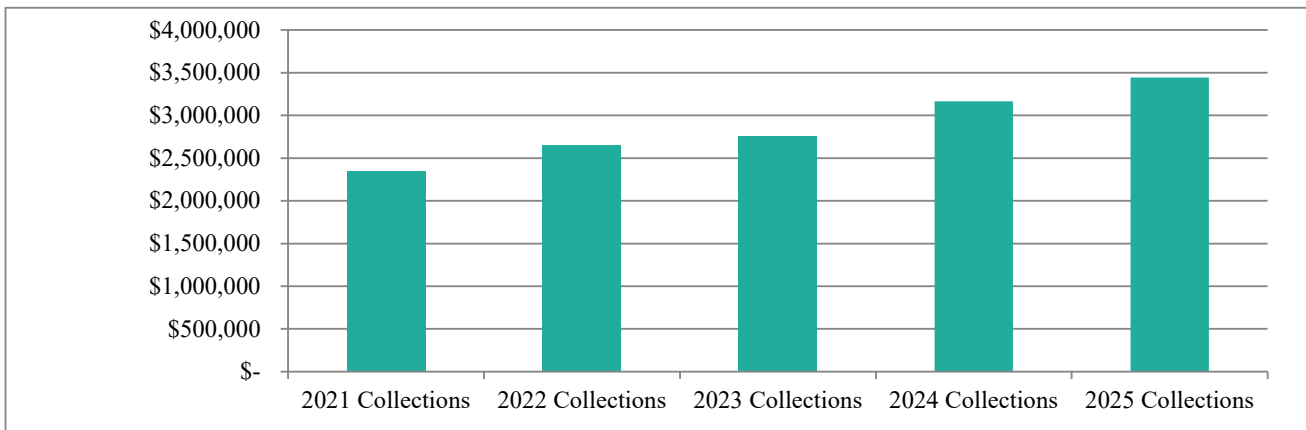
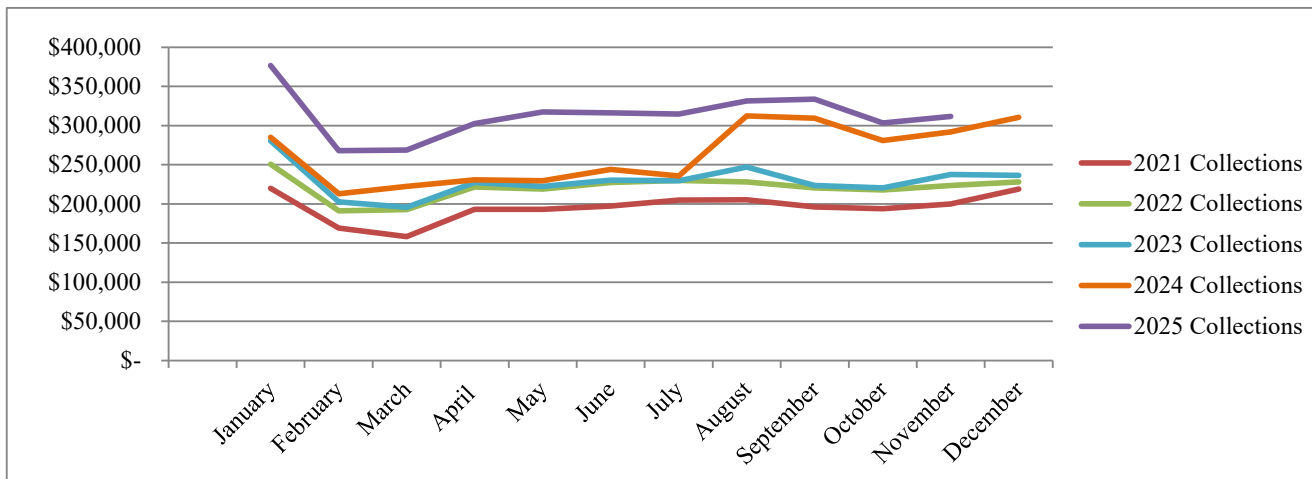
Subtotal South State Investment Services **\$ 91**

Total Cash **\$ 12,133,823**



Special Purpose Local Option Sales Tax Collections
As of December 31, 2025

	2021 Collections	2022 Collections	2023 Collections	2024 Collections	2025 Collections	% Change from Prior Year
January	\$ 219,927	\$ 250,695	\$ 280,583	\$ 284,961	\$ 376,756	32.21%
February	169,237	191,168	202,766	212,973	268,028	25.85%
March	158,258	192,686	195,742	222,279	268,721	20.89%
April	193,138	221,796	227,217	230,875	302,760	31.14%
May	193,137	219,102	222,579	229,480	317,365	38.30%
June	197,249	227,296	230,478	243,921	316,327	29.68%
July	204,832	229,938	229,808	235,599	314,915	33.67%
August	205,351	228,172	247,254	312,409	331,501	6.11%
September	196,323	220,495	223,389	309,613	333,791	7.81%
October	193,776	217,820	220,673	280,899	303,310	7.98%
November	199,817	223,696	237,509	292,072	311,722	6.73%
December	218,887	228,006	236,436	310,513		
	\$ 2,349,931	\$ 2,650,872	\$ 2,754,435	\$ 3,165,593	\$ 3,445,195	





Downtown Development Authority
As of December 31, 2025

	December 2025		YTD	% of Annual
	Transactions	2025 Budget	Transactions	Budget
Revenues				
Interest Revenue	0.31	-	8,620.50	100%
Miscellaneous Revenue	-	6,500	-	0.00%
Proceeds from Sale of Property	-	500,000	282,462	56.49%
TOTAL REVENUES	\$ 0.31	\$506,500	\$ 291,083	57.47%
Expenditures				
Dues & Fees	-	500	340	68.00%
Training	-	250	-	0.00%
Water & Sewer	561	-	561	100%
General Supplies & Materials	-	-	-	100%
DDA Meetings	-	3,000	-	0.00%
Other Expenditures	-	250	-	0.00%
Sponsorships	-	2,500	-	0.00%
Transfers to Primary Government	-	500,000	282,462	56.49%
TOTAL EXPENDITURES	\$ 561	\$ 506,500	\$ 283,363	55.95%



GENERAL FUND REVENUE DETAIL

As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
Real Property Tax	7,850,504	8,290,991	9,881,562	119.18%
Real Property Tax - Public Utility	7,445	40,000	38,586	96.47%
Personal Property Tax	107,283	125,000	248,499	198.80%
Motor Vehicle Tax	732	25,000	18,645	74.58%
Motor Vehicle Title Ad Valorem Tax	50,806	850,000	879,601	103.48%
Apportioned Vehicles (AAVT)	-	4,500	4,045	89.89%
Mobile Home Tax	-	75	58	77.11%
Intangible Tax	2,700	65,000	60,980	93.82%
Railroad Equipment Car Tax	-	650	-	0.00%
Real Estate Transfer Tax	927	10,000	25,994	259.94%
Franchise Tax - Electric	-	625,000	645,822	103.33%
Franchise Tax - Gas	33,605	110,000	127,532	115.94%
Franchise Tax - Cable	-	175,000	118,111	67.49%
Franchise Tax - Telephone	-	5,500	4,250	77.27%
Business & Occupational Tax	4,563	150,000	157,144	104.76%
Insurance Premium Tax	-	1,500,000	1,788,749	119.25%
Financial Institutions Tax	-	4,000	4,245	106.13%
Penalties & Interest	1,808	10,000	30,926	309.26%
FiFa Fees	60	2,000	2,805	140.25%
Total Taxes	8,060,433	11,992,716	14,037,553	117.05%
Alcoholic Beverage Licenses	7,500	75,000	76,500	102.00%
Alcohol Pouring Permit	650	5,000	5,475	109.50%
Zoning and Land Use Permits	1,030	10,000	12,725	127.25%
Planning and Development Fees	2,481	5,000	12,743	254.86%
Sign Permit Fees	175	1,500	3,315	221.00%
Special Event Permits	-	250	-	0.00%
Personal Transportation Veh Permit	-	50	10	20.00%
Vacant Lot Registration	-	25	25	100.00%
Other Licenses and Permits	-	2,500	1,420	56.80%
Building Permit Revenue	5,711	350,000	440,242	125.78%
Certificate of Occupancy Fees	500	50,000	68,000	136.00%
Building Permit - Reinspection Fees	700	5,000	850	17.00%
Building Permit-Sub Fee	2,937	30,000	46,774	155.91%
Occupational Tax Late Fees	-	1,200	281	23.39%
Plan Review Fees	(1,119)	60,000	121,237	202.06%
Total Licenses and Permits	20,565	595,525	789,596	132.59%
Municipal Court Fines	62,655	700,000	1,092,780	156.11%
Cash confiscations-Forfeitures	-	150	-	0.00%
Proceeds From Sale of Confiscations	-	500	125	25.00%
Court Costs	-	2,500	-	0.00%
Drug Testing Fees	-	-	-	100%
Expungements	-	25	-	0.00%
Tree Recompense Revenue	-	5,000	-	0.00%
Other Fines & Forfeitures-Code	1,575	30,000	2,525	8.42%
Other Forfeitures	-	250	-	0.00%
Total Fines and Forfeitures	64,230	738,425	1,095,430	148.35%



GENERAL FUND REVENUE DETAIL

As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
Grant Revenue	-	500	881	176.15%
Probation Fees	2,395	30,000	31,103	103.68%
Election and Qualifying Fees	-	-	-	100%
Printing and Duplicating Service Fees	267	250	2,801	1120.40%
Advertising Fees	780	750	1,680	224.00%
Accident/Incident Reports	585	2,000	3,290	164.50%
Wrecker Service Contract	-	20,000	20,000	100.00%
Background Checks	90	1,000	1,030	103.00%
Bad Check Fees	-	50	125	250.00%
Miscellaneous Revenue	880	47,734	15,492	32.45%
Rents and Royalties	-	5,000	1,770	35.40%
Reimbursement for Damaged Property	-	10,000	17,697	176.97%
Total Miscellaneous Income	4,997	117,284	95,869	81.74%
Interest Revenue	27,537	150,000	344,386	229.59%
Unrealized Gain or Loss on Investments	(575)	250	-	0.00%
Total Investment Income	26,962	150,250	344,386	229.21%
Proceeds from Sale of Assets	-	50,000	39,300	78.60%
Inception of lease liabilities	-	400,000	445,034	111.26%
Inception of subscription liabilities	-	-	16,930	100%
Donations from Private Sources	-	250	10	4.00%
Fund Balance	-	2,455,550	-	0.00%
Total Other Financing Sources	-	2,905,800	501,274	17.25%
TOTAL GENERAL FUND REVENUES	\$ 8,177,187	\$ 16,500,000	\$16,864,108	102.21%



General Fund Expenditures
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
<i>Governing Body</i>				
Salaries & Wages-Council	3,500	42,000	42,000	100.00%
Employee Benefits-Medical	3,978	134,661	105,471	78.32%
Employee Benefits-Dental	351	5,017	4,019	80.11%
Employee Benefits-ADD Life	-	882	755	85.56%
FICA	162	2,604	1,742	66.90%
Medicare	38	609	407	66.91%
Employee Benefits-Retirement	255	3,058	3,058	99.99%
Unemployment	4	173	69	39.80%
Workers Comp Insurance	-	133	95	71.50%
<i>Total Salaries and Benefits</i>	<u>8,288</u>	<u>189,137</u>	<u>157,616</u>	<u>83.33%</u>
Communications	257	480	2,961	616.78%
Travel	-	1,000	5,355	535.53%
Dues and Fees	-	750	877	116.91%
Education and Training	-	750	1,560	208.00%
Other Expenditures	108	250	1,168	467.10%
Small Equipment	-	-	1,076	100%
General Supplies and Materials	-	50	-	0.00%
<i>Total Operations</i>	<u>365</u>	<u>3,280</u>	<u>12,996</u>	<u>396.23%</u>
<i>City Manager</i>				
Salaries & Wages	21,346	277,500	276,202	99.53%
Employee Benefits-Medical	1,588	19,901	19,007	95.51%
Employee Benefits-Dental	114	1,613	1,365	84.65%
Employee Benefits-ADD Life	-	221	220	99.75%
Employee Benefits-Disability	-	1,588	1,512	95.21%
FICA	361	15,258	15,578	102.10%
Medicare	307	4,024	3,971	98.70%
Employee Benefits-Retirement	1,684	20,202	20,202	100.00%
Unemployment	-	68	24	35.63%
Workers' Comp. Insurance	-	1,305	930	71.27%
<i>Total Salaries and Benefits</i>	<u>25,400</u>	<u>341,680</u>	<u>339,014</u>	<u>99.22%</u>
Communications	78	900	871	96.79%
Travel	-	1,300	274	21.06%
Dues and Fees	360	2,000	2,173	108.67%
Education and Training	-	1,250	538	43.04%
Other Expenditures	-	1,500	1,892	126.11%
General Supplies and Materials	-	150	-	0.00%
Small Equipment	-	-	1,102	100%
<i>Total Operations</i>	<u>438</u>	<u>7,100</u>	<u>6,850</u>	<u>96.47%</u>



General Fund Expenditures
As of December 31, 2025

	December 2025	2025 Budget	YTD Transactions	% of Annual Budget
	Transactions			
City Clerk				
Salaries & Wages	10,113	198,060	184,670	93.24%
Employee Benefits-Medical	2,705	48,589	39,229	80.74%
Employee Benefits-Dental	53	1,234	874	70.82%
Employee Benefits-ADD Life	-	368	319	86.57%
Employee Benefits-Disability	-	1,526	1,324	86.75%
FICA	597	12,280	10,980	89.42%
Medicare	140	2,872	2,568	89.41%
Employee Benefits-Retirement	1,202	14,419	14,419	100.00%
Unemployment	-	114	46	40.03%
Workers' Comp. Insurance	-	626	450	71.84%
Total Salaries and Benefits	14,811	280,088	254,877	91.00%
Professional Services	-	5,000	300	6.00%
Communications	78	900	882	97.98%
Travel	-	1,250	-	0.00%
Dues and Fees	-	6,500	2,675	41.15%
Education and Training	-	1,500	-	0.00%
Other Expenditures	132	500	1,363	272.59%
General Supplies and Materials	9	250	122	48.94%
General Supplies - Postage	24	300	260	86.65%
Small Equipment	-	500	1,661	332.19%
Software	281	20,900	14,768	70.66%
Other Supplies - Uniforms	-	50	-	0.00%
Total Operations	523	37,650	22,030	58.51%
Elections				
Advertising	-	-	-	100%
Total Operations	-	-	-	100.00%
Contingency				
Contingency	-	165,000	-	0.00%
Total Operations	-	165,000	-	0.00%
Financial Administration				
Salaries & Wages	20,252	262,608	263,410	100.31%
Salaries & Wages overtime	124	-	151	100%
Employee Benefits-Medical	6,954	97,925	83,179	84.94%
Employee Benefits-Dental	78	1,404	931	66.34%
Employee Benefits-ADD Life	-	441	441	100.00%
Employee Benefits-Disability	-	2,136	2,206	103.27%
FICA	1,176	16,282	15,205	93.39%
Medicare	275	3,808	3,556	93.38%
Employee Benefits-Retirement	1,593	19,118	19,118	100.00%
Unemployment	-	137	48	35.36%
Workers' Comp. Insurance	-	830	594	71.55%
Total Salaries and Benefits	30,452	404,689	388,840	96.08%



General Fund Expenditures
As of December 31, 2025

	December 2025	2025 Budget	YTD Transactions	% of Annual
	Transactions			Budget
Professional Services - Audit	-	27,500	32,000	116.36%
Advertising/Promotions	-	2,800	3,181	113.61%
Printing and Binding	-	1,500	2,137	142.49%
Travel	-	500	240	47.93%
Dues and Fees	22	10,000	9,731	97.31%
Education and Training	369	1,500	369	24.60%
Other Expenditures	-	500	333	66.51%
General Supplies and Materials	550	1,500	1,284	85.63%
General Supplies-Postage	151	7,500	8,577	114.37%
Small Equipment	-	250	2,578	1031.30%
Software	-	9,150	5,024	54.91%
Total Operations	1,092	62,700	65,455	104.39%
Licensing				
Salaries & Wages	2,076	26,986	26,973	99.95%
Employee Benefits-Medical	992	14,800	11,869	80.20%
Employee Benefits-Dental	19	350	233	66.51%
Employee Benefits-ADD Life	-	74	73	99.24%
Employee Benefits-Disability	-	224	227	101.20%
FICA	116	1,673	1,502	89.76%
Medicare	27	391	351	89.83%
Employee Benefits-Retirement	164	1,965	1,965	99.98%
Unemployment	-	23	8	35.09%
Workers' Comp. Insurance	-	43	31	70.98%
Total Salaries and Benefits	3,394	46,529	43,231	92.91%
General Supplies and Materials	-	100	-	0.00%
General Supplies - Postage	-	1,500	803	53.53%
Software	-	3,000	1,250	41.67%
Other Supplies-Uniforms	-	50	-	0.00%
Total Operations	-	4,650	2,053	44.15%
Legal				
Professional Services - Legal	7,809	35,000	35,068	100.19%
Total Operations	7,809	35,000	35,068	100.19%
Information Technology				
Salaries & Wages	11,166	103,795	125,928	121.32%
Employee Benefits-Medical	1,062	13,267	12,708	95.79%
Employee Benefits-Dental	128	1,073	1,540	143.56%
Employee Benefits-ADD Life	-	221	243	109.74%
Employee Benefits-Disability	-	838	1,243	148.37%
FICA	674	6,435	7,586	117.88%
Medicare	158	1,505	1,774	117.88%
Employee Benefits-Retirement	1,042	12,502	12,502	100.00%
Unemployment	-	68	16	23.75%
Workers' Comp. Insurance	-	328	234	71.43%
Total Salaries and Benefits	14,230	140,032	163,774	116.95%



General Fund Expenditures
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
Professional Services	-	20,000	-	0.00%
Communications	86	480	987	205.63%
Dues and Fees	-	250	127	50.87%
Other Expenditures	72	250	144	57.45%
General Supplies and Materials	-	500	122	24.44%
Capital Outlay - Software	-	-	16,930	100%
Small Equipment	-	5,000	2,947	58.94%
Software	820	225,000	140,470	62.43%
Total Operations	979	251,480	161,727	64.31%
 Human Resources				
Professional Services	-	30,000	-	0.00%
Advertising/Promotions	-	100	-	0.00%
Communications	-	300	11	3.56%
Travel	-	1,000	-	0.00%
Dues and Fees	-	1,200	904	75.37%
Education and Training	-	1,500	-	0.00%
Other Expenditures	-	150	-	0.00%
General Supplies and Materials	-	500	234	46.76%
General Supplies-Postage	-	100	1	0.84%
Gasoline/Diesel	-	-	-	100%
Small Equipment	-	500	-	0.00%
Software	-	5,500	6,686	121.57%
Other Supplies - Uniforms	-	50	-	0.00%
Total Operations	-	40,900	7,836	19.16%
 Risk Management				
Professional Services	-	20,000	15,500	77.50%
Liability Insurance	6,000	256,000	267,373	104.44%
Total Operations	6,000	276,000	282,873	102.49%
 General Government Building				
Salaries & Wages	5,250	89,638	67,056	74.81%
Employee Benefits-Medical	1,002	14,093	11,987	85.05%
Employee Benefits-Dental	29	355	350	98.57%
Employee Benefits-ADD Life	-	147	147	100.00%
Employee Benefits-Disability	-	427	432	101.06%
FICA	317	5,558	4,041	72.70%
Medicare	74	1,300	945	72.69%
Employee Benefits-Retirement	318	3,813	3,813	99.99%
Unemployment	2	91	42	46.13%
Workers' Comp. Insurance	-	1,880	1,396	74.25%
Total Salaries and Benefits	6,991	117,302	90,208	76.90%



General Fund Expenditures
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
Professional Services	-	250	-	0.00%
Disposal - Garbage	211	500	1,262	252.48%
Lawn Care	-	500	-	0.00%
Pest Control	240	2,200	3,179	144.48%
Repairs and Maintenance	431	10,000	17,110	171.10%
Repairs and Maintenance - Vehicles	18	7,500	4,785	63.79%
Rental of Equipment	571	7,500	8,515	113.54%
Communications	1,011	20,000	17,472	87.36%
Dues and Fees	291	1,500	1,841	122.70%
Other Expenditures	-	1,000	383	38.25%
General Supplies and Materials	335	8,000	9,449	118.12%
Water and Sewer	2,260	2,000	5,105	255.25%
Natural Gas	1,213	3,500	6,244	178.39%
Electricity	1,346	15,000	15,979	106.53%
Gasoline and Diesel	151	4,000	3,787	94.67%
Small Equipment	57	2,000	2,848	142.39%
Software	-	-	-	100%
Other Supplies-Uniforms	-	150	224	149.63%
Capital Outlay - Site improvement	-	-	7,987	100%
Capital Outlay - Buildings	-	-	-	100%
Total Operations & Capital	8,136	85,600	106,169	124.03%
Communication & Eternal Affairs				
Salaries & Wages	6,758	87,859	88,094	100.27%
Employee Benefits-Medical	1,741	23,285	20,833	89.47%
Employee Benefits-Dental	53	855	639	74.78%
Employee Benefits-ADD Life	-	132	132	100.18%
Employee Benefits-Disability	-	729	738	101.22%
FICA	403	5,447	5,253	96.44%
Medicare	94	1,274	1,228	96.42%
Employee Benefits-Retirement	533	6,396	6,396	100.00%
Unemployment	-	41	15	36.34%
Workers' Compensation	-	466	333	71.50%
Total Salaries and Benefits	9,583	126,484	123,661	97.77%
Communications	43	480	494	102.82%
Travel	-	700	-	0.00%
Dues and Fees	-	2,000	646	32.32%
Education and Training	-	1,500	-	0.00%
Other Expenditures	-	150	57	38.32%
Small Equipment	-	500	40	8.00%
Software	27	1,000	1,368	136.77%
Total Operations	70	6,330	2,605	41.15%
TOTAL GENERAL GOVERNMENT	\$ 138,560	\$ 2,621,631	\$ 2,266,885	86.47%



General Fund Expenditures
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
Municipal Court				
Salaries & Wages	9,945	126,559	123,834	97.85%
Salaries & Wages - Overtime	-	500	10	1.95%
Employee Benefits-Medical	4,004	53,732	47,901	89.15%
Employee Benefits-Dental	98	1,651	1,176	71.24%
Employee Benefits-ADD Life	-	294	294	100.00%
Employee Benefits-Disability	-	1,051	1,063	101.15%
FICA	588	7,878	7,303	92.71%
Medicare	137	1,842	1,708	92.73%
Employee Benefits-Retirement	771	9,250	9,250	100.00%
Unemployment	-	91	32	35.49%
Workers' Compensation	-	402	288	71.60%
Total Salaries and Benefits	15,544	203,250	192,860	94.89%
Professional Services - Public Defender	1,087	6,000	9,055	150.92%
Professional Services - Solicitor/Judge	6,500	80,000	85,043	106.30%
Rental of Equipment	153	1,500	1,400	93.30%
Advertising	-	100	-	0.00%
Printing & Binding	-	100	-	0.00%
Travel	-	5,000	3,890	77.81%
Dues and Fees	-	1,000	1,272	127.22%
Education and Training	-	1,500	950	63.33%
Other Expenditures	-	100	104	104.48%
General Supplies and Materials	(570)	1,500	891	59.39%
General Supplies and Materials Postage	276	750	835	111.36%
Food Supplies	122	3,000	2,562	85.40%
Small Equipment	-	250	2,141	856.30%
Software	1,865	20,000	18,385	91.93%
Intergovernmental - Inmate Housing	660	20,000	7,095	35.48%
Payment to Other Agencies	39,918	250,000	346,209	138.48%
Total Operations	50,011	390,800	479,832	122.78%
TOTAL JUDICIAL	\$ 65,555	\$ 594,050	\$ 672,692	113.24%
Police Administration				
Salaries & Wages	51,813	689,726	685,076	99.33%
Salaries & Wages-Overtime	-	3,000	651	21.70%
Employee Benefits-Medical	8,146	162,686	97,291	59.80%
Employee Benefits-Dental	394	6,289	4,723	75.09%
Employee Benefits-ADD Life	-	1,103	933	84.63%
Employee Benefits-Disability	-	5,519	5,067	91.81%
FICA	3,159	43,008	41,803	97.20%
Medicare	739	10,058	9,777	97.20%
Employee Benefits-Retirement	3,875	46,500	46,500	100.00%
Unemployment	-	365	145	39.82%
Workers' Compensation	-	27,474	19,596	71.33%
Total Salaries and Benefits	68,125	995,728	911,564	91.55%



General Fund Expenditures
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
Professional Services	-	750	250	33.33%
Repairs & Maintenance	-	4,500	3,792	84.27%
Repair & Maintenance-Vehicle	48	5,500	10,659	193.80%
Rental of Equipment	427	6,000	5,455	90.91%
Communications	356	3,500	3,947	112.77%
Advertising	-	5,000	33	0.66%
Printing and Binding	-	600	350	58.25%
Travel	531	6,000	3,778	62.97%
Dues and Fees	-	5,000	2,832	56.64%
Education and Training	-	6,000	2,778	46.30%
Other Expenditures	-	3,000	557	18.57%
General Supplies and Materials	-	2,000	1,136	56.78%
General Supplies - Postage	47	500	608	121.62%
Gasoline/Diesel	1,240	18,500	14,194	76.72%
Small Equipment	-	2,500	1,366	54.64%
Software	13	8,125	10,199	125.52%
Other Supplies - Uniforms	51	6,000	1,587	26.45%
Total Operations and Capital	2,713	83,475	63,520	76.09%
 <i>Criminal Investigation Division</i>				
Salaries & Wages	32,673	470,683	401,129	85.22%
Salaries & Wages-Overtime	-	10,000	903	9.03%
Employee Benefits-Medical	9,895	163,721	116,789	71.33%
Employee Benefits-Dental	397	7,148	4,861	68.01%
Employee Benefits-ADD Life	-	882	735	83.33%
Employee Benefits-Disability	-	3,627	3,249	89.59%
FICA	1,933	29,802	23,767	79.75%
Medicare	452	6,970	5,558	79.75%
Employee Benefits-Retirement	2,916	34,994	34,994	100.00%
Unemployment	-	274	73	26.53%
Workers' Compensation	-	22,262	15,852	71.20%
Total Salaries and Benefits	48,266	750,363	607,911	81.02%
Professional Services	-	500	275	55.05%
Repair & Maintenance	-	3,000	3,292	109.74%
Repair & Maintenance-Vehicle	1,280	4,000	6,796	169.90%
Communications	256	2,400	2,879	119.94%
Printing and Binding	-	250	162	64.80%
Travel	610	2,000	1,256	62.82%
Dues and Fees	-	2,000	837	41.84%
Education and Training	-	2,500	1,650	66.00%
Other Expenditures	-	800	639	79.93%
General Supplies and Materials	-	750	264	35.26%
General Supplies and Materials-Postage	-	50	-	0.00%
Gasoline and Diesel	648	14,000	10,429	74.49%
Small Equipment	-	3,000	409	13.63%
Software	-	6,000	6,406	106.77%
Capital Outlay - Vehicles	-	-	110,240	100%
Other Supplies - Uniforms	93	3,000	3,801	126.69%
Total Operations and Capital	2,888	44,250	149,336	337.48%



General Fund Expenditures
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
Vice				
Salaries & Wages	5,713	71,684	68,194	95.13%
Salaries & Wages-Overtime	212	2,000	1,594	79.72%
Employee Benefits-Medical	1,006	14,094	12,038	85.41%
Employee Benefits-Dental	59	950	710	74.78%
Employee Benefits-ADD Life	-	147	147	100.00%
Employee Benefits-Disability	-	574	580	101.10%
FICA	346	4,568	4,053	88.74%
Medicare	81	1,068	948	88.76%
Employee Benefits-Retirement	447	5,364	5,364	100.00%
Unemployment	-	46	16	35.11%
Workers' Compensation	-	3,413	2,441	71.53%
Total Salaries and Benefits	7,865	103,908	96,087	92.47%
Repairs & Maintenance Vehicles	-	2,500	658	26.34%
Repairs & Maintenance	244	-	1,484	100%
Dues and Fees	-	150	24	15.69%
Education & Training	-	250	-	0.00%
Gasoline	290	4,000	2,562	64.05%
Small Equipment	-	-	979	100%
Other Supplies - Uniforms	-	300	-	0.00%
Total Operations and Capital	533	7,200	5,707	79.27%
Patrol				
Salaries & Wages	146,483	1,901,400	1,772,302	93.21%
Salaries & Wages-Overtime	3,741	52,000	109,828	211.21%
Employee Benefits-Medical	34,153	648,377	465,769	71.84%
Employee Benefits-Dental	1,230	23,032	16,679	72.42%
Employee Benefits-ADD Life	0	3,969	3,516	88.58%
Employee Benefits-Disability	-	15,020	13,653	90.90%
FICA	9,045	121,111	112,887	93.21%
Medicare	2,115	28,324	26,401	93.21%
Employee Benefits-Retirement	11,851	142,210	142,210	100.00%
Unemployment	(0)	1,231	487	39.57%
Workers' Compensation	451	90,470	77,719	85.91%
Total Salaries and Benefits	209,069	3,027,144	2,741,450	90.56%



General Fund Expenditures
As of December 31, 2025

	December 2025			% of Annual
	Transactions	2025 Budget	YTD Transactions	Budget
Professional Services	-	4,000	3,000	75.00%
Repair & Maintenance	-	20,000	23,227	116.14%
Repair & Maintenance-Vehicle	2,548	80,000	101,912	127.39%
Communications	1,549	22,000	17,075	77.61%
Printing and Binding	-	600	155	25.83%
Travel	405	6,000	724	12.06%
Dues and Fees	42	7,500	2,701	36.02%
Education & Training	-	8,000	1,483	18.54%
Other Expenditures	-	3,000	2,450	81.68%
General Supplies and Materials	17	5,000	2,590	51.81%
Gasoline and Diesel	8,135	125,000	98,907	79.13%
Small Equipment	3,024	25,000	16,814	67.26%
Software	-	22,000	16,367	74.40%
Other Supplies - Uniforms	484	51,000	27,724	54.36%
Capital Outlay - Vehicles	-	400,000	334,794	83.70%
Capital Outlay - Machinery & Equipment	-	-	-	100%
Loss on Disposition of Capital Assets	-	-	11,992	100%
Payment to Other Agencies	-	-	-	100%
Total Operations and Capital	16,205	779,100	661,916	84.96%
 Police Training				
Salaries & Wages	-	74,182	91,795	123.74%
Salaries & Wages-Overtime	-	2,000	26	1.31%
Employee Benefits-Medical	5,830	40,465	38,089	94.13%
Employee Benefits-Dental	198	1,436	1,290	89.81%
Employee Benefits-ADD Life	-	147	147	100.00%
Employee Benefits-Disability	-	603	610	101.11%
FICA	-	4,723	5,309	112.42%
Medicare	-	1,105	1,242	112.37%
Employee Benefits-Retirement	462	5,546	5,546	100.00%
Unemployment	-	46	24	52.65%
Workers' Compensation	-	3,528	2,500	70.85%
Total Salaries and Benefits	6,490	133,781	146,577	109.57%
Repair & Maintenance-Vehicle	-	2,000	1,583	79.17%
Repairs & Maintenance	6	600	1,352	225.35%
Communications	59	960	657	68.48%
Travel	261	3,500	853	24.38%
Dues and Fees	-	1,000	140	13.99%
Education and Training	-	4,000	2,195	54.88%
Other Expenditures	-	-	616	100%
General Supplies and Materials	-	2,000	1,813	90.63%
Weapons Supplies & Ammunition	-	58,000	32,700	56.38%
Gasoline and Diesel	203	2,500	1,888	75.51%
Small Equipment	-	8,000	3,067	38.34%
Software	-	2,750	3,008	109.39%
Other Supplies - Uniforms	-	1,500	549	36.60%
Intergovernmental	-	2,500	2,500	100.00%
Total Operations and Capital	528	89,310	52,923	59.26%



General Fund Expenditures
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
<i>Police Stations and Buildings</i>				
Professional Services	-	250	-	0.00%
Disposal-Garbage/Recycle	188	1,200	1,123	93.59%
Pest Control	45	1,200	829	69.08%
Repairs and Maintenance	727	65,000	34,075	52.42%
Rental of Land & Building	-	45,500	43,460	95.52%
Communications	857	20,000	17,650	88.25%
Dues & fees	42	450	509	113.02%
General Supplies and Materials	78	3,000	3,168	105.61%
Water/Sewer	533	5,500	5,528	100.50%
Electricity	1,022	15,000	12,006	80.04%
Small Equipment	-	1,500	2,154	143.59%
<i>Total Operations</i>	<u>3,491</u>	<u>158,600</u>	<u>120,501</u>	<u>75.98%</u>
<i>Probation</i>				
Salaries & Wages	4,152	53,972	54,046	100.14%
Salaries & Wages - Overtime	-	500	-	0.00%
Employee Benefits-Medical	2,942	35,960	35,210	97.92%
Employee Benefits-Dental	99	1,436	1,191	82.91%
Employee Benefits-ADD Life	-	147	147	100.00%
Employee Benefits-Disability	-	406	453	111.67%
FICA	234	3,377	3,044	90.14%
Medicare	55	790	712	90.11%
Employee Benefits-Retirement	330	3,966	3,966	99.99%
Unemployment	-	46	16	35.11%
Workers' Compensation	-	172	161	93.88%
<i>Total Salaries and Benefits</i>	<u>7,812</u>	<u>100,772</u>	<u>98,946</u>	<u>98.19%</u>
Dues and Fees	-	200	37	18.44%
Education and Training	-	250	-	0.00%
General Supplies and Materials	-	100	141	141.42%
Small Equipment	-	-	295	100%
Software	-	2,200	2,160	98.18%
Other Supplies - Uniforms	-	500	136	27.20%
<i>Total Operations and Capital</i>	<u>-</u>	<u>3,250</u>	<u>2,769</u>	<u>85.21%</u>
<i>Fire Services</i>				
Intergovernmental-Fire Services	-	2,380,000	2,288,252	96.15%
Total Fire Services	<u>-</u>	<u>2,380,000</u>	<u>2,288,252</u>	<u>96.15%</u>
TOTAL PUBLIC SAFETY	<u>\$ 373,986</u>	<u>\$ 8,656,881</u>	<u>\$ 7,947,459</u>	<u>91.81%</u>



General Fund Expenditures
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
Highways and Streets				
Salaries & Wages	3,146	-	36,563	100%
Employee Benefits - Medical	513	-	4,057	100%
Employee Benefits - Dental	14	-	112	100%
Employee Benefits - Add Life	(31)	-	(218)	100%
Employee Benefits - Disability	(6)	-	404	100%
FICA	193	-	2,245	100%
Medicare	45	-	526	100%
Employee Benefits - Retirement	(416)	-	(4,160)	100%
Unemployment	(2)	-	(4)	100%
Workers Comp Insurance	(59)	-	(590)	100%
Professional Services-Engineering	-	500	2,000	400.00%
Disposal-Garbage/Recycling	260	1,500	1,560	104.00%
Pest Control	-	750	-	0.00%
Repairs & Maintenance	1,415	210,219	38,498	18.31%
Repairs & Maintenance-Vehicles	6	2,500	221	8.84%
Rental of Equipment	-	2,000	-	0.00%
Dues and Fees	21	12,000	11,970	99.75%
Contract Labor	25,685	308,220	306,319	99.38%
Other Expenditures	-	500	-	0.00%
General Supplies and Materials	-	2,000	134	6.70%
Gasoline/Diesel	399	5,000	4,660	93.19%
Small Equipment	-	3,000	122	4.06%
<i>Total Operations</i>	<u>31,182</u>	<u>548,189</u>	<u>404,420</u>	<u>73.77%</u>
Street Lights				
Repairs & Maintenance	-	10,000	10,522	105.22%
Electricity-Street Lights	14,841	130,000	161,170	123.98%
Total Street Lights	<u>14,841</u>	<u>140,000</u>	<u>171,692</u>	<u>122.64%</u>
Traffic Lights				
Repairs & Maintenance	-	10,000	3,622	36.22%
Electricity-Traffic Lights	365	3,000	3,282	109.41%
Total Traffic Lights	<u>365</u>	<u>13,000</u>	<u>6,905</u>	<u>53.11%</u>
TOTAL PUBLIC WORKS	<u>\$ 46,388</u>	<u>\$ 701,189</u>	<u>\$ 583,016</u>	<u>83.15%</u>
Tree Commission				
Repairs & Maintenance	-	28,500	-	0.00%
Travel	-	750	-	0.00%
Dues and Fees	-	500	238	47.69%
Education and Training	-	1,000	-	0.00%
Tree Commission Meetings	-	3,000	1,800	60.00%
General Supplies & Materials	(2,000)	5,750	4,564	79.38%
Books and Periodicals	-	500	-	0.00%
<i>Total Operations</i>	<u>(2,000)</u>	<u>40,000</u>	<u>6,603</u>	<u>16.51%</u>



General Fund Expenditures
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
<i>Culture and Recreation</i>				
Professional services	-	-	380	100%
Intergovernmental-Sequoyah Regional	-	4,000	4,000	100.00%
	-	4,000	4,380	109.50%
TOTAL CULTURE AND RECREATION	\$ (2,000)	\$ 44,000	\$ 10,983	24.96%
<i>Building Inspections</i>				
Salaries & Wages	14,155	201,310	195,003	96.87%
Salaries & Wages- Overtime	-	-	260	100%
Employee Benefits-Medical	3,949	26,534	35,752	134.74%
Employee Benefits-Dental	188	2,006	1,854	92.42%
Employee Benefits-ADD Life	-	368	319	86.57%
Employee Benefits-Disability	-	1,592	1,411	88.63%
FICA	849	12,481	11,845	94.90%
Medicare	199	2,919	2,770	94.91%
Employee Benefits-Retirement	1,221	14,656	14,656	100.00%
Unemployment	-	137	68	49.36%
Workers' Compensation	-	3,453	2,472	71.59%
Total Salaries and Benefits	20,560	265,456	266,410	100.36%
Professional Services-Legal	400	1,000	800	80.00%
Repairs & Maintenance - Vehicles	136	2,000	1,640	82.00%
Communications	158	1,600	1,867	116.71%
Printing & Binding	-	50	-	0.00%
Travel	-	500	-	0.00%
Dues and Fees	19	250	523	209.19%
Education and Training	-	1,000	1,728	172.80%
Other Expenditures	-	250	735	294.09%
General Supplies and Materials	-	100	60	59.70%
General Supplies - Postage	-	100	54	53.61%
Gasoline/Diesel	120	2,000	1,506	75.28%
Books and Periodicals-Code Books	-	50	-	0.00%
Small Equipment	19	500	2,187	437.46%
Software	-	15,000	20,069	133.79%
Other Supplies-Uniforms	-	100	-	0.00%
Total Operations	852	24,500	31,169	127.22%
<i>Planning and Zoning</i>				
Salaries & Wages	11,225	145,928	150,629	103.22%
Employee Benefits-Medical	2,054	28,066	24,718	88.07%
Employee Benefits-Dental	19	351	233	66.36%
Employee Benefits-ADD Life	-	221	239	108.12%
Employee Benefits-Disability	-	1,154	1,319	114.27%
FICA	665	9,048	8,937	98.77%
Medicare	156	2,116	2,090	98.77%
Employee Benefits-Retirement	1,278	10,624	15,331	144.30%
Unemployment	-	68	33	47.91%
Workers' Compensation	-	419	368	87.90%
Total Salaries and Benefits	15,397	197,995	203,896	102.98%



General Fund Expenditures
As of December 31, 2025

	December 2025	2025 Budget	YTD Transactions	% of Annual
	Transactions			Budget
Professional Services-Engineering	8,684	85,000	87,665	103.14%
Professional Services-Legal	1,238	7,000	11,369	162.41%
Communications	79	480	907	188.89%
Advertising	275	2,500	2,028	81.14%
Printing & Binding	3,901	28,000	22,981	82.07%
Travel	-	1,000	614	61.39%
Dues and Fees	-	3,000	2,247	74.88%
Education and Training	-	1,000	300	30.00%
Planning & Zoning Meeting Fees	800	12,000	6,700	55.83%
Other Expenditures	-	250	256	102.25%
General Supplies and Materials	-	500	630	125.90%
General Supplies - Postage	93	1,000	856	85.61%
Gasoline & Diesel	-	50	-	0.00%
Small Equipment	-	1,500	2,094	139.58%
Software	-	12,800	3,360	26.25%
Total Operations	15,070	156,080	142,005	90.98%
 Economic Development				
Salaries & Wages	751	9,762	9,371	96.00%
Employee Benefits - Medical	193	2,586	2,314	89.48%
Employee Benefits - Dental	6	95	71	74.78%
Employee Benefits - Add Live	-	15	15	98.40%
Employee Benefits - Disability	-	77	82	106.60%
FICA	45	605	559	92.36%
Medicare	10	142	131	92.09%
Employee Benefits - Retirement	59	711	711	99.95%
Unemployment	-	5	1	25.00%
Workers Comp Insurance	-	52	37	71.19%
Total Salaries & Benefits	1,065	14,050	13,291	94.60%
 Rental of land & building				
Advertising	190	-	2,350	100%
Dues and Fees	-	-	5,367	100%
Contrac Labor	-	-	1,534	100%
Other Expenditures	-	-	-	100%
General Supplies & Materials	-	-	1,935	100%
Other Supplies - Uniforms	8,305	-	18,189	100%
Professional Services	-	-	2,592	100%
Professional Services	-	-	-	100%
Total Operations	8,495	-	31,968	100.00%
 Intergovernmental				
Intergovernmental - COED	-	13,000	13,000	100.00%
Total Intergovernmental	-	13,000	13,000	100.00%
 TOTAL HOUSING AND DEVELOPMENT	 \$ 61,438	 \$ 671,081	 \$ 701,739	 104.57%



General Fund Expenditures
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
<i>Capital Lease</i>				
Capital lease - Interest	7,865	121,495	127,033	104.56%
Capital lease Principal	40,708	531,872	557,248	104.77%
TOTAL CAPITAL LEASE	\$ 48,574	\$ 653,367	\$ 684,281	104.73%
<i>Other Financing Uses</i>				
Transfer to Other Funds	52,480	2,557,800	2,750,468	107.53%
TOTAL OTHER FINANCING USES	\$ 52,480	\$ 2,557,800	\$ 2,750,468	107.53%
TOTAL GENERAL FUND EXPENDITURES	\$ 784,981	\$ 16,500,000	\$ 15,617,522	94.65%



American Rescue Plan (ARP) Act of 2021
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
REVENUES:				
Interest Revenue	-	20,000	22,218	111.09%
Miscellaneous Revenue	-	1,900,000	-	0.00%
TOTAL REVENUES	\$ -	\$ 1,920,000	\$ 22,218	1.16%
EXPENDITURES:				
Intergovernmental Fire Services	-	1,920,000	1,961,479	102.16%
TOTAL EXPENDITURES	\$ -	\$ 1,920,000	\$ 1,961,479	102.16%



**Operating Grant Fund
As of December 31, 2025**

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
REVENUES:				
Atlanta Regional Commission Grant	-	70,000	68,063	97.23%
TOTAL REVENUES	\$ -	\$ 70,000	\$ 68,063	97.23%
EXPENDITURES:				
Payments to Other Agencies-FOCUS	10,015	70,000	114,977	164.25%
TOTAL EXPENDITURES	\$ 10,015	\$ 70,000	\$ 114,977	164.25%



Parks&RecreationFund
As of December 31, 2025

	December 2025	2025 Budget	YTD	% of Annual
	Transactions		Transactions	Budget
REVENUES:				
Alcoholic Bev Excise Tax Beer & Wine	22,033	255,000	251,615	98.67%
Alcoholic Bev Excise Tax Distilled Spirit	8,648	105,000	113,909	108.49%
Local Option Mixed Drink Tax	6,396	75,000	69,278	92.37%
Penalties and Interest	263	250	1,105	442.10%
Bad Check Fees	25		25	100%
Transfers from General Fund	-	-	-	100%
Interest Revenue	-	-	7,696	100%
Rents and Royalties	3,920	35,000	41,774	119.35%
TOTAL REVENUES	\$ 41,284	\$ 470,250	\$ 485,403	103.22%
EXPENDITURES:				
Disposal-GarbageDepot	189	500	1,134	226.90%
Pest Control - Depot	45	750	1,023	136.40%
Repairs & Maintenance - Depot	211	5,000	1,554	31.08%
Communications	48	1,750	832	47.52%
General Supplies - Depot	(31)	1,000	115	11.49%
Water/Sewer - Depot	15	250	186	74.26%
Natural Gas - Depot	343	2,200	1,825	82.96%
Electricity - Depot	395	5,000	5,822	116.43%
Small Equipment - Depot	-	500	334	66.80%
Disposal - Garbage Parks	103	1,750	617	35.24%
Lawn Care	-	8,000	-	0.00%
Pest Control - Parks	165	1,500	3,373	224.89%
Repairs & Maintenance - Parks	3,246	21,720	95,693	440.58%
Rental - Equipment & Land	-	1,000	264	26.44%
Communications	177	500	1,856	371.29%
Dues and Fees	-	500	445	89.00%
Contract Labor	14,805	215,960	186,241	86.24%
Other Expenditures	-	-	640	100%
General Supplies and Materials - Parks	40	2,000	568	28.39%
Water/Sewer - Parks	2,871	10,000	13,694	136.94%
Natural Gas	-	-	855	100%
Electricity - Parks	758	10,000	8,292	82.92%
Small Equipment - Parks	-	1,000	2,502	250.19%
Capital Outlay - Site Improvements	-	-	8,951	100%
Transfer to Debt Service Fund	-	179,370	179,368	100.00%
TOTAL EXPENDITURES	\$ 23,378	\$ 470,250	\$ 516,184	109.77%



Tax Allocation District Fund
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
REVENUES:				
Intergovernmental Cherokee County Govt	78,927	131,723	145,554	110.50%
Intergovernmental Cherokee County School 1	250,838	420,502	457,319	108.76%
Transfers from General Fund	52,480	102,250	120,401	117.75%
TOTAL REVENUES	\$ 382,246	\$ 654,475	\$ 723,274	110.51%
EXPENDITURES:				
Transfer to Debt Service Fund	142,937	654,475	744,703	113.79%
TOTAL EXPENDITURES	\$ 142,937	\$ 654,475	\$ 744,703	113.79%



Hotel/Motel Tax Fund
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
REVENUES:				
Hotel/Motel Taxes	478	6,000	5,923	98.72%
TOTAL REVENUES	\$ 478	\$ 6,000	\$ 5,923	98.72%
EXPENDITURES:				
Advertising/Promotions	-	5,000	4,195	83.90%
Payment to Other Agencies	-	1,000	2,500	250.00%
TOTAL EXPENDITURES	\$ -	\$ 6,000	\$ 6,695	111.58%



Urban Redevelopment Agency
As of December 31, 2025

	December 2025		YTD	% of Annual
	Transactions	2025 Budget	Transactions	Budget
REVENUES:				
Interest	76,500	-	466,766	100%
Miscellaneous Revenue	-	7,500,000	-	0.00%
Proceeds from General Long-term Debt	-	-	-	100%
General Obligation Bond Issued	-	-	19,690,000	100%
Premium on Bonds Issued	-	-	690,238	100%
TOTAL REVENUES	\$ 76,500	\$ 7,500,000	\$ 20,847,004	277.96%
EXPENDITURES:				
Issuance Cost	-	-	371,144	100%
Transfer to Town Center Fund	31,789	7,500,000	1,441,005	19.21%
TOTAL EXPENDITURES	\$ 31,789	\$ 7,500,000	\$ 1,812,149	24.16%



SPLOST VI Fund
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
REVENUES:				
SPLOST VI Revenue	311,722	3,800,000	3,445,195	90.66%
Grant Revenue - LMIG	-	200,000	550,865	275.43%
Interest Revenue	2,459	-	7,487	100%
Inception of Capital Leases	-	-	84,439	100%
Issuance of Long Term Deb	-	3,500,000	1,841,258	52.61%
TOTAL REVENUES	\$ 314,181	\$ 7,500,000	\$ 5,929,245	79.06%
EXPENDITURES:				
Capital Outlay - Bldgs City Hall	55,340	1,000,000	423,001	42.30%
Capital Outlay - Bldg Improvement	-	-	23,118	100%
Capital Outlay - Equipment	-	-	16,356	100%
Capital Outlay - Equipment	-	-	84,439	100%
Capital Outlay - Amphitheater	2,457	1,000,000	22,672	2.27%
Capital Outlay - Site Improv Parking lot	-	-	3,928	100%
Capital Outlay - Building Improv	-	-	10,300	100%
Prof Svc Engineering Safe Streets	-	-	7,332	100%
Prof Services Engineering-Wildcat Project	-	-	51,021	100%
Capital Outlay - LMIG	-	200,000	13,230	6.62%
Capital Outlay - Hickory Springs Parkway	433,452	660,000	439,652	66.61%
Capital Outlay - Hickory Sprins Ind Dr Realign	-	-	16,750	100%
Capital Outlay - HS Pkwy Ph II	-	-	105,814	100%
Capital Outlay - HS Pkwy Ph III	269,007	3,500,000	2,206,020	63.03%
Capital Outlay - Holly Street	-	-	1,076	100%
Capital Outlay - HS Pkwy Wide IV	-	-	35,862	100%
Capital Outlay - Hickory Spring Ind Dr	-	-	27,702	100%
Capital Outlay - Hickory Rd Widening	-	-	8,975	100%
Capital Outlay - Hickory Rd Widening	-	-	34,644	100%
Capital Outlay - Sidewalk Projects	-	-	118,771	100%
Capital Outlay - Hickory Road Sidewalk	-	500,000	-	0.00%
Capital Outlay - Fox Creek/Turner Village	-	250,000	401,894	160.76%
Capital Outlay - Hickory Spring Pkwy Intersec	-	-	-	100%
Capital Outlay-HS Pkwy Phase III	-	-	-	100%
Capital Outlay - Equipment	-	-	8,220	100%
Capital Outlay - Hickory Road Bridge	2,024	-	175,821	100%
Capital Outlay - Palm St Bridge Replace	-	-	21,203	100%
Capital Outlay - Equipment	-	-	94,579	100%
Debt Service - Principal GTIB	27,393	335,000	344,570	102.86%
Debt Service - Interest GTIB	4,126	55,000	48,597	88.36%
TOTAL EXPENDITURES	\$ 793,799	\$ 7,500,000	\$ 4,745,546	63.27%



Town Center Fund
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
REVENUES:				
Transfer from Other Funds	31,789	8,000,000	1,491,005	18.64%
TOTAL REVENUES	\$ 31,789	\$ 8,000,000	\$ 1,491,005	18.64%
EXPENDITURES:				
Professional Services	-	500,000	400	0.08%
Capital Outlay - Sites	2,296		2,296	
Capital Outlay - Site Improvements	9,648	500,000	642,615	128.52%
Capital Outlay - Hardscape/softscape	-	-	115,114	100%
Capital Outlay - Buildings City Hall	-	6,500,000	63,874	0.98%
Capital Outlay - Buildings Parking Deck	-	500,000	628,626	125.73%
Capital Outlay - Buildings Amphitheater	-	-	3,954	100%
TOTAL EXPENDITURES	\$11,944	\$8,000,000	\$1,456,878	18.21%



Debt Service Fund
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
REVENUES:				
Transfer from Other Funds	142,937	3,789,395	3,786,599	99.93%
TOTAL REVENUES	\$ 142,937	\$ 3,789,395	\$ 3,786,599	99.93%
EXPENDITURES:				
Debt Service - Bond Principal HSPRA 2016	-	344,764	344,740	99.99%
Debt Service - Bond Interest HSPRA 2016	-	13,972	13,996	100.17%
Debt Service - Bond Principal HSPRA 2023	-	128,000	179,385	140.14%
Debt Service - Bond Interest HSPRA 2023	-	75,650	66,170	87.47%
Debt Service - Bond Principal URA 2019	-	555,556	555,556	100.00%
Debt Service - Bond Principal URA 2020	115,385	230,770	115,385	50.00%
Debt Service - Bond Principal URA 2021	-	519,702	519,702	100.00%
Debt Service - Bond Principal URA 2023	-	830,000	894,000	107.71%
Debt Service - Bond Interest URA 2019	-	82,978	82,929	99.94%
Debt Service - Bond Interest URA 2020	27,552	56,355	27,552	48.89%
Debt Service - Bond Interest URA 2021	-	139,898	137,849	98.54%
Debt Service - Bond Interest URA 2023	-	811,750	849,954	104.71%
TOTAL EXPENDITURES	\$ 142,937	\$ 3,789,395	\$ 3,787,217	99.94%



Stormwater Utility Fund
As of December 31, 2025

	December 2025 Transactions	2025 Budget	YTD Transactions	% of Annual Budget
REVENUES:				
Stormwater Utility Fees	496,640	610,000	715,488	117.29%
TOTAL REVENUES	\$ 496,640	\$ 610,000	\$ 715,488	117.29%
EXPENSES:				
Salaries & Wages	3,657	60,916	36,570	60.03%
Employee Benefits - Medical Insurance	544	36,277	5,440	15.00%
Employee Benefits - Dental Insurance	15	1,133	150	13.24%
Employee Benefits - ADD Life	6	147	60	40.82%
Employee Benefits - Disability	31	485	310	63.92%
FICA	227	3,778	2,270	60.08%
Medicare	53	883	530	60.02%
Employee Benefits - Retirement	416	4,995	4,160	83.28%
Unemployment	2	46	20	43.48%
Workers Comp Insurance	59	3,410	590	17.30%
Professional Services - Engineer	8,684	100,000	87,665	87.67%
Professional Services - Legal	-	1,000	60	6.00%
Repairs & Maintenance	1,596	216,630	30,159	13.92%
Repairs & Maintenance - Vehicles	71	2,500	7,125	284.99%
Rental of Equipment	-	1,000	-	0.00%
Pest Control	-	500	-	0.00%
Communications	79	1,000	856	85.56%
Dues and Fees	1	5,000	6,359	127.17%
Training	-	1,500	40	2.67%
Other Expenditures	35	250	3,058	1223.27%
General Supplies & Materials	-	500	84	16.74%
General Supplies - Postage	-	500	23	4.69%
Water/Sewer	-	1,000	-	0.00%
Gasoline & Diesel	107	5,000	868	17.36%
Small Equipment	-	3,200	1,056	33.00%
Other Supplies-Uniforms	-	250	-	0.00%
Depreciation	-	150,000	-	0.00%
Contingency	-	6,100	-	0.00%
Capital Lease Interest	-	2,000	-	0.00%
TOTAL EXPENSES	\$ 15,583	\$ 610,000	\$ 187,452	30.73%



Holly Springs Tree Commission
Budget to Actual Comparison Report
 As of December 31, 2025

	December 2025		YTD	
	Transactions	2025 Budget	Transactions	% Variance
REVENUES:				
Development Fees/Recompense	-	5,000	-	0.00%
Donations from Private Source	-	250	10.00	4.00%
TOTAL REVENUES	\$ -	\$ 5,250.00	\$ 10.00	0.19%
EXPENDITURES:				
Landscaping/Tree Planting & Care	-	28,500	-	0.00%
Travel	-	750	-	0.00%
Dues and Fees	-	500	238.47	47.69%
Education and Training	-	1,000	-	0.00%
Tree Commission Meetings	-	3,000	1,800.00	60.00%
Tree Seedlings	(1,999.70)	5,750	4,561.40	79.33%
Books and Periodicals	-	500	-	0.00%
TOTAL EXPENDITURES	\$ (1,999.70)	\$ 40,000.00	\$ 6,599.87	16.50%

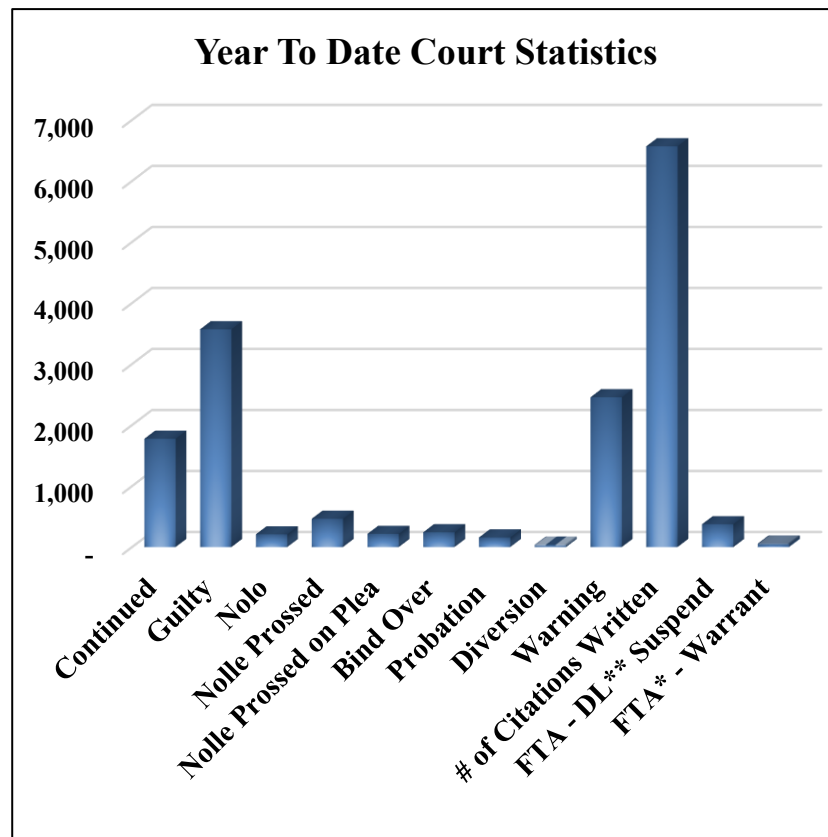


City of Holly Springs Court Statistics 2025 Year to Date

	Jan	Feb	Mar	April	May	June	July	Aug	Sep	Oct	Nov	Dec	YTD
Continued	117	201	103	160	110	176	188	213	104	174	111	117	1,774
Guilty	185	404	252	293	239	441	401	389	229	394	177	165	3,569
Nolo	14	18	16	24	11	22	17	3	21	35	14	13	208
Nolle Prossed	70	53	42	53	25	42	40	36	21	30	23	28	463
Nolle Prossed on Plea	0	29	15	17	20	28	11	19	17	35	9	16	216
Bind Over	17	23	18	28	9	33	13	18	3	52	12	16	242
Probation	6	18	8	15	11	9	13	17	10	24	11	15	157
Diversion	3	7	3	1	-	3	5	5	2	4	3	3	39
Warning	336	225	302	184	183	212	241	178	180	194	100	120	2,455
# of Citations Written	749	622	794	549	520	576	614	411	467	492	445	329	6,568
FTA - DL** Suspend	8	16	12	24	10	14	35	32	174	14	13	21	373
FTA* - Warrant	1	3	5	2	6	6	13	6	1	6	6	3	58

* Failure to Appear

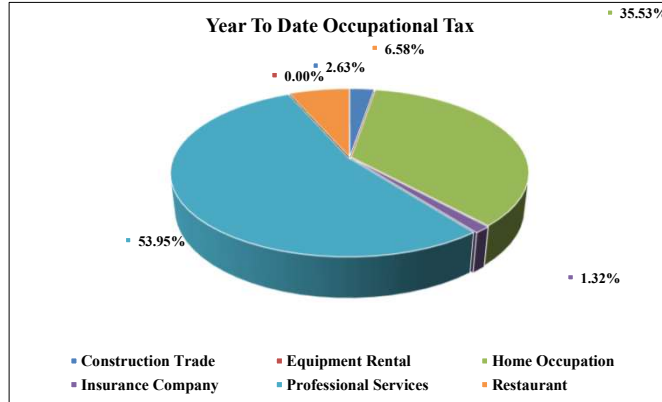
** Driver's License





**City of Holly Springs
Occupational Tax Summary
2025 Year to Date**

	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec	Total	
Construction Trade	-	-	-	-	1	-	-	-	-	-	1	-	2	2.63%
Equipment Rental	-	-	-	-	-	-	-	-	-	-	-	-	-	0.00%
Home Occupation	4	1	1	3	4	2	1	-	6	3	2	-	27	35.53%
Insurance Company	-	-	-	-	-	1	-	-	-	-	-	-	1	1.32%
Professional Services	-	5	4	7	5	1	1	4	3	3	5	3	41	53.95%
Restaurant	-	2	-	1	-	-	2	-	-	-	-	-	5	6.58%
	4	8	5	11	10	4	4	4	9	6	8	3	76	100.00%

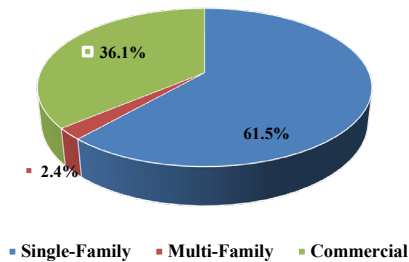




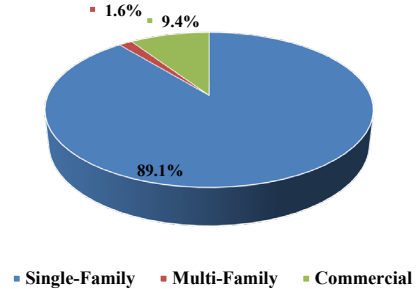
**City of Holly Springs
Building Permits and Certificates of Occupancy
2025 Year to Date**

	Jan	Feb	March	April	May	June	July	Aug	Sep	Oct	Nov	Dec	YTD
Single-Family													
Houses	3	12	4	56	31	1	1	9	3	7	1	1	129
Accessory Structures	2	2	2	5	4	5	1	3	1	1	2	2	30
Additions		1				2	2			2			7
Basement Buildouts				2			1			1			4
Mechanical	2	2	2	1	6	7	2	6	5	4	2	6	45
Plumbing	3	2		3	4	3	3	2	5	1	3	2	31
Electrical	2	5	2	2	2		3	1	3			1	21
Miscellaneous		6		1	6			7	3	7	6		36
Residential Fence	1					1	1	2	2	1	1		9
Certificates of Completion	1		1	1	1		4	6		5		1	20
Certificates of Occupancy	5	8	4	5			5	2		2		6	37
Multi-Family													
Townhomes						3		4			1		8
Apartments		2			2								4
Misc-Multi Family													0
Certificates of Occupancy						1							1
Commercial													
New Structures	4				1				1	2	1		9
Addition-C													0
Tenant Build Outs					1	1		1		5	2	2	12
Accessory Structures					1					4		1	6
Mechanical													0
Plumbing		1											1
Electrical			1	1						2		2	6
Misc-C		1	2	3	4	2	9	9	5	6	3	2	46
Signs	2	2	4	2	4	8	7	1	2	5	6	3	46
Utilities	3	10	6	3	4	3	6	8	2	2	7	3	57
Commercial Fence													0
Certificates of Completion							1			1		1	3
Certificates of Occupancy		1					1	1					3

Year To Date Permits Issued



Year To Date Certificates of Occupancy Issued





OPTech

family of companies

**City of Holly Springs
Monthly Operation Report
Executive Summary**

Description	Dec-25
Pot Hole Repair	1
Tree Service Work	0
ROW Mowing	8
Dead Animal Pick Up	2
Street Sweeping	0
Road Salting	0
Sign Maintenance	5
Litter Pickup	21
Stormwater maintenance	13
Traffic Signals	0
Equipment Maintenance	0
Misc. Work Orders	14
PARKS	
J.B. Owens	13
Barrett Park	13
Karen J. Barnett Park	12
J.C. Mullins	17
Monthly Totals	119