



## City of Holly Springs

Date: Monday, November 21, 2022  
Location: 3235 Holly Springs Pkwy.

### City Council Work Session Agenda 6:30 p.m. Council Chambers

- I. CALL TO ORDER
  - II. PUBLIC COMMENTS
  - III. UNFINISHED BUSINESS
  - IV. NEW BUSINESS
    - A. Discuss the release of bonds for Edgewater Phase 3, Crestbrooke Phases 1 and 2, and Spring Meadows-Landscaping and the acceptance of roads in Edgewater Phase 3  
*Presented By: Nancy Moon, Community Development Director*
    - B. Discuss a request by the applicant to withdraw without prejudice CUP-03-2022, conditional use permit for an Auto Service Establishment for property located off of Holly Springs Parkway, Holly Springs, GA, tax parcel 071E of tax plat 15N15  
*Presented By: Nancy Moon, Community Development Director*
    - C. Discuss the 2023 Meeting Calendar  
*Presented By: Karen Norred, City Clerk/Human Resources Director*
    - D. Discuss an addendum to the Memorandum of Agreement with the Systematic Alien Verification Entitlements (SAVE) program  
*Presented By: Karen Norred, City Clerk/Human Resources Director*
    - E. Discuss revisions to the Harmony on the Lakes at Holly Springs Street Tree Plan  
*Presented By: Robert H. Logan, City Manager*
    - F. Discuss field lighting repairs at J.C. Mullins Field  
*Presented By: Robert H. Logan, City Manager*
  - V. ADJOURNMENT
- EXECUTIVE SESSION
- Real Estate

**City Council Meeting  
Agenda  
7:00 p.m. Council Chambers**

I. CALL TO ORDER

II. PLEDGE OF ALLEGIANCE

*"Veterans of U.S. military services may proudly salute the flag while not in uniform based on a change in the governing law on 25 July 2007."*

III. INVOCATION

IV. CONSENT AGENDA

1. October 3, 2022 Council Work Session and Special Called Meeting minutes
2. October 17, 2022 Council Work Session and Business Meeting minutes
3. 2023 Budget Appropriation for the Year Ending December 31, 2023
4. 2023-2027 Capital Improvement Plan
5. City of Holly Springs Municipal Court Governmental Probation Agreement between Municipal Court and the City of Holly Springs, Georgia and authorize the Mayor and Probation Officer to execute the agreement
6. Quote # 2425 from Cherokee Truck Equipment, LLC in an amount not to exceed 23,445
7. A quote from Douglas Outdoors, LLC for sidewalk repairs at 152 Edgewater Trail in an amount not to exceed \$3,540
8. A resolution adopting an updated Job Classification and Compensation Plan

V. UNFINISHED BUSINESS

9. Approve/deny MA-09-2022, rezoning of 29.2 +/- acres located off of Red Bud Lane and Hickory Road, Holly Springs, GA, tax parcels 235C, 235D, 236, 237, 239, and 240 of tax plat 15N14, from R-40, Single Family Residential Estate, NC, Neighborhood Commercial, to TND, Traditional Neighborhood Development
10. Approve/deny CUP-01-2022, a conditional use permit for a Self-Storage Establishment for property located off of East Cherokee Drive, Holly Springs, GA, tax parcel 118 of tax plat 15N26
11. Approve/deny A-03-2022, annexation of 5.84 +/- acres located off of Holly Springs Parkway, Cherokee County, GA, tax parcels 065 and 065A of tax plat 15N15



12. Approve/deny MA-07-2022, rezoning of 21.01 +/- acres located off of Holly Springs Parkway, Holly Springs, GA, tax parcels 065, 065A, 066, 067, 068, 068A, 068B, and 068C of tax plat 15N15, from GC, General Commercial, MXD, Mixed Use Overlay (City) and R-40, Single Family Residential Estate (County), to GC, General Commercial and MXD, Mixed Use Overlay (City)
13. Approve/deny MA-10-2022, rezoning of 1.94 +/- acres located off of Univeter Road, Holly Springs, Ga, tax parcel 179A (partial) of tax plat 15N19 from R-40, Single Family Residential Estate, to R-20, Single Family Residential
14. Approve/deny proposal from Douglas Outdoors LLC for replacement of street trees in Harmony on the Lakes in an amount not exceed \$200 per tree

## VI. NEW BUSINESS

15. Approve/deny the release of Edgewater Phase 3 Maintenance Bond #800036694, Crestbrooke Phase 1 Performance Bond #0740550, Crestbrooke Phase 2 Performance Bond #30105300, and Spring Meadows-Landscaping Performance Bond #CMS330921
16. Approve/deny a resolution to accept and authorize certain streets in Edgewater Phase 3 to become publicly maintained streets
17. Approve/deny a request by the applicant to withdraw without prejudice CUP-03-2022, conditional use permit for an Auto Service Establishment for property located off of Holly Springs Parkway, Holly Springs, GA, tax parcel 071E of tax plat 15N15
18. Approve/deny the 2023 Meetings Calendar
19. Approve/deny an addendum to the Memorandum of Agreement with the Systematic Alien Verification for Entitlements (SAVE) Program
20. Approve/deny revisions to the Harmony on the Lakes at Holly Springs Street Tree Plan

## VII. REPORTS

## VIII. ADJOURNMENT



# COUNCIL AGENDA REPORT

**FROM:** Nancy Moon

**CC:** City Clerk  
Public Information

**SUBJECT:** Release of Edgewater Phase 3 Maintenance Bond and Acceptance of Roads

**DATE:** November 17, 2022

**COUNCIL MEETING DATE:** November 21, 2022

---

## RECOMMENDATION

## STAFF ANALYSIS

The following bonds have been requested for release:

| Subdivision                | Bond Type        | Bond Number | Amount       |
|----------------------------|------------------|-------------|--------------|
| Edgewater Phase 3          | Maintenance Bond | 800036694   | \$41,280.65  |
| Crestbrooke Phase 1        | Performance      | 0740550     | \$106,375.00 |
| Crestbrooke Phase 2        | Performance      | 30105300    | \$86,145.45  |
| Spring Meadows-Landscaping | Performance      | CMS330921   | \$40,437.50  |

In addition, the following roads are requested for acceptance:

| Subdivision       | Road                | Linear Feet |
|-------------------|---------------------|-------------|
| Edgewater Phase 3 | Fieldbrook Crossing | 440         |
|                   | Timbercreek Court   | 357         |
|                   | Timbercreek Drive   | 808         |

The City Engineer has inspected these developments and approved the release of the bonds.

## CONCURRENCES

City Engineer

## FISCAL IMPACT

N/A

## ALTERNATIVES

Denial

## ATTACHMENTS

Maps





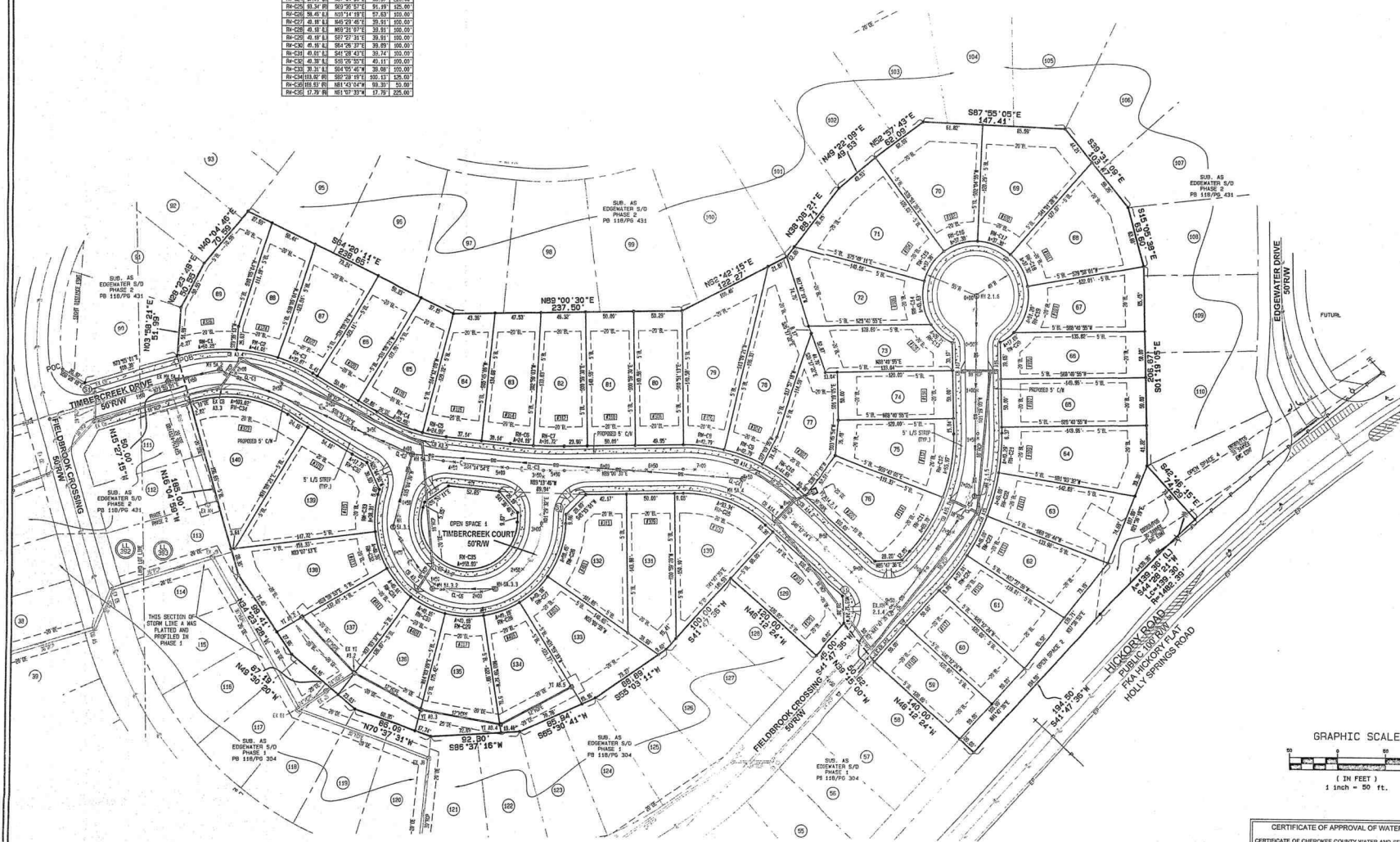
[illegible]

| CWSA MANHOLE NUMBERS |                     |
|----------------------|---------------------|
| MANHOLE ID           | CWSA MANHOLE ID     |
| EX MH 5A.1           | AC-S-22A-18-B-5-1   |
| MH 5A.2              |                     |
| MH 5A.3              |                     |
| MH 5A.3.1            | AC-S-22A-18-B-3-2-1 |
| MH 5A.3.2            | AC-S-22A-18-B-3-2-2 |
| MH 5A.3.3            | AC-S-22A-18-B-3-2-3 |
| MH 5A.4              |                     |
| EX MH 2.1.4          | AC-S-22A-16-B-1-4   |
| MH 2.1.5             | AC-S-22A-16-B-1-5   |
| MH 2.1.6             | AC-S-22A-16-B-1-6   |

| CENTERLINE CURVE DATA |           |               |         |
|-----------------------|-----------|---------------|---------|
| LINE                  | PTC       | CHORD BEARING | CHORD   |
| CL-C1                 | 43.63° P  | S82°28'19"E   | 320.15' |
| CL-C2                 | 48.62° U  | S71°33'45"E   | 87.50'  |
| CL-C3                 | 58.85° U  | S07°37'12"E   | 58.81'  |
| CL-C4                 | 142.41° P | S69°35'57"E   | 109.43' |
| CL-C5                 | 59.47° U  | N03°44'16"E   | 145.95' |
| CL-C6                 | 25.33° P  | S81°43'48"E   | 148.95' |

| LOT AREA |       | LOT AREA | LOT AREA |
|----------|-------|----------|----------|
| LOT      | AREA  | AREA     | AREA     |
| 50       | 607.0 | 607.0    | 607.0    |
| 51       | 607.0 | 607.0    | 607.0    |
| 52       | 607.0 | 607.0    | 607.0    |
| 53       | 607.0 | 607.0    | 607.0    |
| 54       | 607.0 | 607.0    | 607.0    |
| 55       | 607.0 | 607.0    | 607.0    |
| 56       | 607.0 | 607.0    | 607.0    |
| 57       | 607.0 | 607.0    | 607.0    |
| 58       | 607.0 | 607.0    | 607.0    |
| 59       | 607.0 | 607.0    | 607.0    |
| 60       | 607.0 | 607.0    | 607.0    |
| 61       | 607.0 | 607.0    | 607.0    |
| 62       | 607.0 | 607.0    | 607.0    |
| 63       | 607.0 | 607.0    | 607.0    |
| 64       | 607.0 | 607.0    | 607.0    |
| 65       | 607.0 | 607.0    | 607.0    |
| 66       | 607.0 | 607.0    | 607.0    |
| 67       | 607.0 | 607.0    | 607.0    |
| 68       | 607.0 | 607.0    | 607.0    |
| 69       | 607.0 | 607.0    | 607.0    |
| 70       | 607.0 | 607.0    | 607.0    |
| 71       | 607.0 | 607.0    | 607.0    |
| 72       | 607.0 | 607.0    | 607.0    |
| 73       | 607.0 | 607.0    | 607.0    |
| 74       | 607.0 | 607.0    | 607.0    |
| 75       | 607.0 | 607.0    | 607.0    |
| 76       | 607.0 | 607.0    | 607.0    |
| 77       | 607.0 | 607.0    | 607.0    |
| 78       | 607.0 | 607.0    | 607.0    |
| 79       | 607.0 | 607.0    | 607.0    |
| 80       | 607.0 | 607.0    | 607.0    |
| 81       | 607.0 | 607.0    | 607.0    |
| 82       | 607.0 | 607.0    | 607.0    |
| 83       | 607.0 | 607.0    | 607.0    |
| 84       | 607.0 | 607.0    | 607.0    |
| 85       | 607.0 | 607.0    | 607.0    |
| 86       | 607.0 | 607.0    | 607.0    |
| 87       | 607.0 | 607.0    | 607.0    |
| 88       | 607.0 | 607.0    | 607.0    |
| 89       | 607.0 | 607.0    | 607.0    |
| 90       | 607.0 | 607.0    | 607.0    |
| 91       | 607.0 | 607.0    | 607.0    |
| 92       | 607.0 | 607.0    | 607.0    |
| 93       | 607.0 | 607.0    | 607.0    |
| 94       | 607.0 | 607.0    | 607.0    |
| 95       | 607.0 | 607.0    | 607.0    |
| 96       | 607.0 | 607.0    | 607.0    |
| 97       | 607.0 | 607.0    | 607.0    |
| 98       | 607.0 | 607.0    | 607.0    |
| 99       | 607.0 | 607.0    | 607.0    |
| 100      | 607.0 | 607.0    | 607.0    |

LOCATED IN  
LAND LOT 393 ~ 15TH DISTRICT ~ 2ND SECTION  
CITY OF HOLLY SPRINGS  
CHEROKEE COUNTY, GEORGIA

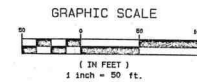


| REVISIONS |          |     |                        |
|-----------|----------|-----|------------------------|
| NO.       | DATE     | BY  | DESCRIPTION            |
| 1.        | 03/02/18 | JJT | 1st SUBMITTAL.         |
| 2.        | 04/05/18 | JJT | ADDRESS CITY COMMENTS. |



**WATTS & BROVING ENGINEERS, INC.**  
CIVIL ENGINEERS & LAND SURVEYORS  
1180 BELLS FERRY ROAD  
MARIETTA, GEORGIA 30065-6030  
PHONE: (678) 384-5193  
FAX: (678) 384-5193  
WWW.WBEENR.COM  
LSF000429 - PEF000714

|                                                  |                  |
|--------------------------------------------------|------------------|
| SCALE:                                           | 1" = 50'         |
| DATE SURVEYED:                                   | 12/22/14         |
| DATE UPDATED:                                    | 08/05/15         |
| SURVEYED BY:                                     | KEVIN            |
| DATE DRAFTED:                                    | 02/19/16         |
| UPDATE DRAFTED:                                  | N/A              |
| DRAWN BY:                                        | JJT              |
| CHECKED BY:                                      | JW               |
| FIELD BOOK #:                                    | 2462             |
| JOB NUMBER:                                      | 140903           |
| FOLDER NUMBER:                                   | 140903           |
| COSO FILE:                                       | N/A              |
| DISC FILE: & VENDOR/APP/BOX/PLANT/COMP/APP/PLANT |                  |
| COUNTY/LA/O/S:                                   | CHESTER/200/15/2 |
| PLAT FILE:                                       |                  |
| SHEET:                                           | 3 OF 3           |



CERTIFICATE OF APPROVAL OF WATER & SEWER SYSTEM

CERTIFICATE OF CHEROKEE COUNTY WATER AND SEWERAGE AUTHORITY "PURSUANT TO ALL REQUIREMENTS OF THE CHEROKEE COUNTY WATER AND SEWERAGE AUTHORITY HAVING BEEN FULFILLED, THIS FINAL PLAT IS APPROVED FOR RECORDING."

*Al P.* 45-10.

CHEROKEE COUNTY WATER & SEWERAGE AUTHORITY DATE

**A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF HOLLY SPRINGS, GEORGIA, TO ACCEPT AND AUTHORIZE STREETS TO BECOME PUBLICLY MAINTAINED STREETS**

**WHEREAS**, the City of Holly Springs has general authority and control over the streets within its jurisdiction, including the acceptance of streets for maintenance purposes; and

**WHEREAS**, the below mentioned streets are located in the corporate limits of the City of Holly Springs; and

**WHEREAS**, the below mentioned streets have been constructed and inspected in accordance with the standard specification and details; and

**WHEREAS**, the below mentioned streets, as shown on the attached maps, be placed upon the Municipal Street System as municipally-maintained streets; and

**NOW THEREFORE, IT IS HEREBY RESOLVED** that the Mayor and City Council of the City of Holly Springs hereby accept and authorize the following streets, substantially as set forth in Exhibit "A" attached hereto and located within Edgewater Subdivision to become publicly maintained streets:

| <b>Subdivision</b> | <b>Road</b>         | <b>Linear Feet</b> |
|--------------------|---------------------|--------------------|
| Edgewater Phase 3  | Fieldbrook Crossing | 440                |
|                    | Timbercreek Court   | 357                |
|                    | Timbercreek Drive   | 808                |

This Resolution is adopted this 21<sup>st</sup> day of November, 2022.

CITY OF HOLLY SPRINGS

\_\_\_\_\_  
Steven W. Miller, Mayor

Attest:

\_\_\_\_\_  
Karen Norred, City Clerk  
(Seal)



# FREELAND and KAUFFMAN, INC.

---

ENGINEERS • LANDSCAPE ARCHITECTS

November 10, 2022

Nancy Moon  
Community Development Director  
City of Holly Springs, Georgia  
3237 Holly Springs Pkwy.  
Holly Springs, GA 30115  
Office: (770) 345-2827

RE: Jiffy Lube – Holly Springs Parkway  
4519 Holly Springs Parkway  
Withdrawal without Prejudice

Dear Ms. Moon:

We would like to thank you for your help through our process of submitting for a conditional use permit, variance and design waivers for this potential project. However, we have chosen not to pursue this project and respectfully request that you allow us to withdraw the requests without prejudice.

If you have any questions, please feel free to contact me.

Thank you.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Todd Simmons', with a stylized flourish extending to the right.

Todd Simmons, PE

## 2023 Meeting Dates DRAFT

| City Council<br>Work Session Meetings<br>7:00 p.m. |    |
|----------------------------------------------------|----|
| January                                            | 5  |
| February                                           | 6  |
| March                                              | 6  |
| April                                              | 10 |
| May                                                | 1  |
| June                                               | 5  |
| July                                               | 3  |
| August                                             | 7  |
| September                                          | 7  |
| October                                            | 2  |
| November                                           | 6  |
| December                                           | 4  |

| Downtown Development<br>Authority Meetings<br>6:00 p.m. |    |
|---------------------------------------------------------|----|
| January                                                 | 18 |
| February                                                | 15 |
| March                                                   | 15 |
| April                                                   | 19 |
| May                                                     | 17 |
| June                                                    | 21 |
| July                                                    | 19 |
| August                                                  | 16 |
| September                                               | 27 |
| October                                                 | 18 |
| November                                                | 15 |
| December                                                | 20 |

| City Council Business<br>Meetings 7:00<br>p.m. * |    |
|--------------------------------------------------|----|
| January                                          | 16 |
| February                                         | 23 |
| March                                            | 20 |
| April                                            | 17 |
| May                                              | 15 |
| June                                             | 19 |
| July                                             | 17 |
| August                                           | 21 |
| September                                        | 25 |
| October                                          | 16 |
| November                                         | 20 |
| December                                         | 18 |

| Tree Commission Meetings<br>6:00 p.m. |    |
|---------------------------------------|----|
| January                               | 10 |
| February                              | 14 |
| March                                 | 14 |
| April                                 | 11 |
| May                                   | 9  |
| June                                  | 13 |
| July                                  | 11 |
| August                                | 8  |
| September                             | 12 |
| October                               | 10 |
| November                              | 14 |
| December                              | 12 |

| Planning & Zoning<br>Commission Meetings<br>7:00 p.m. |    |
|-------------------------------------------------------|----|
| January                                               | 12 |
| February                                              | 9  |
| March                                                 | 9  |
| April                                                 | 13 |
| May                                                   | 11 |
| June                                                  | 8  |
| July                                                  | 13 |
| August                                                | 10 |
| September                                             | 14 |
| October                                               | 12 |
| November                                              | 9  |
| December                                              | 14 |

| Municipal Court<br>9:00 a.m. & 1:00 p.m. |                    |
|------------------------------------------|--------------------|
| January                                  | 10, 24             |
| February                                 | 14, 28             |
| March                                    | 14, <b>21</b> , 28 |
| April                                    | 11, 25             |
| May                                      | 9, 23              |
| June                                     | 13, <b>20</b> , 27 |
| July                                     | 11, 25             |
| August                                   | 8, 22              |
| September                                | 12, <b>19</b> , 26 |
| October                                  | 10, 24             |
| November                                 | 14, 28             |
| December                                 | 12, 19             |

Court dates in **red** are trial dates

\*A mini work session meeting may be held at 6:30 p.m. prior to the regularly scheduled business meeting.

Meetings are held at the Holly Springs Public Safety Building located at 3235 Holly Springs Pkwy, Holly Springs, GA 30115.

All dates are subject to change.

Election date conflict

Holiday conflicts

School break conflicts

Council meeting conflicts due to holiday conflicts

# Program Transaction Charges

## SAVE Verification Case Transaction Charges

SAVE charges a fee based on the number of verification cases and the type of transaction per case, as displayed below.

If an agency's account does not have any verification cases in a given month, then SAVE does not charge that account.

However, if an agency's account has one or more verification cases in a given month, SAVE automatically charges a minimum monthly service transaction fee of \$25.00.

### **SAVE Fee Structure Chart (Effective October 1, 2008)**

| Initial Verification | Additional Verification<br>Additional Information and/or<br>Scan & Upload | Third Step Verification<br>Scan & Upload | Total Maximum Charge |
|----------------------|---------------------------------------------------------------------------|------------------------------------------|----------------------|
| \$0.50               | \$0.50                                                                    | No Charge                                | \$1.00               |



## Anticipated Collections Addendum from Non-Federal Sources

Please provide the information requested in the table below. This information will be used to complete your Memorandum of Agreement. See Page 2 for additional instructions and an explanation of terms.

|                                                                         |  |
|-------------------------------------------------------------------------|--|
| <b>1. Agency Information</b>                                            |  |
| Agency Name:                                                            |  |
| Tax Identification Number (TIN):                                        |  |
| <b>2. Billing (Accounts Payable) Point of Contact (POC) Information</b> |  |
| Name:                                                                   |  |
| Phone Number (xxx-xxx-xxxx):                                            |  |
| Fax Number (xxx-xxx-xxxx):                                              |  |
| E-mail Address:                                                         |  |
| Address:                                                                |  |
| Address (2nd line):                                                     |  |
| City, State, Zip Code:                                                  |  |
| <b>3. Customer Payment and Budgeting Information</b>                    |  |
| Purchase Commitment Number:                                             |  |
| Amount Obligated (Budgeted):                                            |  |
| Funds Expiration Date:                                                  |  |
| <b>4. Program POC</b>                                                   |  |
| Name:                                                                   |  |
| Phone Number (xxx-xxx-xxxx):                                            |  |
| E-mail Address:                                                         |  |

Both Trading Partners agree to contact the POC to try to resolve any discrepancies before reversing transactions in IPAC.

In accordance with the SAVE Paperless Initiative, my agency agrees to only submit electronic verification requests and to not submit non-electronic verification requests, including non-electronic requests made on Form G-845 and/or the Form G-845 Supplement.

Furthermore, my agency certifies that all agency users accessing or using SAVE to perform verification procedures have completed the SAVE Tutorial and agrees that new SAVE users will be required to complete the SAVE Tutorial before accessing or using SAVE to perform verification procedures.

This agreement will commence as soon as all signatures are obtained in accordance with the Memorandum of Agreement. Both Trading Partners must agree to any amendments prior to their implementation in accordance with the Memorandum of Agreement.

\_\_\_\_\_  
[Insert Authorized Signatory Name]  
[Insert Position/Title]  
[Insert Agency Name] Trading Partner

\_\_\_\_\_  
Jonathan M. Mills  
Chief, SAVE Program  
DHS USCIS Trading Partner

\_\_\_\_\_  
Date  
**Internal SAVE Use ONLY**  
Agency High Level Identifier:

\_\_\_\_\_  
Date

## INSTRUCTIONS FOR COMPLETING THIS ADDENDUM

---

1. Type or legibly print the information requested. See below for an **Explanation of Terms**.
2. Have your agency's authorized signatory sign and date the Addendum.
3. Return the Addendum to the SAVE Program via e-mail
4. Submit the signed Addendum to: [SAVERegistration@uscis.dhs.gov](mailto:SAVERegistration@uscis.dhs.gov)

## EXPLANATION OF TERMS

---

<sup>1</sup> **Purchase Commitment Number:** This field may be left blank if your agency does not use this number or a similar identifier.

<sup>2</sup> **Amount Obligated (Budgeted):** This amount may be an estimate, though SAVE recommends a minimum of \$300 per year (calendar or fiscal). This amount equals \$25 per month, which is the minimum amount your agency can be invoiced in a single month (unless you do not submit a single query).

<sup>3</sup> **Funds Expiration Date:** This date is the time when your agency's obligated funding amount runs out. This may be the end of the SAVE Program fiscal year (for example, September 2011), the end of your fiscal year, or the end of the calendar year.

<sup>4</sup> **Form G-845:** Verification Document, Form G-845, file electronically. Use this form to verify the immigration status of applications for federal public benefits or licenses when additional verification is required.

**From:** [Rob Logan](#)  
**To:** [Erin Honea](#)  
**Cc:** [Karen Norred](#)  
**Subject:** FW: Street Trees  
**Date:** Thursday, November 3, 2022 11:07:09 AM  
**Attachments:** [HOTL STREET TREES MAP.pdf](#)  
[HOTL NORTHSIDE STREET TREES MAINTENANCE .pdf](#)

---

See e-mail and attachments.

Robert H. Logan, CPA, CGMA  
City Manager  
City of Holly Springs  
P.O. Box 990  
Holly Springs, GA 30142  
[rlogan@hollyspringsga.us](mailto:rlogan@hollyspringsga.us)  
(Office) 770-721-7501  
(Cell) 770-825-3494

---

**From:** Rob Logan  
**Sent:** Tuesday, November 1, 2022 3:28 PM  
**To:** Doug Hocker <douglasoutdoorsllc@gmail.com>  
**Cc:** Steven Miller <smiller@hollyspringsga.us>; mel.feldman@sixesmanagement.com  
**Subject:** Street Trees

Doug,

I have attached excerpts from the HOTL street trees map and excerpts from the covenants for the maintenance of the street trees in the Northside of HOTL. As the Mayor and I discussed yesterday, if the City of Holly Springs and the Association decide to allow for the replacement of street trees, the board should vote on replacement street trees to ensure consistency along the streets in HOTL. As you know, the most serious issue now is with the Willow Oak, but there are other trees in other sections of the neighborhood that are also going to have to be removed in the future.

I have spoken with the City Arborist regarding species of trees that might be more suitable as street trees. She has given me a preliminary list, but we need to discuss caliper size, availability, and pricing before we go forward.

The preliminary list is below:

1. European Columnar Hornbeam – approximately 30' in height at maturity
2. Serviceberry (standard, single trunk) – approximately 12" in height at maturity
3. Crepe Myrtle (standard, single trunk) – trim to desired height
4. Princeton Sentry Columnar Ginkgo – approximately 30' in height at maturity, somewhat expensive

We are open to other species if their root systems and canopies are conducive for street trees.



Based on the cost and size, we recommend the Serviceberry and Crepe Myrtle. Let us know what you think.

Please let me know if you have any questions.

Robert H. Logan, CPA, CGMA

City Manager

City of Holly Springs

P.O. Box 990

Holly Springs, GA 30142

[rlogan@hollyspringsga.us](mailto:rlogan@hollyspringsga.us)

(Office) 770-721-7501

(Cell) 770-825-3494



## TIWLHEAD STRUCTURE

NEIGHBOR MONUMENTS (NM)



## MAILBOX



4' SIDEWALK ,

## URBAN TRAIL

5' SIDEWALK "

NATURE\*,  
TRAIL

RED MAPLE  
BOSQUE ELM  
URBANITE ASH  
SLENDER  
SILHOUETTE  
SWEETGUM  
ZELKOVA  
NUTTAL OAK  
TRIDENT MAPLE  
WILLOW OAK  
EUROPEAN  
COLUMNER  
HORNBEAM  
BLACKGUM

THE PALISADES—

15' UNDISTURBED DUFFER LIKE

**NORTH -  
VILLAGE**

## THE RESERVE

WEST GROVE

TO THE  
RESERVE

5/

DAY CARE

HIGHWAY 140

TAIL

\_\_\_\_\_

**NORTH  
VILLAGE**

PARKSIDE

CHEROKEE COUNTY

— GRANDVIEW

-D

BRIO F

TRA





North side

acquires any interest in the Properties acknowledges that Harmony on The Lakes at Holly Springs is a master planned community, the development of which is likely to extend over many years, and agrees not to protest or challenge (a) changes in uses or density of property outside the Neighborhood in which such Person owns a Lot, or (b) changes in the Master Plan relating to property outside the Neighborhood in which such Person owns a Lot, Declarant may apply for such rezoning as to any portion of the Properties owned by it at any time.

4.14 Lakes. Neither the Association, the original Declarant, nor any successor Declarant shall be held liable for any loss or damage by reason of use of the Lakes for any purpose by Owners, their invitees, licensees, and tenants. Each Owner acknowledges, understands and covenants to inform its tenants and all occupants of its Lot that the Association, Board of Directors, ARB and committees, Declarant, and any successor Declarant are not insurers and that each Person using the Lakes shall do so only as permitted under the Lake Use Restrictions and applicable governmental laws, ordinances, rules and regulations. Each Person assumes all risks of personal injury, and loss or damage to property, including Lots, resulting from or associated with use of the Lakes. In addition, the Association shall not be responsible for maintaining, increasing or decreasing the water level within any Lake or other water body or removing vegetation from any Lake or other water body.

## ARTICLE 5 MAINTENANCE

### 5.1 Association's Responsibility.

(a) The Association shall maintain and keep in good condition, order and repair the Area of Common Responsibility, which shall include, but need not be limited to:

- (i) all Common Area;
- (ii) any Private Streets;
- (iii) all street trees;
- (iv) all landscaping and other flora, parks, Lakes, ponds, stream, creeks, structures, and improvements, including any entry features, traffic and directional signage, community signage, parking areas, sidewalks, bike and pedestrian pathways/trails, clubhouse, tennis courts and swimming pools situated upon the Common Area;
- (v) the Lakes, (provided that the Association may leave the Lakes in their natural state without further obligation for maintenance);
- (vi) all furnishings, equipment and other personal property of the Association;
- (vii) any landscaping and other flora, street trees, parks, bike and pedestrian pathways/trails, sidewalks, buffers, entry features, structures and improvements within public rights-of-way within or abutting the Properties or upon such other public land adjacent to the Properties as deemed necessary in the discretion of the Board;
- (viii) such additional portions of any property included within the Area of Common Responsibility as may be dictated by this Declaration, any Supplemental Declaration, or any contract or agreement for maintenance thereentered into by the Association;

**From:** [Rob Logan](#)  
**To:** [Erin Honea](#)  
**Cc:** [Karen Norred](#)  
**Subject:** FW: Street Trees  
**Date:** Thursday, November 3, 2022 11:07:35 AM

---

See e-mail below for work session.

Robert H. Logan, CPA, CGMA  
City Manager  
City of Holly Springs  
P.O. Box 990  
Holly Springs, GA 30142  
[rlogan@hollyspringsga.us](mailto:rlogan@hollyspringsga.us)  
(Office) 770-721-7501  
(Cell) 770-825-3494

---

**From:** Doug Hocker <douglasoutdoorsllc@gmail.com>  
**Sent:** Wednesday, November 2, 2022 3:57 PM  
**To:** Rob Logan <rlogan@hollyspringsga.us>  
**Cc:** Steven Miller <smiller@hollyspringsga.us>; mel.feldman@sixesmanagement.com  
**Subject:** Re: Street Trees

The below are trees that would work for replacement trees. I would prefer to see the first three with (\*). I feel that Crape Myrtles may look out of place mixed with Oaks and Maples. Below is what is easily found at the local nursery. Current retail prices are listed. Each tree would be installed at a cost of \$200 including soil amendments and pine straw. Trees will be installed healthy and true to name. No warranty will be offered as proper care is left to the homeowner after installation.

\*Trident Maple 15gallon \$254.00 each + tax

\*Columnar Hornbeam 15gallon \$231.00 each + tax

\*Slender Silhouette' Sweetgum 15gallon \$231.00 each + tax

Crapemyrtles (single trunk tree form) . 15gallon \$200.00 each + tax  
30gallon \$423.00 each + tax

Chinese fringetree (single trunk) 15gallon \$277.00 each + tax

On Tue, Nov 1, 2022 at 3:28 PM Rob Logan <[rlogan@hollyspringsga.us](mailto:rlogan@hollyspringsga.us)> wrote:

Doug,

I have attached excerpts from the HOTL street trees map and excerpts from the covenants for the



maintenance of the street trees in the Northside of HOTL. As the Mayor and I discussed yesterday, if the City of Holly Springs and the Association decide to allow for the replacement of street trees, the board should vote on replacement street trees to ensure consistency along the streets in HOTL. As you know, the most serious issue now is with the Willow Oak, but there are other trees in other sections of the neighborhood that are also going to have to be removed in the future.

I have spoken with the City Arborist regarding species of trees that might be more suitable as street trees. She has given me a preliminary list, but we need to discuss caliper size, availability, and pricing before we go forward.

The preliminary list is below:

1. European Columnar Hornbeam – approximately 30' in height at maturity
2. Serviceberry (standard, single trunk) – approximately 12" in height at maturity
3. Crepe Myrtle (standard, single trunk) – trim to desired height
4. Princeton Sentry Columnar Ginkgo – approximately 30' in height at maturity, somewhat expensive

We are open to other species if their root systems and canopies are conducive for street trees. Based on the cost and size, we recommend the Serviceberry and Crepe Myrtle. Let us know what you think.

Please let me know if you have any questions.

Robert H. Logan, CPA, CGMA  
City Manager  
City of Holly Springs  
P.O. Box 990  
Holly Springs, GA 30142  
[rlogan@hollyspringsga.us](mailto:rlogan@hollyspringsga.us)  
(Office) 770-721-7501  
(Cell) 770-825-3494

CAUTION! - This email originated outside of our organization. Use extreme caution before opening attachments or clicking on any links. Make sure you know the sender and expect to receive email from them.



# K.O. Construction

Estimate No: 967  
Date: 08/03/2022  
For: JC Mullins Field  
PO Box 990  
HOLLY SPRINGS GA 30142

## Estimate

1415 Hendon Rd  
Woodstock, GA, 30188  
(678) 758-4501  
nick@koconstructionsite.com  
(678)758-4501  
k.o.construction@hotmail.com

| Description | Quantity | Rate | Amount |
|-------------|----------|------|--------|
|-------------|----------|------|--------|

|                                               |   |             |             |
|-----------------------------------------------|---|-------------|-------------|
| JC Mullins Recreational LED System including: | 1 | \$89,570.00 | \$89,570.00 |
|-----------------------------------------------|---|-------------|-------------|

The removal and disposal of existing fixtures. Reconnecting the existing aluminum wire with new connectors and junction boxes. Add new appropriately sized breaker boxes.  
Installation of  
(6) 50' above grade, tapered wood utility pole, (6) PDH (pole distribution hub),  
(24) pre-aimed KB6 LED fixtures w/provisions, freight, USA MADE  
Pricing includes delivery and material handling/storage

Material costs \$65570  
Labor \$24000

|          |             |
|----------|-------------|
| Subtotal | \$89,570.00 |
| Total    | \$89,570.00 |

|       |             |
|-------|-------------|
| Total | \$89,570.00 |
|-------|-------------|

## Notes

Light Poles & Brackets: [8] to [12] weeks estimated production lead time. -

- LED Fixtures: [6] to [8] weeks estimated production lead time.
- Light pole base: approx 10' below grade.
- Loading Assumption: light poles rated for [90] MPH.
- Loading Assumption: mounting quantity [4, light fixtures]; [1, brackets]; per pole.
- KO is responsible for unloading at time of delivery; line items may ship at different times during production cycle.
- Quoted Lead time is an estimate and is subject to change as business conditions change.
- TAX exemption ID can be provided to void sales tax.
- Standard prepayment required to release order.

Photo 1

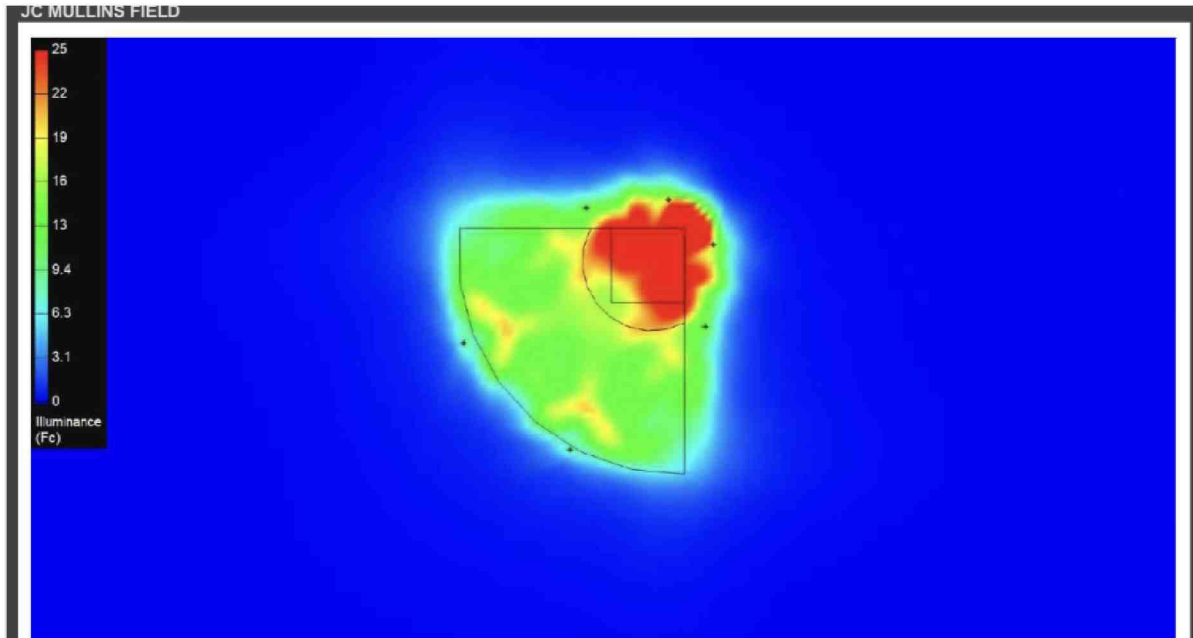


Photo 2



## Photo 3

## JC MULLINS FIELD

## Pole Schedule

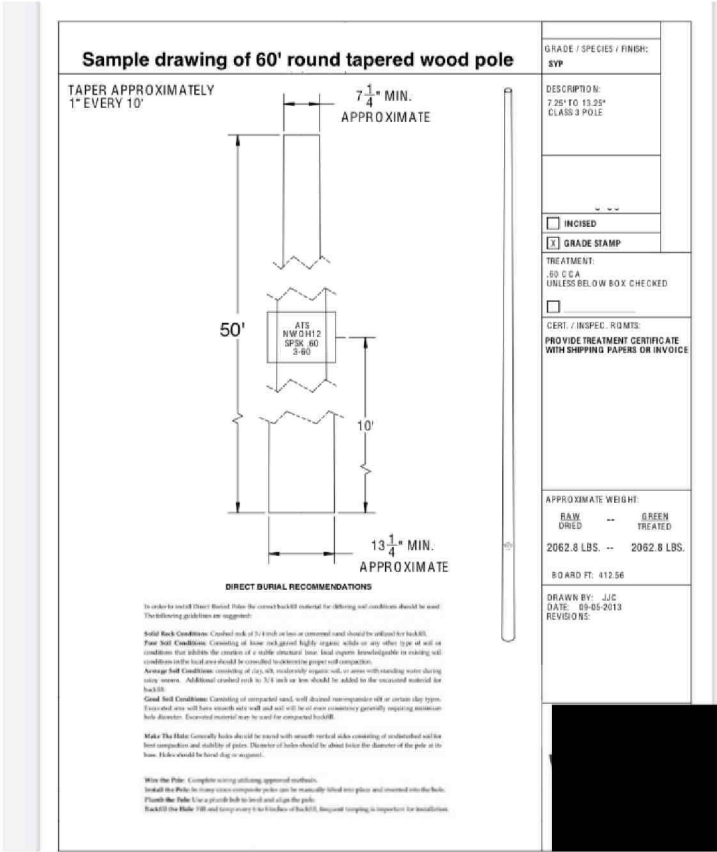
| Qty | Label | Description                | Total Watts |
|-----|-------|----------------------------|-------------|
| 1   | LP-C2 | 50' POLE, 4 TOTAL FIXTURES | 2520        |
| 1   | LP-C1 | 50' POLE, 4 TOTAL FIXTURES | 2520        |
| 1   | LP-B2 | 50' POLE, 4 TOTAL FIXTURES | 2520        |
| 1   | LP-B1 | 50' POLE, 4 TOTAL FIXTURES | 2520        |
| 1   | LP-A2 | 50' POLE, 4 TOTAL FIXTURES | 2520        |
| 1   | LP-A1 | 50' POLE, 4 TOTAL FIXTURES | 2520        |

## Calculation Summary

| Label    | CalcType    | Units | Avg   | Max  | Min  | Avg/Min | Max/Min |
|----------|-------------|-------|-------|------|------|---------|---------|
| Infield  | Illuminance | Fc    | 25.10 | 40.8 | 15.6 | 1.61    | 2.62    |
| Outfield | Illuminance | Fc    | 15.00 | 19.5 | 7.1  | 1.94    | 2.75    |



Photo 4



City of Holly Springs  
City Council Work Session Minutes  
October 3, 2022

Elected Officials Present: Mayor Steven W. Miller, Councilman Kevin Moore, Councilman Kyle Whitaker, Councilman Jeff Wilbur, Mayor Pro Tem Michael Roy Zenchuk II.

Elected Officials Absent: Councilwoman Dee Phillips.

Staff Present: City Attorney Robert M. Dyer, City Manager Robert H. Logan, City Clerk Karen Norred, Deputy Chief Greg Clyburn, Community Development Director Nancy Moon, Communications & External Affairs Director Erin Honea, and Facilities Manager/Information Technology Manager Ron Carter.

Mayor Miller called the Work Session to order.

Mayor Miller led the Pledge of Allegiance. Mayor Pro Tem Zenchuk gave the invocation.

No public comment.

Mayor Pro Tem Zenchuk made a motion to adjourn. Councilman Whitaker seconded the motion. Motion carried 4-0.

Meeting adjourned.

City of Holly Springs  
City Council Special Called Meeting Minutes  
October 3, 2022

Elected Officials Present: Mayor Steven W. Miller, Councilman Kevin Moore, Councilman Kyle Whitaker, Councilman Jeff Wilbur, Mayor Pro Tem Michael Roy Zenchuk II.

Elected Officials Absent: Councilwoman Dee Phillips.

Staff Present: City Attorney Robert M. Dyer, City Manager Robert H. Logan, City Clerk Karen Norred, Deputy Chief Greg Clyburn, Community Development Director Nancy Moon, Communications & External Affairs Director Erin Honea, and Facilities Manager/Information Technology Manager Ron Carter.

Mayor Miller called the Special Called meeting to order.

Mayor Pro Tem Zenchuk made a motion to approve a quote for Harmony on the Lakes sidewalk repairs from Douglas Outdoors, LLC in an amount not to exceed \$6,595. Councilman Whitaker seconded the motion. Motion carried 4-0.

Councilman Wilbur made a motion to approve a quote for Harmony on the Lakes sidewalk repairs from Douglas Outdoors, LLC in an amount not to exceed \$3,740. Councilman Moore seconded the motion. Motion carried 4-0.

Mayor Pro Tem Zenchuk approved an Amended Declaration of Taking for condemnation of Tridium Associates, LLC property on Hickory Road. Councilman Whitaker seconded the motion. Motion carried 4-0.

Mayor Pro Tem Zenchuk made a motion to adjourn. Councilman Wilbur seconded the motion. Motion carried 4-0.

Meeting adjourned.

Respectfully Submitted.

\_\_\_\_\_  
Steven W. Miller, Mayor

Attest:

\_\_\_\_\_  
Karen Norred, City Clerk  
(Seal)

City of Holly Springs  
City Council Work Session Meeting Minutes  
October 17, 2022

Elected Officials Present: Mayor Steven W. Miller, Councilman Kevin Moore, Councilwoman Dee Phillips, Councilman Jeff Wilbur, Councilman Kyle Whitaker and Mayor Pro Tem Michael Roy Zenchuk II.

Staff Present: City Attorney Robert M. Dyer, City Manager Robert H. Logan, City Clerk Karen Norred, Chief Tommy Keheley, Finance Director Denise Lamazares, Communications & External Affairs Director Erin Honea, Deputy Chief Greg Clyburn.

Mayor Miller called the Work Session to order.

No public comment.

Mayor Pro Tem Zenchuk made a motion to adjourn. Councilman Wilbur seconded the motion. Motion carried 4-0.

Meeting adjourned.

City of Holly Springs  
City Council Business Meeting Minutes  
October 17, 2022

Elected Officials Present: Mayor Steven W. Miller, Councilman Kevin Moore, Councilman Jeff Wilbur, Councilman Kyle Whitaker and Mayor Pro Tem Michael Roy Zenchuk II.

Elected Officials Absent: Councilwoman Dee Phillips.

Staff Present: City Clerk Karen Norred, Laura Rollins from the City Attorney's Office, Chief Tommy Keheley, Finance Director Denise Lamazares, Deputy Chief Greg Clyburn.

Mayor Miller called the Business Meeting to order.

Mayor Miller led the Pledge of Allegiance. Mayor Pro Tem Zenchuk gave the invocation.

Mayor Miller recognized Tom Graffagnino as the September Yard of the Month recipient in his absence.

Councilman Whitaker made a motion to add Items 3-5 and 8-13 to the Consent Agenda. Mayor Pro Tem Zenchuk seconded the motion. Motion carried 5-0.

Consent Agenda

1. August 1, 2022 Council Work Session and Special Called Meeting minutes
2. August 15, 2022 Council Work Session and Business Meeting minutes
3. The release of Avery Landing Maintenance bonds #K13509451 and #K1350944A, Cagle Heights Phase 1 Maintenance Bond #CMS324088, Cagle Heights Phase 2 Maintenance Bond #80151240, Farm Store Performance Bond #20BCSII1578, Farm Store Maintenance Bond #20BCSII1578-M, Gardens of Harmony Phase 3 Performance Bond # SU1141684, Gardens of Harmony Phase 4 Performance Bond #CMS0326331, Gardens of Harmony Phase 5 Performance Bond #K13508951, Retreat at Holly Springs Performance (Stormwater) Bond #US00106120SU21A, and Spring Meadows Phase 1 Maintenance Bond #SU1157974
4. A resolution to accept and authorize certain streets in Avery Landing, Cagle Heights Phases 1 and 2, and Spring Meadows Phase become publicly maintained streets
5. A resolution authorizing the submittal of the Georgia Department of Transportation Local Maintenance and Improvement Grant (LMIG) application for the fiscal year 2023 and authorizing the City Manager or his designee to act in all matters pertaining to the City of Holly Springs' acceptance and participation in the Georgia Department of Transportation Local Maintenance and Improvement Grant
8. Awarding the Public Works Building Site Project (RFB #2022-04) to S.H. Creel Contracting in an amount not to exceed \$308,128.89 and authorize the Mayor to execute any and all contract documents



9. A Lease Agreement among Cherokee FOCUS, Inc. the Development Authority of Holly Springs, and the City of Holly Springs, Georgia
10. Change Order (PCO 10) from Vertical Earth Incorporated for the Palm Street and Hickory Road Curb, Gutter, and Sidewalk Extension in an amount not to exceed \$222,732
11. A quote from Parker Young Construction, LLC for construction of a deck and ramp at the structure located at 113 Palm Street, Holly Springs, Georgia in an amount not to exceed \$21,571.51
12. Amendment (PCO 11) to the Sitework Contract for the Holly Springs Mixed-Use Infrastructure Project (RFB #2021-02) among Vertical Earth Incorporated, the Downtown Development Authority of Holly Springs, and the City of Holly Springs, Georgia
13. Professional Services Agreement, Addendum No. 4, Holly Springs Town Center Post Award, between Southeastern Engineering, Inc. and the City of Holly Springs, Georgia

Councilman Whitaker made a motion to approve the September, 2022 Consent Agenda. Councilman Wilbur seconded the motion. Motion carried 4-0.

Mayor Pro Tem Zenchuk made a motion to approve an Engagement Letter from Nick Gaba of Gregory, Doyle, Calhoun, and Rogers, LLC to represent the City of Holly Springs, Georgia in the condemnation and/or closing of a certain property located at 330 Ronnell Road, Holly Springs, Georgia, 30115 for the purpose of the Holly Springs Parkway Widening Project Phase II and authorize and ratify the signature of the City Manager. Councilman Moore seconded the motion. Motion carried 4-0.

Mayor Pro Tem Zenchuk made a motion to approve a resolution authorizing condemnation by Declaration of Taking method pursuant to the Provisions of O.C.G.A § 32-3-4 et seq. of a tract of land comprised of 0.018 acres of fee simple right-of-way, 0.005 acres of permanent slope, guardrail, and utility easement, and 0.020 acres of temporary construction easement, being project parcel 17, Land Lots 417, 418, 447 and 448 of the 15<sup>th</sup> District, Cherokee County, Georgia. Councilman Moore seconded the motion. Motion carried 4-0.

Finance Director Denise Lamazares announced that the August finance report was in the packet.

Chief Keheley announced that the Holly Springs Police Department had received State Certification from the Georgia Association of Chiefs of Police.

Mayor Pro Tem Zenchuk asked that residents bag the leaves from their yards as opposed to blowing them in the street in order to ensure driver safety.

Mayor Miller asked that everyone keep Councilwoman Dee Phillips in their thoughts and prayers.

Mayor Pro Tem Zenchuk made a motion to adjourn. Councilman Wilbur seconded the motion. Motion carried 4-0.

Meeting adjourned.

Respectfully Submitted.

---

Steven W. Miller, Mayor

Attest:

---

Karen Norred, City Clerk  
(Seal)

DRAFT



**CITY OF HOLLY SPRINGS**  
**PROPOSED BUDGET**  
**For The Year Ending December 31, 2023**

**City of Holly Springs**  
**Fiscal Year 2023**  
**Proposed Budget**  
**General Fund Revenues**

| Account Number  | Description                         | Budgets          |                  | Variance |
|-----------------|-------------------------------------|------------------|------------------|----------|
|                 |                                     | FY 2022 Original | FY 2023 Proposed |          |
| 100-0000-311100 | Real Property Tax                   | 5,250,000        | 6,105,000        | 855,000  |
| 100-0000-311110 | Real Property Tax - Public Utility  | 60,000           | 58,000           | (2,000)  |
| 100-0000-311300 | Personal Property Tax               | 185,000          | 180,000          | (5,000)  |
| 100-0000-311310 | Motor Vehicle Tax                   | 25,000           | 40,000           | 15,000   |
| 100-0000-311315 | Title Ad Valorem Tax (TAVT)         | 550,000          | 700,000          | 150,000  |
| 100-0000-311316 | Apportioned Vehicles (AAVT)         | 3,000            | 4,000            | 1,000    |
| 100-0000-311320 | Mobile Home Tax                     | 150              | 150              | -        |
| 100-0000-311340 | Intangible Tax                      | 110,000          | 100,000          | (10,000) |
| 100-0000-311350 | Railroad Equipment Car Tax          | 1,000            | 1,000            | -        |
| 100-0000-311600 | Real Estate Transfer Tax            | 15,000           | 20,000           | 5,000    |
| 100-0000-311710 | Franchise Tax - Electric            | 475,000          | 525,000          | 50,000   |
| 100-0000-311730 | Franchise Tax - Gas                 | 80,000           | 100,000          | 20,000   |
| 100-0000-311750 | Franchise Tax - Cable               | 235,000          | 225,000          | (10,000) |
| 100-0000-311760 | Franchise Tax - Telephone           | 5,000            | 5,500            | 500      |
| 100-0000-316100 | Business & Occupational Tax         | 135,000          | 80,000           | (55,000) |
| 100-0000-316200 | Insurance Premium Tax               | 950,000          | 1,500,000        | 550,000  |
| 100-0000-316300 | Financial Institutions Tax          | 3,500            | 2,500            | (1,000)  |
| 100-0000-319100 | Penalties & Interest                | 10,000           | 10,000           | -        |
| 100-0000-319500 | FiFa Fees                           | 2,000            | 2,000            | -        |
| 100-0000-321100 | Alcoholic Beverages License Fees    | 75,000           | 75,000           | -        |
| 100-0000-321140 | Pouring Permits                     | 2,500            | 5,000            | 2,500    |
| 100-0000-322210 | Zoning and Land Use Fees            | 12,500           | 12,500           | -        |
| 100-0000-322230 | Sign Permits                        | 2,500            | 2,500            | -        |
| 100-0000-322300 | Special Event Permits               | 250              | 250              | -        |
| 100-0000-322310 | Vacant Lot Registration             | 30               | 30               | -        |
| 100-0000-322320 | Personal Transportation Veh Permit  | 30               | 30               | -        |
| 100-0000-322990 | Other Licenses & Permits            | 2,500            | 5,000            | 2,500    |
| 100-0000-323120 | Building Permit Revenue             | 1,000,000        | 1,000,000        | -        |
| 100-0000-323125 | Certificate of Occupancy Fees       | 180,000          | 150,000          | (30,000) |
| 100-0000-324100 | Building Permit - Reinspection Fees | 25,000           | 25,000           | -        |
| 100-0000-324105 | Building Permit - Sub Fees          | 75,000           | 75,000           | -        |
| 100-0000-324110 | Occupational Tax Late Fees          | 1,250            | 1,000            | (250)    |
| 100-0000-331000 | Grant Revenue                       | 5,000            | 5,000            | -        |
| 100-0000-341100 | Court Service Fees                  | 10,000           | 12,000           | 2,000    |
| 100-0000-341120 | Probation Fees                      | 25,000           | 20,000           | (5,000)  |
| 100-0000-341130 | Drug Testing Fees                   | 250              | 150              | (100)    |
| 100-0000-341300 | Planning & Development Fees         | 15,000           | 25,000           | 10,000   |
| 100-0000-341305 | Plan Review Fees                    | 75,000           | 125,000          | 50,000   |
| 100-0000-341400 | Printing & Duplication              | 250              | 200              | (50)     |
| 100-0000-341910 | Election Qualifying Fees            | 540              | -                | (540)    |
| 100-0000-341920 | Advertising Fees                    | 7,500            | 500              | (7,000)  |

**City of Holly Springs**  
**Fiscal Year 2023**  
**Proposed Budget**  
**General Fund Revenues**

| Account Number  | Description                           | Budgets              |                      | Variance            |
|-----------------|---------------------------------------|----------------------|----------------------|---------------------|
|                 |                                       | FY 2022 Original     | FY 2023 Proposed     |                     |
| 100-0000-342120 | Accident/Incident Reports             | 2,500                | 2,000                | (500)               |
| 100-0000-342700 | Wrecker Service Contract              | 18,500               | 18,500               | -                   |
| 100-0000-342900 | Expungements                          | 50                   | 50                   | -                   |
| 100-0000-346400 | Background Checks                     | 1,000                | 750                  | (250)               |
| 100-0000-349300 | Bad Check Fees                        | 50                   | 100                  | 50                  |
| 100-0000-351100 | Tree Recompense                       | 5,000                | 5,000                | -                   |
| 100-0000-351170 | Municipal Court Fines                 | 600,000              | 500,000              | (100,000)           |
| 100-0000-351320 | Forfeitures                           | 250                  | 250                  | -                   |
| 100-0000-351360 | Proceeds from the Sale of Conf Assets | 150                  | 750                  | 600                 |
| 100-0000-351900 | Other Fines-Code                      | 15,000               | 30,000               | 15,000              |
| 100-0000-351905 | Other Forfeitures                     | 250                  | 250                  | -                   |
| 100-0000-361000 | Interest Revenue                      | 11,000               | 10,000               | (1,000)             |
| 100-0000-363000 | Unrealized Gain/Loss on Investment    | 5,000                | 5,000                | -                   |
| 100-0000-371000 | Donations from Private Sources        | 11,500               | 5,000                | (6,500)             |
| 100-0000-380000 | Miscellaneous Revenue                 | 10,000               | 10,428               | 428                 |
| 100-0000-381000 | Rents & Royalties                     | 50,000               | 5,000                | (45,000)            |
| 100-0000-383000 | Reimbursements for Damaged Property   | 10,000               | 2,500                | (7,500)             |
| 100-0000-392100 | Proceeds from the Sale of Assets      | 25,000               | 25,000               | -                   |
| 100-0000-393500 | Inception of Capital Leases           | -                    | 232,112              | 232,112             |
| <b>Totals</b>   |                                       | <b>\$ 10,375,000</b> | <b>\$ 12,050,000</b> | <b>\$ 1,675,000</b> |

|                      |                              |                              |
|----------------------|------------------------------|------------------------------|
| <b>Total Revenue</b> | <b>Projected<br/>FY 2022</b> | <b>Projected<br/>FY 2023</b> |
|                      | <b>10,375,000</b>            | <b>12,050,000</b>            |

|                           |                              |                              |
|---------------------------|------------------------------|------------------------------|
| <b>Total Expenditures</b> | <b>Projected<br/>FY 2022</b> | <b>Projected<br/>FY 2023</b> |
|                           | <b>10,375,000</b>            | <b>12,050,000</b>            |



**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**General Fund Expenditures**

| Account Number  | Description                     | Budgets             |                     | Variance |
|-----------------|---------------------------------|---------------------|---------------------|----------|
|                 |                                 | FY 2022<br>Original | FY 2023<br>Proposed |          |
| 100-1110-511100 | Salaries & Wages -- Council     | 42,000              | 42,000              | -        |
| 100-1110-512100 | Employee Benefits -- Medical    | 89,833              | 90,862              | (1,029)  |
| 100-1110-512110 | Employee Benefits -- Dental     | 3,727               | 3,854               | (127)    |
| 100-1110-512120 | Employee Benefits -- Add Life   | 882                 | 882                 | -        |
| 100-1110-512200 | FICA                            | 2,604               | 2,604               | -        |
| 100-1110-512300 | Medicare                        | 609                 | 609                 | -        |
| 100-1110-512400 | Employee Benefits -- Retirement | 4,251               | 3,488               | 762      |
| 100-1110-512600 | Unemployment                    | 101                 | 144                 | (43)     |
| 100-1110-512700 | Workers Comp Insurance          | 108                 | 107                 | 0        |
| 100-1110-523200 | Communications                  | 600                 | 600                 | -        |
| 100-1110-523500 | Travel                          | 2,000               | 2,000               | -        |
| 100-1110-523600 | Dues and Fees                   | 750                 | 750                 | -        |
| 100-1110-523700 | Education and Training          | 3,500               | 3,500               | -        |
| 100-1110-523900 | Other Expenditures              | 500                 | 500                 | -        |
| 100-1110-531100 | General Supplies & Materials    | 250                 | 250                 | -        |
| 100-1110-531600 | Small Equipment                 | 250                 | 250                 | -        |
| 100-1110-531700 | Other Supplies -- Uniforms      | 350                 | 350                 | -        |
| 100-1320-511100 | Salaries & Wages                | 154,500             | 169,950             | (15,450) |
| 100-1320-512100 | Employee Benefits -- Medical    | 10,117              | 10,162              | (45)     |
| 100-1320-512110 | Employee Benefits -- Dental     | 1,120               | 1,086               | 33       |
| 100-1320-512120 | Employee Benefits -- Add Life   | 147                 | 147                 | -        |
| 100-1320-512130 | Employee Benefits -- Disability | 1,008               | 1,008               | -        |
| 100-1320-512200 | FICA                            | 9,114               | 9,114               | -        |
| 100-1320-512300 | Medicare                        | 2,240               | 2,464               | (224)    |
| 100-1320-512400 | Employee Benefits -- Retirement | 15,636              | 14,115              | 1,521    |
| 100-1320-512600 | Unemployment                    | 27                  | 38                  | (11)     |
| 100-1320-512700 | Workers Comp Insurance          | 667                 | 727                 | (59)     |
| 100-1320-523200 | Communications                  | 600                 | 600                 | -        |
| 100-1320-523500 | Travel                          | -                   | 50                  | (50)     |
| 100-1320-523600 | Dues and Fees                   | 1,500               | 2,000               | (500)    |
| 100-1320-523700 | Education and Training          | 1,250               | 1,500               | (250)    |
| 100-1320-523900 | Other Expenditures              | 1,000               | 1,000               | -        |
| 100-1320-531100 | General Supplies & Materials    | 250                 | 250                 | -        |
| 100-1330-511100 | Salaries & Wages                | 194,267             | 165,576             | 28,691   |
| 100-1330-512100 | Employee Benefits -- Medical    | 41,480              | 51,787              | (10,306) |
| 100-1330-512110 | Employee Benefits -- Dental     | 1,856               | 1,658               | 198      |
| 100-1330-512120 | Employee Benefits -- Add Life   | 441                 | 368                 | 74       |
| 100-1330-512130 | Employee Benefits -- Disability | 1,424               | 1,078               | 346      |
| 100-1330-512200 | FICA                            | 12,045              | 10,266              | 1,779    |
| 100-1330-512300 | Medicare                        | 2,817               | 2,401               | 416      |
| 100-1330-512400 | Employee Benefits -- Retirement | 19,661              | 13,752              | 5,909    |
| 100-1330-512600 | Unemployment                    | 80                  | 95                  | (15)     |
| 100-1330-512700 | Workers Comp Insurance          | 497                 | 422                 | 75       |
| 100-1330-521200 | Professional Services           | 10,000              | 5,000               | 5,000    |
| 100-1330-523200 | Communications                  | 600                 | 300                 | 300      |
| 100-1330-523300 | Advertising                     | -                   | 250                 | (250)    |
| 100-1330-523500 | Travel                          | 3,500               | 2,500               | 1,000    |
| 100-1330-523600 | Dues and Fees                   | 7,500               | 6,500               | 1,000    |



**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**General Fund Expenditures**

| Account Number  | Description                          | Budgets          |                  | Variance |
|-----------------|--------------------------------------|------------------|------------------|----------|
|                 |                                      | FY 2022 Original | FY 2023 Proposed |          |
| 100-1330-523700 | Education and Training               | 1,500            | 1,500            | -        |
| 100-1330-523900 | Other Expenditures                   | 500              | 500              | -        |
| 100-1330-531100 | General Supplies & Materials         | 500              | 250              | 250      |
| 100-1330-531120 | General Supplies & Materials Postage | 100              | 200              | (100)    |
| 100-1330-531600 | Small Equipment                      | 2,250            | 3,500            | (1,250)  |
| 100-1330-531630 | Software                             | 7,500            | 21,000           | (13,500) |
| 100-1330-531700 | Other Supplies -- Uniforms           | 150              | 150              | -        |
| 100-1400-523300 | Advertising                          | 1,500            | 1,500            | -        |
| 100-1400-571000 | Intergovernmental -- Elections       | 16,000           | -                | 16,000   |
| 100-1500-579000 | Contingency                          | 103,750          | 120,500          | (16,750) |
| 100-1510-511100 | Salaries & Wages                     | 171,304          | 220,027          | (48,723) |
| 100-1510-512100 | Employee Benefits -- Medical         | 71,832           | 81,994           | (10,162) |
| 100-1510-512110 | Employee Benefits -- Dental          | 1,488            | 2,173            | (685)    |
| 100-1510-512120 | Employee Benefits -- Add Life        | 441              | 441              | -        |
| 100-1510-512130 | Employee Benefits -- Disability      | 1,356            | 1,417            | (61)     |
| 100-1510-512200 | FICA                                 | 10,621           | 13,642           | (3,021)  |
| 100-1510-512300 | Medicare                             | 2,484            | 3,190            | (706)    |
| 100-1510-512400 | Employee Benefits -- Retirement      | 17,337           | 18,275           | (938)    |
| 100-1510-512600 | Unemployment                         | 80               | 114              | (34)     |
| 100-1510-512700 | Workers Comp Insurance               | 439              | 561              | (123)    |
| 100-1510-521210 | Professional Services - Audit        | 27,750           | 27,750           | -        |
| 100-1510-523300 | Advertising                          | 1,500            | 1,500            | -        |
| 100-1510-523400 | Printing and Binding                 | 2,000            | 2,000            | -        |
| 100-1510-523500 | Travel                               | 250              | 150              | 100      |
| 100-1510-523600 | Dues and Fees                        | 12,500           | 12,500           | -        |
| 100-1510-523700 | Education and Training               | 2,500            | 1,500            | 1,000    |
| 100-1510-523900 | Other Expenditures                   | 150              | 150              | -        |
| 100-1510-531100 | General Supplies & Materials         | 1,000            | 1,000            | -        |
| 100-1510-531120 | General Supplies - Postage           | 5,000            | 6,000            | (1,000)  |
| 100-1510-531270 | Gasoline and Diesel                  | 50               | -                | 50       |
| 100-1510-531600 | Small Equipment                      | 250              | 250              | -        |
| 100-1510-531630 | Software                             | -                | 5,200            | (5,200)  |
| 100-1516-511100 | Salaries & Wages                     | 19,785           | 24,307           | (4,522)  |
| 100-1516-512100 | Employee Benefits -- Medical         | 11,366           | 4,674            | 6,692    |
| 100-1516-512110 | Employee Benefits -- Dental          | 560              | 204              | 356      |
| 100-1516-512120 | Employee Benefits -- Add Life        | 74               | 74               | -        |
| 100-1516-512130 | Employee Benefits -- Disability      | 161              | 171              | (10)     |
| 100-1516-512200 | FICA                                 | 1,263            | 1,507            | (244)    |
| 100-1516-512300 | Medicare                             | 295              | 352              | (57)     |
| 100-1516-512400 | Employee Benefits -- Retirement      | 2,062            | 2,019            | 44       |
| 100-1516-512600 | Unemployment                         | 13               | 19               | (6)      |
| 100-1516-512700 | Workers Comp Insurance               | 26               | 31               | (5)      |
| 100-1516-523850 | Contract Labor                       | 15,000           | -                | 15,000   |
| 100-1516-531100 | General Supplies & Materials         | 100              | 100              | -        |
| 100-1516-531120 | General Supplies - Postage           | 500              | 1,500            | (1,000)  |
| 100-1516-531700 | Other Supplies -- Uniforms           | 75               | 75               | -        |
| 100-1530-521200 | Professional Services - Legal        | 25,000           | 15,000           | 10,000   |
| 100-1535-511100 | Salaries & Wages                     | 57,153           | 79,660           | (22,507) |

**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**General Fund Expenditures**

| Account Number  | Description                          | Budgets          |                  | Variance |
|-----------------|--------------------------------------|------------------|------------------|----------|
|                 |                                      | FY 2022 Original | FY 2023 Proposed |          |
| 100-1535-512100 | Employee Benefits -- Medical         | 21,108           | 18,118           | 2,990    |
| 100-1535-512110 | Employee Benefits -- Dental          | 1,120            | 1,086            | 33       |
| 100-1535-512120 | Employee Benefits -- Add Life        | 147              | 147              | -        |
| 100-1535-512130 | Employee Benefits -- Disability      | 453              | 480              | (27)     |
| 100-1535-512200 | FICA                                 | 3,543            | 4,939            | (1,395)  |
| 100-1535-512300 | Medicare                             | 829              | 1,155            | (326)    |
| 100-1535-512400 | Employee Benefits -- Retirement      | 5,784            | 6,616            | (832)    |
| 100-1535-512600 | Unemployment                         | 27               | 38               | (11)     |
| 100-1535-512700 | Workers Comp Insurance               | 146              | 203              | (57)     |
| 100-1535-521200 | Professional Services                | -                | 25,000           | (25,000) |
| 100-1535-523200 | Communications                       | 600              | 600              | -        |
| 100-1535-523600 | Dues and Fees                        | 750              | 500              | 250      |
| 100-1535-523900 | Other Expenditures                   | 250              | 250              | -        |
| 100-1535-531100 | General Supplies & Materials         | 750              | 500              | 250      |
| 100-1535-531600 | Small Equipment                      | 2,500            | 3,500            | (1,000)  |
| 100-1535-531630 | Software                             | 132,000          | 135,000          | (3,000)  |
| 100-1540-511100 | Salaries & Wages                     | -                | 57,686           | (57,686) |
| 100-1540-512100 | Employee Benefits -- Medical         | -                | 5,081            | (5,081)  |
| 100-1540-512110 | Employee Benefits -- Dental          | -                | 164              | (164)    |
| 100-1540-512120 | Employee Benefits -- Add Life        | -                | 74               | (74)     |
| 100-1540-512130 | Employee Benefits -- Disability      | -                | 389              | (389)    |
| 100-1540-512200 | FICA                                 | -                | 3,577            | (3,577)  |
| 100-1540-512300 | Medicare                             | -                | 836              | (836)    |
| 100-1540-512400 | Employee Benefits -- Retirement      | -                | 4,791            | (4,791)  |
| 100-1540-512600 | Unemployment                         | -                | 19               | (19)     |
| 100-1540-512700 | Workers Comp Insurance               | -                | 147              | (147)    |
| 100-1540-521200 | Professional Services                | -                | 30,000           | (30,000) |
| 100-1540-523200 | Communications                       | -                | 300              | (300)    |
| 100-1540-523300 | Advertising                          | -                | 100              | (100)    |
| 100-1540-523500 | Travel                               | -                | 1,000            | (1,000)  |
| 100-1540-523600 | Dues and Fees                        | -                | 1,500            | (1,500)  |
| 100-1540-523700 | Education and Training               | -                | 1,000            | (1,000)  |
| 100-1540-523900 | Other Expenditures                   | -                | 500              | (500)    |
| 100-1540-531100 | General Supplies & Materials         | -                | 250              | (250)    |
| 100-1540-531120 | General Supplies & Materials Postage | -                | 200              | (200)    |
| 100-1540-531600 | Small Equipment                      | -                | 3,500            | (3,500)  |
| 100-1540-531630 | Software                             | -                | 6,000            | (6,000)  |
| 100-1540-531700 | Other Supplies -- Uniforms           | -                | 150              | (150)    |
| 100-1555-521200 | Professional Services                | 10,000           | 15,000           | (5,000)  |
| 100-1555-523100 | Insurance                            | 170,000          | 256,800          | (86,800) |
| 100-1565-511100 | Salaries & Wages                     | 58,489           | 67,365           | (8,875)  |
| 100-1565-512100 | Employee Benefits -- Medical         | 10,117           | 10,162           | (45)     |
| 100-1565-512110 | Employee Benefits -- Dental          | 368              | 328              | 40       |
| 100-1565-512120 | Employee Benefits -- Add Life        | 147              | 147              | -        |
| 100-1565-512130 | Employee Benefits -- Disability      | 315              | 334              | (19)     |
| 100-1565-512200 | FICA                                 | 3,626            | 4,177            | (550)    |
| 100-1565-512300 | Medicare                             | 848              | 977              | (129)    |
| 100-1565-512400 | Employee Benefits -- Retirement      | 4,124            | 3,926            | 198      |

**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**General Fund Expenditures**

| Account Number  | Description                                  | Budgets          |                  | Variance |
|-----------------|----------------------------------------------|------------------|------------------|----------|
|                 |                                              | FY 2022 Original | FY 2023 Proposed |          |
| 100-1565-512600 | Unemployment                                 | 53               | 76               | (23)     |
| 100-1565-512700 | Workers Comp Insurance                       | 5,994            | 4,921            | 1,073    |
| 100-1565-521200 | Professional Services                        | 250              | 250              | -        |
| 100-1565-522110 | Disposal -- Garbage                          | 500              | 500              | -        |
| 100-1565-522140 | Lawn Care                                    | 300              | 350              | (50)     |
| 100-1565-522150 | Pest Control                                 | 1,250            | 1,600            | (350)    |
| 100-1565-522200 | Repairs and Maintenance                      | 15,250           | 16,000           | (750)    |
| 100-1565-522210 | Repairs and Maintenance - Vehicles           | 2,000            | 2,500            | (500)    |
| 100-1565-522320 | Rental of Equipment                          | 5,500            | 6,500            | (1,000)  |
| 100-1565-523200 | Communications                               | 12,000           | 12,000           | -        |
| 100-1565-523600 | Dues and Fees                                | 500              | 750              | (250)    |
| 100-1565-523900 | Other Expenditures                           | 2,000            | 2,000            | -        |
| 100-1565-531100 | General Supplies and Materials               | 8,000            | 8,000            | -        |
| 100-1565-531210 | Water and Sewer                              | 4,000            | 2,000            | 2,000    |
| 100-1565-531220 | Natural Gas                                  | 2,500            | 2,000            | 500      |
| 100-1565-531230 | Electricity                                  | 15,000           | 15,000           | -        |
| 100-1565-531270 | Gasoline and Diesel                          | 2,500            | 3,500            | (1,000)  |
| 100-1565-531600 | Small Equipment                              | 1,000            | 2,000            | (1,000)  |
| 100-1565-531630 | Software                                     | 1,000            | 750              | 250      |
| 100-1565-531700 | Other Supplies -- Uniforms                   | 100              | 100              | -        |
| 100-2650-511100 | Salaries & Wages                             | 152,308          | 177,070          | (24,762) |
| 100-2650-511300 | Salaries & Wages - Overtime                  | 1,000            | 1,000            | -        |
| 100-2650-512100 | Employee Benefits -- Medical                 | 60,703           | 55,611           | 5,092    |
| 100-2650-512110 | Employee Benefits -- Dental                  | 3,359            | 2,131            | 1,227    |
| 100-2650-512120 | Employee Benefits -- Add Life                | 441              | 441              | -        |
| 100-2650-512130 | Employee Benefits -- Disability              | 1,086            | 1,170            | (84)     |
| 100-2650-512200 | FICA                                         | 9,505            | 11,040           | (1,535)  |
| 100-2650-512300 | Medicare                                     | 2,223            | 2,582            | (359)    |
| 100-2650-512400 | Employee Benefits -- Retirement              | 14,200           | 13,793           | 407      |
| 100-2650-512600 | Unemployment                                 | 106              | 152              | (46)     |
| 100-2650-512700 | Workers Comp Insurance                       | 392              | 454              | (62)     |
| 100-2650-521200 | Professional Services - Public Defenders     | 12,750           | 10,000           | 2,750    |
| 100-2650-521230 | Professional Services -Legal Solicitor/Judge | 120,000          | 120,000          | -        |
| 100-2650-522320 | Rental of Equipment                          | 1,750            | 1,750            | -        |
| 100-2650-523200 | Communications                               | 500              | 500              | -        |
| 100-2650-523300 | Advertising                                  | 50               | 50               | -        |
| 100-2650-523400 | Printing and Binding                         | 100              | 100              | -        |
| 100-2650-523500 | Travel                                       | 500              | 1,000            | (500)    |
| 100-2650-523600 | Dues and Fees                                | 500              | 750              | (250)    |
| 100-2650-523700 | Education and Training                       | 675              | 675              | -        |
| 100-2650-523900 | Other Expenditures                           | 150              | 150              | -        |
| 100-2650-531100 | General Supplies & Materials                 | 2,000            | 1,500            | 500      |
| 100-2650-531120 | General Supplies - Postage                   | 500              | 750              | (250)    |
| 100-2650-531270 | Gasoline and Diesel                          | 50               | -                | 50       |
| 100-2650-531300 | Food Supplies                                | 4,500            | 4,100            | 400      |
| 100-2650-531600 | Small Equipment                              | 500              | 500              | -        |
| 100-2650-531630 | Software                                     | 25,000           | 20,000           | 5,000    |
| 100-2650-531700 | Other Supplies -- Uniforms                   | 250              | -                | 250      |



**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**General Fund Expenditures**

| Account Number  | Description                                   | Budgets          |                  | Variance  |
|-----------------|-----------------------------------------------|------------------|------------------|-----------|
|                 |                                               | FY 2022 Original | FY 2023 Proposed |           |
| 100-2650-571000 | Intergovernmental - Cherokee (Inmate Housing) | 5,000            | 7,500            | (2,500)   |
| 100-3210-511100 | Salaries & Wages                              | 353,342          | 566,854          | (213,512) |
| 100-3210-511300 | Salaries & Wages -- Overtime                  | 6,000            | 4,000            | 2,000     |
| 100-3210-512100 | Employee Benefits -- Medical                  | 112,807          | 95,310           | 17,497    |
| 100-3210-512110 | Employee Benefits -- Dental                   | 6,717            | 3,892            | 2,825     |
| 100-3210-512120 | Employee Benefits -- Add Life                 | 809              | 956              | (147)     |
| 100-3210-512130 | Employee Benefits -- Disability               | 2,975            | 3,478            | (503)     |
| 100-3210-512200 | FICA                                          | 22,403           | 35,641           | (13,238)  |
| 100-3210-512300 | Medicare                                      | 5,239            | 8,335            | (3,096)   |
| 100-3210-512400 | Employee Benefits -- Retirement               | 33,495           | 45,231           | (11,736)  |
| 100-3210-512600 | Unemployment                                  | 186              | 304              | (118)     |
| 100-3210-512700 | Workers Comp Insurance                        | 14,439           | 17,862           | (3,424)   |
| 100-3210-521200 | Professional Services                         | 1,000            | 1,000            | -         |
| 100-3210-522210 | Repairs and Maintenance - Vehicles            | 5,000            | 5,500            | (500)     |
| 100-3210-522320 | Rental of Equipment                           | 5,000            | 5,000            | -         |
| 100-3210-523200 | Communications                                | 3,300            | 2,500            | 800       |
| 100-3210-523300 | Advertising                                   | 3,000            | 5,000            | (2,000)   |
| 100-3210-523400 | Printing and Binding                          | 500              | 600              | (100)     |
| 100-3210-523500 | Travel                                        | 6,000            | 6,000            | -         |
| 100-3210-523600 | Dues and Fees                                 | 5,000            | 5,000            | -         |
| 100-3210-523700 | Education and Training                        | 9,000            | 6,000            | 3,000     |
| 100-3210-523900 | Other Expenditures                            | 2,000            | 2,000            | -         |
| 100-3210-531100 | General Supplies and Materials                | 3,000            | 2,000            | 1,000     |
| 100-3210-531120 | General Supplies - Postage                    | 250              | 1,000            | (750)     |
| 100-3210-531270 | Gasoline and Diesel                           | 9,000            | 18,000           | (9,000)   |
| 100-3210-531600 | Small Equipment                               | 4,000            | 4,000            | -         |
| 100-3210-531630 | Software                                      | 5,000            | 1,000            | 4,000     |
| 100-3210-531700 | Other Supplies -- Uniforms                    | 3,000            | 4,500            | (1,500)   |
| 100-3221-511100 | Salaries & Wages                              | 246,269          | 290,027          | (43,758)  |
| 100-3221-511300 | Salaries & Wages -- Overtime                  | 6,000            | 6,000            | -         |
| 100-3221-512100 | Employee Benefits -- Medical                  | 62,589           | 82,116           | (19,527)  |
| 100-3221-512110 | Employee Benefits -- Dental                   | 2,975            | 4,345            | (1,370)   |
| 100-3221-512120 | Employee Benefits -- Add Life                 | 588              | 588              | -         |
| 100-3221-512130 | Employee Benefits -- Disability               | 1,746            | 1,823            | (76)      |
| 100-3221-512200 | FICA                                          | 15,641           | 18,354           | (2,713)   |
| 100-3221-512300 | Medicare                                      | 3,658            | 4,292            | (634)     |
| 100-3221-512400 | Employee Benefits -- Retirement               | 25,531           | 24,587           | 944       |
| 100-3221-512600 | Unemployment                                  | 106              | 152              | (46)      |
| 100-3221-512700 | Workers Comp Insurance                        | 11,423           | 11,057           | 366       |
| 100-3221-521200 | Professional Services                         | -                | 750              | (750)     |
| 100-3221-522210 | Repairs and Maintenance - Vehicles            | 3,000            | 3,000            | -         |
| 100-3221-523200 | Communications                                | 2,300            | 1,500            | 800       |
| 100-3221-523400 | Printing and Binding                          | 100              | 250              | (150)     |
| 100-3221-523500 | Travel                                        | 1,500            | 2,000            | (500)     |
| 100-3221-523600 | Dues and Fees                                 | 1,000            | 750              | 250       |
| 100-3221-523700 | Education and Training                        | 2,500            | 2,500            | -         |
| 100-3221-523900 | Other Expenditures                            | 200              | 500              | (300)     |
| 100-3221-531100 | General Supplies and Materials                | 1,500            | 1,000            | 500       |

**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**General Fund Expenditures**

| Account Number  | Description                        | Budgets          |                  | Variance  |
|-----------------|------------------------------------|------------------|------------------|-----------|
|                 |                                    | FY 2022 Original | FY 2023 Proposed |           |
| 100-3221-531120 | General Supplies - Postage         | 50               | 50               | -         |
| 100-3221-531270 | Gasoline and Diesel                | 4,500            | 10,000           | (5,500)   |
| 100-3221-531600 | Small Equipment                    | 5,500            | 3,000            | 2,500     |
| 100-3221-531630 | Software                           | 7,000            | 5,500            | 1,500     |
| 100-3221-531700 | Other Supplies -- Uniforms         | 1,000            | 1,000            | -         |
| 100-3222-511100 | Salaries & Wages                   | 51,989           | 64,598           | (12,609)  |
| 100-3222-511300 | Salaries & Wages -- Overtime       | 2,000            | 2,000            | -         |
| 100-3222-512100 | Employee Benefits -- Medical       | 10,117           | 10,162           | (45)      |
| 100-3222-512110 | Employee Benefits -- Dental        | 368              | 328              | 40        |
| 100-3222-512120 | Employee Benefits -- Add Life      | 147              | 147              | -         |
| 100-3222-512130 | Employee Benefits -- Disability    | 374              | 397              | (23)      |
| 100-3222-512200 | FICA                               | 3,347            | 4,129            | (782)     |
| 100-3222-512300 | Medicare                           | 783              | 966              | (183)     |
| 100-3222-512400 | Employee Benefits -- Retirement    | 5,464            | 5,531            | (67)      |
| 100-3222-512600 | Unemployment                       | 27               | 38               | (11)      |
| 100-3222-512700 | Workers Comp Insurance             | 2,445            | 2,487            | (43)      |
| 100-3222-522210 | Repairs and Maintenance - Vehicles | 2,000            | 2,500            | (500)     |
| 100-3222-523600 | Dues and Fees                      | 150              | 100              | 50        |
| 100-3222-531270 | Gasoline and Diesel                | 4,000            | 5,000            | (1,000)   |
| 100-3223-511100 | Salaries & Wages                   | 1,443,053        | 1,767,665        | (324,613) |
| 100-3223-511300 | Salaries & Wages -- Overtime       | 54,000           | 52,000           | 2,000     |
| 100-3223-512100 | Employee Benefits -- Medical       | 487,445          | 440,306          | 47,138    |
| 100-3223-512110 | Employee Benefits -- Dental        | 20,076           | 19,737           | 339       |
| 100-3223-512120 | Employee Benefits -- Add Life      | 4,116            | 4,116            | -         |
| 100-3223-512130 | Employee Benefits -- Disability    | 10,816           | 11,314           | (498)     |
| 100-3223-512200 | FICA                               | 92,817           | 113,191          | (20,374)  |
| 100-3223-512300 | Medicare                           | 21,707           | 26,472           | (4,765)   |
| 100-3223-512400 | Employee Benefits -- Retirement    | 151,509          | 151,632          | (123)     |
| 100-3223-512600 | Unemployment                       | 745              | 1,064            | (319)     |
| 100-3223-512700 | Workers Comp Insurance             | 67,786           | 68,189           | (402)     |
| 100-3223-521200 | Professional Services              | 3,500            | 5,000            | (1,500)   |
| 100-3223-522200 | Repairs and Maintenance            | 20,700           | 5,000            | 15,700    |
| 100-3223-522210 | Repairs and Maintenance - Vehicles | 60,000           | 70,000           | (10,000)  |
| 100-3223-523200 | Communications                     | 22,500           | 15,000           | 7,500     |
| 100-3223-523400 | Printing and Binding               | 500              | 500              | -         |
| 100-3223-523500 | Travel                             | 7,000            | 7,000            | -         |
| 100-3223-523600 | Dues and Fees                      | 2,500            | 4,000            | (1,500)   |
| 100-3223-523700 | Education and Training             | 12,000           | 12,000           | -         |
| 100-3223-523900 | Other Expenditures                 | 4,000            | 2,000            | 2,000     |
| 100-3223-531100 | General Supplies and Materials     | 4,000            | 4,000            | -         |
| 100-3223-531270 | Gasoline and Diesel                | 95,000           | 130,000          | (35,000)  |
| 100-3223-531600 | Small Equipment                    | 15,000           | 20,000           | (5,000)   |
| 100-3223-531630 | Software                           | 20,000           | 20,000           | -         |
| 100-3223-531700 | Other Supplies -- Uniforms         | 35,000           | 51,000           | (16,000)  |
| 100-3223-572000 | Payments to Other Agencies         | -                | 7,500            | (7,500)   |
| 100-3240-511100 | Salaries & Wages                   | 57,773           | 68,488           | (10,716)  |
| 100-3240-511300 | Salaries & Wages -- Overtime       | 2,000            | 2,000            | -         |
| 100-3240-512100 | Employee Benefits -- Medical       | 19,729           | 10,162           | 9,567     |

**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**General Fund Expenditures**

| Account Number  | Description                        | Budgets          |                  | Variance |
|-----------------|------------------------------------|------------------|------------------|----------|
|                 |                                    | FY 2022 Original | FY 2023 Proposed |          |
| 100-3240-512110 | Employee Benefits -- Dental        | 1,120            | 328              | 792      |
| 100-3240-512120 | Employee Benefits -- Add Life      | 147              | 147              | -        |
| 100-3240-512130 | Employee Benefits -- Disability    | 399              | 441              | (42)     |
| 100-3240-512200 | FICA                               | 3,706            | 4,370            | (664)    |
| 100-3240-512300 | Medicare                           | 867              | 1,022            | (155)    |
| 100-3240-512400 | Employee Benefits -- Retirement    | 6,049            | 5,854            | 195      |
| 100-3240-512600 | Unemployment                       | 27               | 38               | (11)     |
| 100-3240-512700 | Workers Comp Insurance             | 2,707            | 2,633            | 74       |
| 100-3240-522210 | Repairs and Maintenance - Vehicles | 2,000            | 2,000            | -        |
| 100-3240-523200 | Communications                     | 500              | -                | 500      |
| 100-3240-523500 | Travel                             | 4,000            | 4,000            | -        |
| 100-3240-523600 | Dues and Fees                      | 1,500            | 750              | 750      |
| 100-3240-523700 | Education and Training             | 6,000            | 6,000            | -        |
| 100-3240-531100 | General Supplies and Materials     | 2,000            | 2,000            | -        |
| 100-3240-531110 | Weapons Supplies & Ammunition      | 40,000           | 40,000           | -        |
| 100-3240-531270 | Gasoline and Diesel                | 1,500            | 2,000            | (500)    |
| 100-3240-531600 | Small Equipment                    | 10,000           | 10,000           | -        |
| 100-3240-531700 | Other Supplies -- Uniforms         | 300              | 500              | (200)    |
| 100-3240-571000 | Intergovernmental                  | 2,500            | 2,500            | -        |
| 100-3260-521200 | Professional Services              | 250              | 250              | -        |
| 100-3260-522110 | Disposal -- Garbage                | 1,500            | 1,500            | -        |
| 100-3260-522150 | Pest Control                       | 1,000            | 1,000            | -        |
| 100-3260-522200 | Repairs & Maintenance              | 12,800           | 12,000           | 800      |
| 100-3260-522310 | Rental of Land & Building          | -                | 45,000           | (45,000) |
| 100-3260-523200 | Communications                     | 12,000           | 12,000           | -        |
| 100-3260-531100 | General Supplies and Materials     | 3,500            | 3,000            | 500      |
| 100-3260-531210 | Water/Sewer                        | 6,000            | 5,000            | 1,000    |
| 100-3260-531230 | Electricity                        | 13,500           | 12,000           | 1,500    |
| 100-3260-531600 | Small Equipment                    | 6,500            | 9,200            | (2,700)  |
| 100-3260-531630 | Software                           | 1,300            | 1,300            | -        |
| 100-3450-511100 | Salaries & Wages                   | 50,753           | 68,691           | (17,937) |
| 100-3450-512100 | Employee Benefits -- Medical       | 10,117           | 10,162           | (45)     |
| 100-3450-512110 | Employee Benefits -- Dental        | 368              | 328              | 40       |
| 100-3450-512120 | Employee Benefits -- Add Life      | 147              | 147              | -        |
| 100-3450-512130 | Employee Benefits -- Disability    | 402              | 426              | (24)     |
| 100-3450-512200 | FICA                               | 3,147            | 4,259            | (1,112)  |
| 100-3450-512300 | Medicare                           | 736              | 996              | (260)    |
| 100-3450-512400 | Employee Benefits -- Retirement    | 5,136            | 5,705            | (569)    |
| 100-3450-512600 | Unemployment                       | 27               | 38               | (11)     |
| 100-3450-512700 | Workers Comp Insurance             | 2,298            | 2,566            | (267)    |
| 100-3450-523200 | Communications                     | 600              | 500              | 100      |
| 100-3450-523500 | Travel                             | 250              | 500              | (250)    |
| 100-3450-523600 | Dues and Fees                      | 300              | 250              | 50       |
| 100-3450-523700 | Education and Training             | 250              | 250              | -        |
| 100-3450-531100 | General Supplies and Materials     | 150              | -                | 150      |
| 100-3450-531600 | Small Equipment                    | 250              | 250              | -        |
| 100-3450-531630 | Software                           | 3,000            | 3,000            | -        |
| 100-3450-531700 | Other Supplies -- Uniforms         | 1,000            | 1,000            | -        |



**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**General Fund Expenditures**

| Account Number  | Description                                   | Budgets          |                  | Variance    |
|-----------------|-----------------------------------------------|------------------|------------------|-------------|
|                 |                                               | FY 2022 Original | FY 2023 Proposed |             |
| 100-3500-571000 | Intergovernmental -- Cherokee Co              | 2,695,880        | -                | 2,695,880   |
| 100-4200-521220 | Professional Services -- Engineers            | 2,000            | 100              | 1,900       |
| 100-4200-522110 | Disposal -- Garbage                           | 1,500            | 1,200            | 300         |
| 100-4200-522140 | Lawn Care                                     | 1,200            | -                | 1,200       |
| 100-4200-522150 | Pest Control                                  | 750              | 250              | 500         |
| 100-4200-522200 | Repair & Maintenance                          | 51,100           | 75,000           | (23,900)    |
| 100-4200-522210 | Repair & Maintenance -- Vehicles              | 7,500            | 5,000            | 2,500       |
| 100-4200-522320 | Rental of Equipment                           | 2,500            | 2,000            | 500         |
| 100-4200-523850 | Contract Labor                                | 450,000          | 475,000          | (25,000)    |
| 100-4200-523900 | Other Expenditures                            | 250              | 250              | -           |
| 100-4200-531100 | General Supplies & Materials                  | 750              | 500              | 250         |
| 100-4200-531230 | Electricity                                   | 2,500            | 1,500            | 1,000       |
| 100-4200-531270 | Gasoline/Diesel                               | 5,000            | 5,000            | -           |
| 100-4200-531600 | Small Equipment                               | 2,000            | 1,000            | 1,000       |
| 100-4200-541400 | Capital Outlay Infrastructure                 | -                | 3,035,480        | (3,035,480) |
| 100-4260-522200 | Street Lights -- Repairs & Maintenance        | 5,000            | 5,000            | -           |
| 100-4260-531230 | Electricity -- Street Lights                  | 120,000          | 130,000          | (10,000)    |
| 100-4270-522200 | Traffic Lights -- Repairs & Maintenance       | 22,000           | 20,000           | 2,000       |
| 100-4270-531230 | Electricity -- Traffic Lights                 | 3,000            | 3,000            | -           |
| 100-6240-522200 | Repairs & Maintenance                         | 31,500           | 31,500           | -           |
| 100-6240-523500 | Travel                                        | 750              | 750              | -           |
| 100-6240-523600 | Dues and Fees                                 | 500              | 500              | -           |
| 100-6240-523700 | Education and Training                        | 1,000            | 1,000            | -           |
| 100-6240-531100 | General Supplies & Materials                  | 750              | 750              | -           |
| 100-6240-531400 | Books and Periodicals                         | 500              | 500              | -           |
| 100-6500-571000 | Intergovernmental - Sequoyah Regional Library | 4,000            | 4,000            | -           |
| 100-7200-511100 | Salaries & Wages                              | 207,284          | 224,867          | (17,583)    |
| 100-7200-511300 | Overtime                                      | 500              | -                | 500         |
| 100-7200-512100 | Employee Benefits -- Medical                  | 20,234           | 38,442           | (18,208)    |
| 100-7200-512110 | Employee Benefits -- Dental                   | 2,224            | 1,623            | 601         |
| 100-7200-512120 | Employee Benefits -- Add Life                 | 434              | 515              | (81)        |
| 100-7200-512130 | Employee Benefits -- Disability               | 1,664            | 1,521            | 143         |
| 100-7200-512200 | FICA                                          | 12,883           | 13,973           | (1,090)     |
| 100-7200-512300 | Medicare                                      | 3,013            | 3,268            | (255)       |
| 100-7200-512400 | Employee Benefits -- Retirement               | 21,029           | 18,718           | 2,311       |
| 100-7200-512600 | Unemployment                                  | 106              | 152              | (46)        |
| 100-7200-512700 | Workers Comp Insurance                        | 3,551            | 2,621            | 930         |
| 100-7200-521230 | Professional Services -- Legal                | 1,000            | 1,000            | -           |
| 100-7200-522210 | Repair & Maintenance -- Vehicles              | 3,000            | 3,000            | -           |
| 100-7200-523200 | Communications                                | 3,500            | 2,500            | 1,000       |
| 100-7200-523300 | Advertising                                   | 500              | 10,000           | (9,500)     |
| 100-7200-523400 | Printing and Binding                          | 100              | 200              | (100)       |
| 100-7200-523500 | Travel                                        | 1,000            | 1,000            | -           |
| 100-7200-523600 | Dues and Fees                                 | 1,000            | 1,000            | -           |
| 100-7200-523700 | Education and Training                        | 1,000            | 1,000            | -           |
| 100-7200-523850 | Contract Labor                                | 30,000           | -                | 30,000      |
| 100-7200-523900 | Other Expenditures                            | 100              | 250              | (150)       |
| 100-7200-531100 | General Supplies & Materials                  | 250              | 250              | -           |

**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**General Fund Expenditures**

| Account Number  | Description                                       | Budgets          |                  | Variance |
|-----------------|---------------------------------------------------|------------------|------------------|----------|
|                 |                                                   | FY 2022 Original | FY 2023 Proposed |          |
| 100-7200-531120 | General Supplies -- Postage                       | 100              | -                | 100      |
| 100-7200-531270 | Gasoline/Diesel                                   | 4,000            | 4,000            | -        |
| 100-7200-531400 | Books and Periodicals                             | 100              | 100              | -        |
| 100-7200-531600 | Small Equipment                                   | 1,500            | 1,500            | -        |
| 100-7200-531630 | Software                                          | -                | 4,000            | (4,000)  |
| 100-7200-531700 | Other Supplies -- Uniforms                        | 750              | 250              | 500      |
| 100-7400-511100 | Salaries & Wages                                  | 102,114          | 131,441          | (29,327) |
| 100-7400-512100 | Employee Benefits -- Medical                      | 21,483           | 28,501           | (7,018)  |
| 100-7400-512110 | Employee Benefits -- Dental                       | 560              | 390              | 170      |
| 100-7400-512120 | Employee Benefits -- Add Life                     | 221              | 294              | (74)     |
| 100-7400-512130 | Employee Benefits -- Disability                   | 809              | 1,057            | (248)    |
| 100-7400-512200 | FICA                                              | 6,331            | 8,149            | (1,818)  |
| 100-7400-512300 | Medicare                                          | 1,481            | 1,906            | (425)    |
| 100-7400-512400 | Employee Benefits -- Retirement                   | 10,334           | 10,917           | (583)    |
| 100-7400-512600 | Unemployment                                      | 40               | 76               | (36)     |
| 100-7400-512700 | Workers Comp Insurance                            | 4,780            | 6,262            | (1,482)  |
| 100-7400-521220 | Professional Services -- Engineering              | 75,000           | 75,000           | -        |
| 100-7400-521230 | Professional Services -- Legal                    | 7,000            | 7,000            | -        |
| 100-7400-521300 | Technical Services --Planning                     | 2,500            | 2,500            | -        |
| 100-7400-523200 | Communications                                    | 600              | 600              | -        |
| 100-7400-523300 | Advertising                                       | 20,000           | 20,000           | -        |
| 100-7400-523400 | Printing and Binding                              | 400              | 500              | (100)    |
| 100-7400-523500 | Travel                                            | 1,000            | 1,000            | -        |
| 100-7400-523600 | Dues and Fees                                     | 1,750            | 2,500            | (750)    |
| 100-7400-523700 | Education and Training                            | 750              | 750              | -        |
| 100-7400-523860 | Planning & Zoning Meetings                        | 3,000            | 3,000            | -        |
| 100-7400-523900 | Other Expenditures                                | 250              | 250              | -        |
| 100-7400-531100 | General Supplies and Materials                    | 250              | 250              | -        |
| 100-7400-531120 | General Supplies and Materials - Postage          | 100              | 1,000            | (900)    |
| 100-7400-531270 | Gasoline/Diesel                                   | 50               | 50               | -        |
| 100-7400-531600 | Small Equipment                                   | 250              | 250              | -        |
| 100-7400-531630 | Software                                          | -                | 30,500           | (30,500) |
| 100-7520-511100 | Salaries & Wages                                  | 10,609           | 13,190           | (2,581)  |
| 100-7520-512200 | FICA                                              | 658              | 818              | (160)    |
| 100-7520-512300 | Medicare                                          | 154              | 191              | (37)     |
| 100-7520-512400 | Employee Benefits -- Retirement                   | 1,074            | 1,095            | (22)     |
| 100-7520-512700 | Workers Comp Insurance                            | 46               | 56               | (11)     |
| 100-7520-571000 | Intergovernmental - Cherokee Office of Economic D | 13,000           | 13,000           | -        |
| 100-7550-511100 | Salaries & Wages                                  | 53,361           | 60,551           | (7,190)  |
| 100-7550-512100 | Employee Benefits -- Medical                      | 19,729           | 18,120           | 1,609    |
| 100-7550-512110 | Employee Benefits -- Dental                       | 1,120            | 1,086            | 33       |
| 100-7550-512120 | Employee Benefits -- Add Life                     | 147              | 147              | -        |
| 100-7550-512130 | Employee Benefits -- Disability                   | 598              | 635              | (36)     |
| 100-7550-512200 | FICA                                              | 3,370            | 3,816            | (446)    |
| 100-7550-512300 | Medicare                                          | 788              | 892              | (104)    |
| 100-7550-512400 | Employee Benefits -- Retirement                   | 5,502            | 5,112            | 389      |
| 100-7550-512600 | Unemployment                                      | 27               | 38               | (11)     |
| 100-7550-512700 | Workers Comp Insurance                            | 235              | 263              | (28)     |

**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**General Fund Expenditures**

| Account Number  | Description               | Budgets              |                      | Variance              |
|-----------------|---------------------------|----------------------|----------------------|-----------------------|
|                 |                           | FY 2022 Original     | FY 2023 Proposed     |                       |
| 100-7550-523200 | Communications            | 600                  | 600                  | -                     |
| 100-7550-523500 | Travel                    | 700                  | 700                  | -                     |
| 100-7550-523600 | Dues and Fees             | 1,000                | 1,400                | (400)                 |
| 100-7550-523700 | Education and Training    | 1,700                | 1,300                | 400                   |
| 100-7550-523850 | Contract Labor            | 6,000                | -                    | 6,000                 |
| 100-7550-531100 | Supplies - Special Events | 16,000               | -                    | 16,000                |
| 100-7550-531600 | Small Equipment           | 250                  | -                    | 250                   |
| 100-7550-531630 | Software                  | 1,300                | 1,000                | 300                   |
| 100-8000-581200 | Capital Lease             | -                    | 113,781              | (113,781)             |
| 100-9000-611000 | Transfer to TAD           | -                    | 45,591               | (45,591)              |
|                 | <i>Total</i>              | <b>\$ 10,375,000</b> | <b>\$ 12,050,000</b> | <b>\$ (1,675,000)</b> |

**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**American Rescue Plan Act of 2021**

| Account Number   | Description                      | Budgets             |                     | Variance          |
|------------------|----------------------------------|---------------------|---------------------|-------------------|
|                  |                                  | FY 2022 Original    | FY 2023 Proposed    |                   |
| 230-0000-33-1000 | Grant Revenue                    | 2,883,302           | -                   | (2,883,302)       |
| 230-0000-36-1000 | Interest Revenue                 | 1,096               | 1,500               | 404               |
| 230-0000-38-0000 | Fund Balance                     | 2,883,302           | 5,767,700           | 2,884,398         |
|                  | <b>TOTAL REVENUES</b>            | <b>\$ 5,767,700</b> | <b>\$ 5,769,200</b> | <b>\$ 1,500</b>   |
|                  |                                  |                     |                     |                   |
|                  |                                  |                     |                     |                   |
| 230-4910-54-1400 | Capital Outlay Infrastructure    | 5,767,700           | 2,618,225           | 3,149,475         |
| 230-3500-571000  | Intergovernmental -- Cherokee Co | -                   | 3,150,975           | (3,150,975)       |
|                  | <b>TOTAL EXPENDITURES</b>        | <b>\$ 5,767,700</b> | <b>\$ 5,769,200</b> | <b>\$ (1,500)</b> |

City of Holly Springs  
Fiscal Year 2023 Proposed Budget  
Operating Grant Fund

| Account Number  | Description                | Budgets             |                     | Variance           |
|-----------------|----------------------------|---------------------|---------------------|--------------------|
|                 |                            | FY 2022<br>Original | FY 2023<br>Proposed |                    |
| 250-0000-331000 | Grant Revenue              | 90,000              | 75,000              | (15,000)           |
|                 | <b>TOTAL REVENUES</b>      | <b>\$ 90,000</b>    | <b>\$ 75,000</b>    | <b>\$ (15,000)</b> |
|                 |                            |                     |                     |                    |
| 250-7640-572000 | Payments to Other Agencies | 90,000              | 75,000              | 15,000             |
|                 | <b>TOTAL EXPENDITURES</b>  | <b>\$ 90,000</b>    | <b>\$ 75,000</b>    | <b>\$ 15,000</b>   |



**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**Parks Recreation Fund**

| Account Number  | Description                                | Budgets             |                     | Variance           |
|-----------------|--------------------------------------------|---------------------|---------------------|--------------------|
|                 |                                            | FY 2022<br>Original | FY 2023<br>Proposed |                    |
| 270-0000-314200 | Beer/Wine Alcoholic Bev. Excise Tax        | 255,000             | 300,000             | 45,000             |
| 270-0000-314250 | Distilled Spirit Alcoholic Bev. Excise Tax | 90,000              | 120,000             | 30,000             |
| 270-0000-314300 | Local Option Mixed Drink Tax               | 50,000              | 60,000              | 10,000             |
| 270-0000-319100 | Penalties and Interest                     | 100                 | -                   | (100)              |
| 270-0000-349300 | Bad Check Fees                             | 50                  | -                   | (50)               |
| 270-0000-381000 | Rents and Royalties                        | 12,000              | 20,000              | 8,000              |
|                 | <b>TOTAL REVENUES</b>                      | <b>\$ 407,150</b>   | <b>\$ 500,000</b>   | <b>\$ 92,850</b>   |
|                 |                                            |                     |                     |                    |
| 270-5530-522110 | Disposal - Garbage Depot                   | 750                 | 500                 | 250                |
| 270-5530-522150 | Pest Control - Depot                       | 750                 | 750                 | -                  |
| 270-5530-522200 | Repairs & Maintenance - Depot              | 20,000              | 5,000               | 15,000             |
| 270-5530-523200 | Communications - Depot                     | 2,300               | 1,750               | 550                |
| 270-5530-531100 | General Supplies - Depot                   | 1,500               | 1,500               | -                  |
| 270-5530-531210 | Water/Sewer - Depot                        | 250                 | 250                 | -                  |
| 270-5530-531220 | Natural Gas - Depot                        | 2,000               | 2,300               | (300)              |
| 270-5530-531230 | Electricity - Depot                        | 5,000               | 5,000               | -                  |
| 270-5530-531600 | Small Equipment - Depot                    | 500                 | 500                 | -                  |
| 270-5530-541300 | Capital Outlay - Buildings                 | 152,600             | 250,000             | (97,400)           |
| 270-6220-522110 | Disposal - Garbage Parks                   | 750                 | 1,000               | (250)              |
| 270-6220-522140 | Lawn Care                                  | 8,000               | 8,000               | -                  |
| 270-6220-522150 | Pest Control - Parks                       | 750                 | 750                 | -                  |
| 270-6220-522200 | Repairs & Maintenance - Parks              | 50,000              | 48,825              | 1,175              |
| 270-6220-522320 | Rental of Equipment                        | 1,000               | 1,000               | -                  |
| 270-6220-523200 | Communications - Parks                     | -                   | 375                 | (375)              |
| 270-6220-523600 | Dues and Fees                              | 500                 | 500                 | -                  |
| 270-6220-523850 | Contract Labor                             | 50,000              | 60,000              | (10,000)           |
| 270-6220-531100 | General Supplies & Materials - Parks       | 1,000               | 2,000               | (1,000)            |
| 270-6220-531210 | Water/Sewer - Parks                        | 6,000               | 6,000               | -                  |
| 270-6220-531230 | Electricity - Parks                        | 3,000               | 3,500               | (500)              |
| 270-6220-531600 | Small Equipment - Parks                    | 500                 | 500                 | -                  |
| 270-6220-541200 | Capital Outlay - Parks                     | 100,000             | 100,000             | -                  |
|                 | <b>TOTAL EXPENDITURES</b>                  | <b>\$ 407,150</b>   | <b>\$ 500,000</b>   | <b>\$ (92,850)</b> |

City of Holly Springs  
Fiscal Year 2023 Proposed Budget  
Tax Allocation District Fund

| Account Number  | Description                                         | Budgets          |                   | Variance            |
|-----------------|-----------------------------------------------------|------------------|-------------------|---------------------|
|                 |                                                     | FY 2022 Original | FY 2023 Proposed  |                     |
| 272-0000-337000 | Intergovernmental - Cherokee County Government      | -                | 59,289            | 59,289              |
| 272-0000-337050 | Intergovernmental - Cherokee County School District | -                | 195,255           | 195,255             |
| 272-0000-391000 | Transfers from General Fund                         | -                | 45,591            | 45,591              |
|                 | <b>TOTAL REVENUES</b>                               | <b>\$ -</b>      | <b>\$ 300,135</b> | <b>\$ 300,135</b>   |
|                 |                                                     |                  |                   |                     |
| 272-8000-582100 | Transfer to Debt Service Fund                       | -                | 300,135           | (300,135)           |
|                 | <b>TOTAL EXPENDITURES</b>                           | <b>\$ -</b>      | <b>\$ 300,135</b> | <b>\$ (300,135)</b> |

City of Holly Springs  
Fiscal Year 2023 Proposed Budget  
Hotel/Motel Tax Fund

| Account Number  | Description               | Budgets          |                  | Variance    |
|-----------------|---------------------------|------------------|------------------|-------------|
|                 |                           | FY 2022 Original | FY 2023 Proposed |             |
| 275-0000-314100 | Hotel/Motel Tax           | 6,000            | 6,000            | -           |
|                 | <b>TOTAL REVENUES</b>     | <b>\$ 6,000</b>  | <b>\$ 6,000</b>  | <b>\$ -</b> |
|                 |                           |                  |                  |             |
| 275-7540-523300 | Advertising/Promotions    | 6,000            | 5,000            | (1,000)     |
| 275-7540-572000 | Payment to Other Agencies | -                | 1,000            | 1,000       |
|                 | <b>TOTAL EXPENDITURES</b> | <b>\$ 6,000</b>  | <b>\$ 6,000</b>  | <b>\$ -</b> |

City of Holly Springs  
Fiscal Year 2023 Proposed Budget  
SPLOST III Fund

| Account Number  | Description                     | Budgets           |                   | Variance          |
|-----------------|---------------------------------|-------------------|-------------------|-------------------|
|                 |                                 | FY 2022 Original  | FY 2023 Proposed  |                   |
| 320-0000-343200 | Special Assessments - Crestmont | 5,964             | 5,964             | -                 |
| 320-0000-134000 | Prior Year Fund Balance         | 280,036           | 284,036           | 4,000             |
|                 | <b>TOTAL REVENUES</b>           | <b>\$ 286,000</b> | <b>\$ 290,000</b> | <b>\$ 4,000</b>   |
|                 |                                 |                   |                   |                   |
| 320-4224-541400 | Capital Outlay - Infrastructure | 286,000           | 290,000           | (4,000)           |
|                 | <b>TOTAL EXPENDITURES</b>       | <b>\$ 286,000</b> | <b>\$ 290,000</b> | <b>\$ (4,000)</b> |

**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**SPLOST V Fund**

| Account Number  | Description                               | Budgets             |                      | Variance              |
|-----------------|-------------------------------------------|---------------------|----------------------|-----------------------|
|                 |                                           | FY 2022<br>Original | FY 2023<br>Proposed  |                       |
| 326-0000-313200 | SPLOST V Revenue                          | 2,281,200           | 2,825,000            | 543,800               |
| 326-0000-331001 | Grant Revenue - LMIG                      | 156,520             | 160,000              | 3,480                 |
| 326-0000-331002 | Grant Revenue - SRTA                      | 12,280              | 850,000              | 837,720               |
| 326-0000-393000 | Proceeds from GTIB Loan Phase II          | 5,500,000           | 3,500,000            | (2,000,000)           |
| 326-0000-393000 | Proceeds from GTIB Loan Phase III         | -                   | 4,500,000            | 4,500,000             |
|                 | <b>TOTAL REVENUES</b>                     | <b>\$ 7,950,000</b> | <b>\$ 11,835,000</b> | <b>\$ 3,885,000</b>   |
|                 |                                           |                     |                      |                       |
| 326-1565-541300 | Capital Outlay - Buildings                | 50,000              | 250,000              | (200,000)             |
| 326-3200-542100 | Capital Outlay - Police Equipment         | 145,000             | 10,000               | 135,000               |
| 326-3200-542200 | Capital Outlay - Police Cars              | 241,000             | -                    | 241,000               |
| 326-4200-541200 | Capital Outlay - Sites                    | -                   | 1,500,000            | (1,500,000)           |
| 326-4200-542100 | Capital Outlay - Equipment                | -                   | 25,000               | (25,000)              |
| 326-4200-541410 | Capital Outlay - Infrastructure           | 461,090             | 600,000              | (138,910)             |
| 326-4200-541425 | Capital Outlay - Industrial Connector     | 250,000             | 250,000              | -                     |
| 326-4200-541435 | Capital Outlay - HS Pkwy Phase II         | 3,500,000           | 4,750,000            | (1,250,000)           |
| 326-4200-541445 | Capital Outlay - HS Pkwy Phase III        | 2,002,910           | 3,000,000            | (997,090)             |
| 326-4200-541450 | Capital Outlay - Holly Street LCI         | 100,000             | 100,000              | -                     |
| 326-4224-541430 | Capital Outlay - HS Pkwy Sidewalk         | 100,000             | 100,000              | -                     |
| 326-4224-541440 | Capital Outlay - Hickory Road Sidewalk    | 1,000,000           | 1,000,000            | -                     |
| 326-4224-541450 | Capital Outlay - Palm Street Sidewalk     | 50,000              | -                    | 50,000                |
| 326-4270-541400 | Capital Outlay - Fox Creek/Turner Village | 50,000              | 250,000              | (200,000)             |
|                 | <b>TOTAL EXPENDITURES</b>                 | <b>\$ 7,950,000</b> | <b>\$ 11,835,000</b> | <b>\$ (3,885,000)</b> |



**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**Town Center Fund**

| Account Number  | Description                        | Budgets             |                     | Variance              |
|-----------------|------------------------------------|---------------------|---------------------|-----------------------|
|                 |                                    | FY 2022 Original    | FY 2023 Proposed    |                       |
| 350-0000-135000 | PY Fund Balance                    | 53,400              | -                   | (53,400)              |
| 350-0000-391000 | Transfers from DDA                 | -                   | 300,000             | 300,000               |
| 350-0000-391000 | Transfers from URA - Site          | 3,378,057           | 3,454,000           | 75,943                |
| 350-0000-391000 | Transfers from URA - Buildings     | 5,996,943           | -                   | (5,996,943)           |
|                 | <b>TOTAL REVENUES</b>              | <b>\$ 9,428,400</b> | <b>\$ 3,754,000</b> | <b>\$ (5,674,400)</b> |
|                 |                                    |                     |                     |                       |
| 350-1565-521200 | Professional Services              | 53,400              | -                   | 53,400                |
| 350-1565-541200 | Capital Outlay - Site Improvements | 3,378,057           | 3,754,000           | (375,943)             |
| 350-1565-541300 | Capital Outlay - Buildings         | 5,996,943           | -                   | 5,996,943             |
|                 | <b>TOTAL EXPENDITURES</b>          | <b>\$ 9,428,400</b> | <b>\$ 3,754,000</b> | <b>\$ 5,674,400</b>   |

**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**Urban Redevelopment Agency**

| Account Number  | Description                        | Budgets             |                     | Variance              |
|-----------------|------------------------------------|---------------------|---------------------|-----------------------|
|                 |                                    | FY 2022<br>Original | FY 2023<br>Proposed |                       |
| 360-0000-393000 | Proceeds of General Long-term Debt | 9,375,000           | 3,454,000           | (5,921,000)           |
|                 | <b>TOTAL REVENUES</b>              | <b>\$ 9,375,000</b> | <b>\$ 3,454,000</b> | <b>\$ (5,921,000)</b> |
|                 |                                    |                     |                     |                       |
| 360-9000-611000 | Transfers to Town Center Fund      | 9,375,000           | 3,454,000           | 5,921,000             |
|                 | <b>TOTAL EXPENSES</b>              | <b>\$ 9,375,000</b> | <b>\$ 3,454,000</b> | <b>\$ 5,921,000</b>   |

**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**Debt Service Fund**

| Account Number  | Description                                  | Budgets             |                     | Variance            |
|-----------------|----------------------------------------------|---------------------|---------------------|---------------------|
|                 |                                              | FY 2022 Original    | FY 2023 Proposed    |                     |
| 400-0000-391000 | Transfer from Downtown Development Authority | 2,000,000           | 2,000,000           | -                   |
| 400-0000-391000 | Transfer from TAD Fund                       | -                   | 300,135             | 300,135             |
|                 | <b>TOTAL REVENUES</b>                        | <b>\$ 2,000,000</b> | <b>\$ 2,300,135</b> | <b>\$ 300,135</b>   |
|                 |                                              |                     |                     |                     |
| 400-8000-579000 | Contingency                                  | 608,672             | 814,869             | (206,197)           |
| 400-8000-581100 | Debt Service - Bond Principal HSPRA          | 322,084             | 329,475             | (7,391)             |
| 400-8000-582100 | Debt Service - Bond Interest HSPRA           | 36,652              | 29,300              | 7,352               |
| 400-8000-581100 | Debt Service - Bond Principal URA 2019       | 555,556             | 555,556             | -                   |
| 400-8000-581100 | Debt Service - Bond Principal URA 2020       | 115,385             | 230,770             | (115,385)           |
| 400-8000-582100 | Debt Service - Bond Interest URA 2019        | 135,362             | 118,000             | 17,362              |
| 400-8000-582100 | Debt Service - Bond Interest URA 2020        | 71,480              | 67,355              | 4,125               |
| 400-8000-582100 | Debt Service - Bond Interest URA 2021        | 154,809             | 154,810             | (1)                 |
|                 | <b>TOTAL EXPENDITURES</b>                    | <b>\$ 2,000,000</b> | <b>\$ 2,300,135</b> | <b>\$ (300,135)</b> |

**City of Holly Springs**  
**Fiscal Year 2023 Proposed Budget**  
**Stormwater Fund**

| Account Number  | Description                           | Budgets           |                   | Variance           |
|-----------------|---------------------------------------|-------------------|-------------------|--------------------|
|                 |                                       | FY 2022 Original  | FY 2023 Proposed  |                    |
| 560-0000-344260 | Stormwater Utility Fees               | 460,000           | 470,000           | 10,000             |
|                 | <b>TOTAL REVENUES</b>                 | <b>\$ 460,000</b> | <b>\$ 470,000</b> | <b>\$ 10,000</b>   |
|                 |                                       |                   |                   |                    |
| 560-4910-511100 | Salaries & Wages                      | 101,058           | 58,287            | 42,771             |
| 560-4910-512100 | Employee Benefits - Medical Insurance | 20,234            | 10,162            | 10,073             |
| 560-4910-512110 | Employee Benefits - Dental            | 736               | 328               | 409                |
| 560-4910-512125 | Employee Benefits - Disability        | 796               | 377               | 419                |
| 560-4910-512150 | Employee Benefits - ADD Life          | 294               | 147               | 147                |
| 560-4910-512200 | FICA                                  | 6,266             | 3,614             | 2,652              |
| 560-4910-512300 | Medicare                              | 1,465             | 845               | 620                |
| 560-4910-512400 | Employee Benefits - Retirement        | 10,228            | 4,841             | 5,386              |
| 560-4910-512600 | Unemployment                          | 53                | 38                | 15                 |
| 560-4910-512700 | Workers Comp Insurance                | 5,878             | 2,748             | 3,129              |
| 560-4910-521230 | Professional Services Legal           | 1,000             | 1,000             | -                  |
| 560-4910-522100 | Professional Services Engineering     | 100,000           | 100,000           | -                  |
| 560-4910-522200 | Repairs & Maintenance                 | 67,510            | 152,314           | (84,804)           |
| 560-4910-522210 | Repairs & Maintenance Vehicles        | 2,500             | 2,500             | -                  |
| 560-4910-522320 | Rental of Equipment                   | 5,000             | 5,000             | -                  |
| 560-4910-523200 | Communications                        | 3,000             | 2,000             | 1,000              |
| 560-4910-523400 | Printing & Binding                    | 100               | 100               | -                  |
| 560-4910-523600 | Dues & Fees                           | 6,500             | 6,500             | -                  |
| 560-4910-523700 | Training                              | 2,500             | 2,500             | -                  |
| 560-4910-523850 | Contract Labor                        | 15,000            | 5,000             | 10,000             |
| 560-4910-523900 | Other Expenditures                    | 100               | 250               | (150)              |
| 560-4910-531100 | General Supplies and Materials        | 500               | 500               | -                  |
| 560-4910-531120 | General Supplies - Postage            | 250               | 1,500             | (1,250)            |
| 560-4910-531210 | Water/Sewer                           | 2,500             | 1,000             | 1,500              |
| 560-4910-531270 | Gasoline & Diesel                     | 4,000             | 4,000             | -                  |
| 560-4910-531600 | Small Tools & Equipment               | 2,100             | 1,000             | 1,100              |
| 560-4910-531700 | Office Supplies Uniforms              | 1,000             | 250               | 750                |
| 560-4910-561000 | Depreciation                          | 89,832            | 95,000            | (5,168)            |
| 560-4910-579000 | Contingency                           | 4,600             | 4,700             | (100)              |
| 560-8000-582200 | Capital Lease Interest                | 5,000             | 3,500             | 1,500              |
|                 | <b>TOTAL EXPENSES</b>                 | <b>\$ 460,000</b> | <b>\$ 470,000</b> | <b>\$ (10,000)</b> |



**CITY OF HOLLY SPRINGS  
CAPITAL IMPROVEMENT PLAN  
FOR THE YEARS 2023 - 2027**



**City of Holly Springs  
Capital Improvement Plan  
For the Years 2023 - 2027**

**Transportation Facilities, Improvements and Related Debt**

| Project                                            | 2023      | 2024      | 2025      | 2026    | 2027    | Total     |
|----------------------------------------------------|-----------|-----------|-----------|---------|---------|-----------|
| Ash Street                                         | 209,483   | -         | -         | -       | 165,223 | 374,706   |
| Cedar Valley Court                                 | -         | -         | 57,636    | -       | -       | 57,636    |
| Cedar Valley Drive                                 | -         | -         | 57,636    | -       | -       | 57,636    |
| Crestmont Lane                                     | -         | 174,829   | -         | -       | -       | 174,829   |
| Crown Avenue                                       | 38,792    | -         | -         | -       | 30,739  | 69,531    |
| Cypress Court                                      | -         | -         | 42,266    | -       | -       | 42,266    |
| Fox Creek Blvd                                     | -         | -         | 48,030    | -       | -       | 48,030    |
| Fox Creek Crossing                                 | -         | -         | 57,636    | -       | -       | 57,636    |
| Fox Creek Drive                                    | -         | -         | 24,976    | -       | -       | 24,976    |
| Fox Creek/Turner Village Traffic Signal            | 250,000   | -         | -         | -       | -       | 250,000   |
| Fox Overlook                                       | -         | -         | 5,764     | -       | -       | 5,764     |
| Harmony Lake Drive Bridge Deck replacement         | 50,000    | -         | -         | -       | -       | 50,000    |
| Harmony Lake Drive Southside                       | 201,725   | -         | -         | -       | -       | 201,725   |
| Hickory Road Sidewalk Project (Fill in the Gaps)   | 1,000,000 | -         | -         | -       | -       | 1,000,000 |
| Hickory Road Culvert/Grade Change Project          | 1,653,705 | -         | -         | -       | -       | 1,653,705 |
| Hickory Springs Industrial Drive                   | 2,000,000 | -         | -         | -       | -       | 2,000,000 |
| Hickory Springs Parkway (fka Industrial Connector) | 2,250,000 | -         | -         | -       | -       | 2,250,000 |
| Holly Commons Parkway                              | -         | -         | -         | 38,424  | -       | 38,424    |
| Holly Lane                                         | -         | 140,248   | -         | -       | -       | 140,248   |
| Holly Springs Parkway (Home Depot to Kroger)       | -         | 37,375    | -         | -       | -       | 37,375    |
| Holly Springs Parkway Sidewalk (Serenity)          | 150,000   | -         | -         | -       | -       | 150,000   |
| Holly Springs Parkway Widening Project Ph II       | 4,750,000 | -         | -         | -       | -       | 4,750,000 |
| Holly Springs Parkway Widening Project Ph III      | 3,000,000 | 1,500,000 | 1,500,000 | -       | -       | 6,000,000 |
| Holly Street LCI Project                           | 100,000   | 100,000   | 100,000   | 750,000 | 50,000  | 1,100,000 |
| Indian Trail                                       | -         | 28,818    | -         | -       | -       | 28,818    |
| Joel Court                                         | -         | 19,212    | -         | -       | -       | 19,212    |
| Kimberly Place                                     | -         | 96,060    | -         | -       | -       | 96,060    |

**City of Holly Springs  
Capital Improvement Plan  
For the Years 2023 - 2027**

**Transportation Facilities, Improvements and Related Debt (Continued)**

| Project                                   | 2023                 | 2024                | 2025                | 2026                | 2027                | Total                |
|-------------------------------------------|----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Laurel Lane                               | -                    | 15,370              | -                   | -                   | -                   | 15,370               |
| Longbow Court                             | -                    | 38,424              | -                   | -                   | -                   | 38,424               |
| Marabella Lane                            | -                    | -                   | -                   | 57,636              | -                   | 57,636               |
| Morgan Trace                              | -                    | 96,060              | -                   | -                   | -                   | 96,060               |
| Morgan Walk                               | -                    | 30,739              | -                   | -                   | -                   | 30,739               |
| Mountain Brook Court                      | -                    | -                   | -                   | 32,660              | -                   | 32,660               |
| Mountain Brook Drive                      | -                    | -                   | -                   | 15,370              | -                   | 15,370               |
| Old Holly Springs Road                    | -                    | 38,424              | -                   | -                   | -                   | 38,424               |
| Palm Street Improvement Project           | -                    | -                   | 500,000             | 1,000,000           | 500,000             | 2,000,000            |
| Paper Trail Way                           | -                    | -                   | -                   | -                   | 11,527              | 11,527               |
| Peninsula Point                           | -                    | -                   | -                   | 134,484             | -                   | 134,484              |
| Peninsula Point Bridge Deck replacement   | 50,000               | -                   | -                   | -                   | -                   | 50,000               |
| Rachel Drive                              | -                    | 19,212              | -                   | -                   | -                   | 19,212               |
| Red Coat Lane                             | -                    | -                   | 24,976              | -                   | -                   | 24,976               |
| Royal Crescent Court                      | -                    | -                   | -                   | -                   | 7,685               | 7,685                |
| Royal Crescent Terrace                    | -                    | -                   | -                   | -                   | 76,848              | 76,848               |
| Serena Lane                               | -                    | -                   | -                   | 19,212              | -                   | 19,212               |
| Sixes Road                                | -                    | -                   | -                   | -                   | 461,088             | 461,088              |
| Spring Place                              | -                    | 15,370              | -                   | -                   | -                   | 15,370               |
| Spring Trail                              | -                    | 28,843              | -                   | -                   | -                   | 28,843               |
| St. James Place                           | -                    | -                   | -                   | -                   | 15,370              | 15,370               |
| Wellstar Way                              | -                    | -                   | -                   | 76,848              | -                   | 76,848               |
| White Oak Court                           | -                    | -                   | -                   | 9,606               | -                   | 9,606                |
| White Oak Terrace                         | -                    | -                   | -                   | 28,818              | -                   | 28,818               |
| Town Center Streetscapes                  | 290,000              | -                   | -                   | -                   | -                   | 290,000              |
| Other Transportation Improvement Projects | -                    | -                   | 100,000             | -                   | -                   | 100,000              |
|                                           | <u>\$ 15,993,705</u> | <u>\$ 2,378,983</u> | <u>\$ 2,518,919</u> | <u>\$ 2,163,058</u> | <u>\$ 1,318,480</u> | <u>\$ 24,373,145</u> |

**City of Holly Springs  
Capital Improvement Plan  
For the Years 2023 - 2027**

**Public Safety Vehicles, Equipment and Related Debt**

| Project                              | 2023             | 2024              | 2025              | 2026              | 2027              | Total             |
|--------------------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Public Safety Equipment and Vehicles | 10,000           | 150,000           | 150,000           | 150,000           | 150,000           | 610,000           |
|                                      | <u>\$ 10,000</u> | <u>\$ 150,000</u> | <u>\$ 150,000</u> | <u>\$ 150,000</u> | <u>\$ 150,000</u> | <u>\$ 610,000</u> |

**General Government Buildings and Related Debt**

| Project                              | 2023                | 2024                | 2025                | 2026        | 2027        | Total                |
|--------------------------------------|---------------------|---------------------|---------------------|-------------|-------------|----------------------|
| General Government Buildings         | 250,000             | 5,000,000           | 5,000,000           | -           | -           | 10,250,000           |
| General Government Site Improvements | 5,254,000           | -                   | -                   | -           | -           | 5,254,000            |
|                                      | <u>\$ 5,504,000</u> | <u>\$ 5,000,000</u> | <u>\$ 5,000,000</u> | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 15,504,000</u> |

**Public Works and Fleet Vehicles and Equipment**

| Project                | 2023             | 2024             | 2025             | 2026             | 2027             | Total             |
|------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| Public Works Equipment | 25,000           | 25,000           | 25,000           | 25,000           | 25,000           | 125,000           |
|                        | <u>\$ 25,000</u> | <u>\$ 25,000</u> | <u>\$ 25,000</u> | <u>\$ 25,000</u> | <u>\$ 25,000</u> | <u>\$ 125,000</u> |

**Park and Recreation Facilities and Related Debt**

| Project                   | 2023              | 2024              | 2025              | 2026              | 2027        | Total             |
|---------------------------|-------------------|-------------------|-------------------|-------------------|-------------|-------------------|
| Parks - Buildings         | 250,000           | -                 | -                 | -                 | -           | 250,000           |
| Parks - Site Improvements | 100,000           | 250,000           | 150,000           | 100,000           | -           | 600,000           |
|                           | <u>\$ 350,000</u> | <u>\$ 250,000</u> | <u>\$ 150,000</u> | <u>\$ 100,000</u> | <u>\$ -</u> | <u>\$ 850,000</u> |

|               |                      |                     |                     |                     |                     |                      |
|---------------|----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| <b>Total:</b> | <u>\$ 21,882,705</u> | <u>\$ 7,803,983</u> | <u>\$ 7,843,919</u> | <u>\$ 2,438,058</u> | <u>\$ 1,493,480</u> | <u>\$ 41,462,145</u> |
|---------------|----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|

## **CITY OF HOLLY SPRINGS MUNICIPAL COURT GOVERNMENTAL PROBATION AGREEMENT**

**WHEREAS**, pursuant to the Holly Springs City Charter (1980 Ga. Laws, Page 3281) the Municipal Court of the City of Holly Springs was created to be presided over by a judge appointed by the Mayor and Council with said court having jurisdiction to try and punish violations of city ordinances, the prosecution of traffic offenses set forth in O.C.G.A. Title 40, as amended, and all other offenses as permitted under O.C.G.A., Title 36, as amended; and

**WHEREAS**, pursuant to the Holly Springs City Charter, the Council by ordinance may establish offices, positions of employment, departments, and agencies of the city as it shall deem necessary for the proper administration of the affairs and government of the city and accordingly, has established a Holly Springs Municipal Probation Department to provide probation services for the Municipal Court of the City of Holly Springs; and

**WHEREAS**, the judge of the Municipal Court of the City of Holly Springs and the Mayor and Council as the governing authority desire to enter into an agreement for the City to provide probation services under the authority of O.C.G.A. §42-8-100; and

**NOW, THEREFORE**, in consideration of the mutual covenants stated herein, it is agreed between the undersigned parties that the City of Holly Springs, through the **Holly Springs Municipal Probation Department (hereinafter "HSMPD")** shall provide probation services to the **City of Holly Springs Municipal Court (hereinafter "Court")** on the following terms.

I. **Extent of Services:** HSMPD shall provide adequate personnel to provide for the supervision, counseling and collection of all court-ordered fines of probationers assigned to HSMPD by the Court.

2. **Staff Qualifications:**

(a) All employees, agents or volunteers who provide any service to offenders or have access to HSMPD records, or who has telephone or face-to-face contact with offenders under Georgia supervision, or access to offender data, must meet the following requirements:

(1) Any such person must be registered and approved by the Misdemeanor Probation Oversight Unit (hereinafter "MPOU") of the Georgia Department of Community Supervision (hereinafter "DCS");

(2) Any such person shall be at least 18 years of age;

(3) Any such person shall sign a confidentiality statement agreeing to hold the records of HSMPD confidential. Documentation shall be filed by HSMPD in employee personnel files, maintained by the City of Holly Springs Human Resources Department;

(4) Any such person must have a clear criminal record;

(5) Any such person shall sign a statement cosigned by HSMPD's director or his/her designee that the employee has received an orientation on these rules as well as operations guidelines relevant to that employee's job duties which shall be maintained by HSMPD in employee personnel files;

(6) Any such person must have a high school diploma or equivalent; and

(7) Any such person must complete a 16-hour initial orientation program within 6 months of appointment and 8 hours of annual in-service continuing education, consisting of a curriculum approved by MPOU.

(b) All persons employed as a probation officer with HSMPD shall meet the following standards:

(1) Any such person shall be at least 21 years of age at the time of appointment to the position of probation officer, and

(2) Any such person must have completed a standard two-year college course of study (90 quarter hours/60 semester hours) or have four years law enforcement experience as a certified peace officer or jurisdictional equivalent at the time of appointment; any person employed as a probation officer by a county, municipality, or consolidated government as of March 1, 2006, shall be exempt from such college requirements; and

(3) Complete a 40-hour initial orientation program within six months of appointment and 20-hours of annual in-service continuing education, consisting of a curriculum approved by MPOU. Documentation of education, law enforcement experience and POST certification shall be maintained by HSMPD in the employee personnel files.

3. **Criminal Record Checks:** All persons employed with HSMPD shall submit to a criminal background check completed by DCS in accordance with O.C.G.A. § 35-3-34, and to any criminal record check required by MPOU.



4. **Policies and Procedures for Staff Training:**

(a) HSMPD will provide 40 hours of initial orientation training to all probation officers. Probation officers with evidence of satisfactorily completing a probation or parole officer basic course of training certified by the Georgia Peace Officer Standards and Training Council (POST) are exempt from the 40-hour initial orientation training requirement. Initial training of new probation officers shall be completed within the first six months of employment. The training will consist of a curriculum approved by MPOU as set forth in Rule 105-2-.12 of the Rules and Regulations of DCS.

(b) HSMPD will provide 20 hours of annual in-service training to all employed probation officers. In-service training shall be completed on a calendar year basis. The initial orientation training hours completed during the first calendar year of employment shall also count towards satisfying the annual in-service training requirements for that same period. The training will consist of a curriculum approved by MPOU.

(c) HSMPD will provide 16 hours of initial orientation training to all administrative employees, agents, interns, and volunteers. The training will consist of a curriculum approved by MPOU as set forth in Rule 105-2-.12 of the Rules and Regulations of DCS.

(d) HSMPD will provide 8 hours of annual in-service training to all administrative employees, agents, interns, and volunteers. In-service training shall be completed on a calendar year basis. The initial orientation training hours completed during the first calendar year of employment shall also count towards satisfying the annual in-service training requirements for that same period. The training will consist of a curriculum approved by MPOU.

5. **Staffing Levels and Standards for Offender Supervision:** Staffing levels are set by the governing authority of the City with the recommendation of the Chief Judge and Chief Probation Officer. There is currently one employee assigned to HSMPD. Each probation officer shall supervise a caseload of no more than 300 active offenders. Supervision levels shall consist of supervised probation requiring face-to-face contact and/or telephone contact, and/or any extensive monitoring determined necessary by the sentencing requirements, and/or unsupervised probation for non-reporting or administrative offenders. Active probationers shall be required to report at least once per month or as otherwise directed by the Chief Judge, or more frequently if directed by the Probation Officer. If necessary, walk-in probation revocation hearings will be utilized for noncompliant probationers who fail to report and/or complete special conditions of probation as directed.

6. **Collection Procedures:** HSMPD shall not assess, collect, or disburse any funds as it pertains to the collection of court-ordered monies, except by written order of the court as required by State law, and pursuant to the following guidelines:

(a) HSMPD enforces the condition of payment of court ordered restitution, fines, statutory surcharges and probation fees but is not responsible for the collection of any monies. All payments are collected through the Municipal Court Clerk's Office and shall be paid by cash, money order, credit card, or debit card. This also includes payments received for drug screen fees.

(b) During the initial intake process, payment plans are created by staff which require the Defendant to pay equal payments at designated intervals for a specific length of time. The Defendant will be directed to pay any restitution directly to the victim(s), unless otherwise directed by the Court, and provide proof of payments to HSMPD.

(c) The Defendants' payments, whether full or partial, and whether or not the Defendant is in financial noncompliance, are distributed, generally, in the following order: restitution, drug screens, probation fees, fines and surcharges. No prepayment of funds shall be allocated to probation fees that are not yet due and payable.

(d) All fines, and statutory surcharges are distributed according to the partial payment schedule as prescribed by the Georgia Superior Court Clerks' Cooperative Authority. All funds collected are deposited daily and recorded in the City of Holly Springs general ledger. Fund remittance for statutory surcharges collected are remitted to the appropriate agency no later than the 10<sup>th</sup> day of the month following the month during which they were collected according to statutory requirements. Of the \$39 monthly probation fee, \$9 of each said fee is paid directly to the Georgia Crime Victims Compensation Board, as required by O.C.G.A. § 17-15-13.

(e) Probation Officers are responsible for monitoring payments according to the Defendant's scheduled payment plan. Should the Defendant fail to pay, the Probation Officer shall take action on a case if the Defendant has not made substantial efforts to complete the requirements as directed. The Probation Officer shall increase reporting requirements to gain compliance and/or schedule walk-in revocation hearings in front of the Chief Judge, or Associate Judge if the Chief Judge is unavailable for further guidance.

## **7. Procedures**

(a) Procedures for Indigent Offenders: Revocation warrants shall not be initiated for a probationer's failure to pay fines or fees unless coupled with another violation of the general or special conditions of probation. Nevertheless, the Probation Officer may require a probationer to appear before the Court for a compliance hearing if the Probation Officer observes that the probationer is not paying fines and/or fees pursuant to the schedule set forth by the Probation Officer, and the Court may modify the probationer's sentence to require the probationer to complete additional community service hours or make other appropriate order of modification, at the Court's discretion.

(b) Procedures for Pay Only Cases: "Pay only probation", as defined by O.C.G.A. § 42-8-103, shall be handled solely in accordance with the requirements of O.C.G.A. § 42-8-103.

(c) Procedures for Consecutive Sentences: In instances where the Court has sentenced an offender to consecutive misdemeanor sentences, the procedures set forth in O.C.G.A. § 42-8-103.1 shall be followed.

## **8. Revocation Procedures and Circumstances:**

(a) Probationers alleged to have violated the rules and regulations of the probated sentence will be subject to revocation in accordance with the provisions of state law.

(b) Evaluations conducted pursuant to sentencing shall be completed by state certified treatment professionals. If treatment is recommended, the probationer shall begin said treatment within thirty (30) days of recommendation and shall continue said treatment until completed. Should a probationer fail to complete an ordered evaluation, and/or provide proof of attending recommended treatment, the Probation Officer shall begin the probation revocation process.

(c) Probationers shall perform court-ordered community service work at the City of Holly Springs, other local governments, or at a tax-exempt nonprofit organization, and provide signed proof of completion from the appropriate agency. Should a probationer fail to complete community service at the schedule set forth by the Probation Officer or within one-half of the length of the probated sentence, the Probation Officer may schedule a compliance hearing with the Court or a walk-in probation revocation.

(d) If, at any time prior to a compliance or probation revocation hearing, the probationer gains compliance with the relevant portion of his or her sentence, the Probation Officer shall dismiss the petition and/or cancel the scheduled hearing.

9. **Reporting and Record Keeping Requirements:**

(a) HSMPD shall provide monthly probation activity reports to the City of Holly Springs Municipal Court judge and shall provide quarterly probation activity reports to the judge and MPOU, in such detail as the judge and MPOU may require. All such reports will be in conformity with the requirements of Rule 105-2-.13 of the Rules and Regulations of DCS.

(b) All records shall be maintained by HSMPD and made available and accessible for inspection by the City, the court, the Department of Audits and Accounts, or MPOU, in accordance with the requirements of Rule 105-2-.14 of the Rules and Regulations of DCS.

10. **Default and Contract Termination Procedures:** HSMPD shall provide the services set forth in this Agreement until December 31, 2026, unless the Agreement is terminated by the Court and/or city governing authority, which may occur upon notice being given to all parties hereto.

11. **Schedule and Range of Probation Fees:** The judge of the Court shall establish, in writing, all probation supervision fees. As of the date of this Agreement the monthly probation supervision fee is \$30 and the drug test fee is \$10. Any increased cost in submitting drug test samples to the State for testing shall be borne by the probationer.

12. **Amendments:** This Agreement may be amended from time to time in order to conform to any change in the Rules and Regulations of DCS. Any such amendment shall be in writing, signed by each party hereto, and a copy forwarded to MPOU.

**IN WITNESS WHEREOF**, the parties to this Agreement have set their hands and seals this 21<sup>st</sup> day of December 2022.

**MUNICIPAL COURT**

BY: \_\_\_\_\_  
Darrell Caudill, Jr., Judge

ATTEST: \_\_\_\_\_  
Donna Sanders, Court Administrator

**CITY OF HOLLY SPRINGS, GEORGIA**

BY: \_\_\_\_\_  
Steven W. Miller, Mayor

BY: \_\_\_\_\_  
Cpl. Megan Yeager, Probation Officer

ATTEST: \_\_\_\_\_  
Karen Norred, City Clerk



# CHEROKEE

## TRUCK EQUIPMENT, LLC

550 Discovery Place.  
Mableton, GA 30126  
Phone: (770) 819-9146  
Fax: (770)-819-9184

10-18-22

Quote# 2425

City of Holly Springs GA  
Ron Carter

We are pleased to offer, for your consideration, the following quote, with installation, and shipped direct to Mableton, GA.

Provide and install (1) one Buyers CMII snow plow and one (1) Buyers 550g anti ice sprayer unit in customer provided 2020 Ford F-550 truck.

Includes:

550g poly tank  
Powder coated leg stand  
Honda gas powered engine  
Micro Track Roadmaster controller  
One lane spray bar  
Liquid flow meter  
Freight  
Installation

\$12,705.00

CM90II Buyers plow  
Buyers lift frame  
Illuminator LED plow lights  
Quick truck mount  
Ford plow light adaptor  
2HP electric hydraulic power unit  
In cab controls  
Moldboard deflector

\$10,740.00

**Total, FOB Mableton, GA**

**Total \$23,445.00**

**NOTE:** 6-8 week delivery on parts. 1-2 week installation.

Thank you for allowing Cherokee Truck Equipment to quote you on this equipment. If I can be of any assistance, please do not hesitate to call.

Sincerely,

Debby Robison  
Territory Sales Manager GA  
Cherokee Truck Equipment LLC  
Debby.robison@cherokeetruck.com  
470-233-1174 (C)

This quote is good for 15 days from the above stated date. There have been no applicable taxes applied to this quote. All orders are COD without an approved Cherokee Truck Equipment billing account. All credit and debit card payments are subject to additional processing fees incurred by Cherokee Truck Equipment, up to 2% of total amount due.

## Terms and Conditions of Sale

1. Orders. All customer ("Customer") orders are subject to acceptance or rejection by Cherokee Truck Equipment, LLC (Cherokee). No orders may be changed in any manner, without the prior written consent of Cherokee.
2. Cancellation. After acceptance, orders may not be cancelled without Cherokee's written consent, terms that will compensate Cherokee fully for any loss or damage sustained by Cherokee, or third-party providers, as a result of such cancellation.
3. Performance. Customer acknowledges that Cherokee cannot be responsible for production delays of the chassis manufacturer, body manufacturer, equipment manufacturer or any other third-party provider of materials, parts, suppliers or services, which are not under Cherokee's direction or control. Therefore, Customer agrees that Cherokee will not be liable for damages of any kind resulting from performance or delivery delays occasioned by or attributable to such third parties. In addition, Cherokee will not be liable for damages of any kind arising from failure to complete performance of this agreement in accordance with its terms (including delivery date) if such failure is due to wars, strikes, floods, fires, accidents, delays in transportation or other acts of force majeure, or other causes beyond Cherokee's reasonable control.
4. Prices. Cherokee bases its contract price upon the prices quoted by Cherokee's suppliers and manufacturers. All orders are subject to a pass-through to Customer of any price increase imposed on Cherokee by Cherokee's manufacturers or suppliers.
5. Payment. Payment is due, in full, upon delivery of vehicle and/or equipment, unless alternate arrangements have been made and documented, in writing, by Cherokee. All orders paid for with credit / debit card are subject to credit card processing fees of 3% of total order amount. If for any reason Customer defaults in any payment owed to Cherokee, Customer agrees to be responsible for all costs incurred by Cherokee in collecting any outstanding accounts, including but not limited to, collection agency fees, filing fees, court costs, expenses and reasonable attorney fees. In addition, any invoice not paid in full within thirty (30) days from invoice date shall bear interest at the rate of 1½ % per month (18% per annum), or the maximum allowed by law, whichever is less.
6. Mounting Prices. It is the Customers responsibility to provide Cherokee a chassis that meets the specifications published by Cherokee's suppliers. Mounting prices assume normal factory installation on a truck chassis suitable for the unit purchased. Relocation of batteries, gas tanks, mufflers, air tanks, etc. will be an additional charge to be billed at the standard supplier factory labor rate.
7. No Express Warranty/Disclaimer of Implied Warranties. Cherokee makes no warranty with respect to products or component parts manufactured by others and supplied to Cherokee by such third parties. The only warranties offered with respect to such products or parts, if any, are those offered by the manufacturer of such products or parts. In addition, CHEROKEE DISCLAIMS ANY AND ALL WARRANTIES, EXPRESS OR IMPLIED, INCLUDING BUT NOT LIMITED TO, ANY WARRANTY OR MERCHANTABILITY OR FITNESS FOR ANY PARTICULAR PURPOSE. Cherokee further disclaims any liability for loss of product, profits, time or any other direct or indirect or consequential losses, damages (including property damages, personal injuries or death) or any damages resulting from delay in performance. No employee or representative of Cherokee is authorized to change this warranty disclaimer or in any way to grant any warranty on behalf of Cherokee.
8. Effective January 1, 2019, all customers will be charged drive time and mileage on all warranty road calls. Drive time is \$50 an hour, round trip, per technician and mileage is \$1.50 a mile round trip. Diagnostic labor will be evaluated at that time as to whether the customer or the warranty vendor will be charged. A credit card or PO will be required for all on-site warranty diagnostics and repair.
9. Choice of Law and Venue. These terms and conditions shall be governed by and construed in accordance with the laws of the State of Tennessee. Any claim against Cherokee arising from or related to these Terms and Conditions, or the underlying sale to which these Terms and Conditions apply, must be filed and adjudicated in a court of competent jurisdiction in Hamilton County, Tennessee, or the United States District Court for the Eastern District of Tennessee.
10. Amendment. Cherokee may rescind, amend, modify or otherwise alter these Terms and Conditions in Cherokee's sole discretion. The applicable terms and conditions of any sale by Cherokee shall be those attached to and made part of Cherokee's Order Acknowledgement, Invoice, or Delivery Receipt with respect to such sale.
11. Entire Agreement. The Order Acknowledgement, Invoice or Delivery Receipt to which these terms and conditions are attached, together with these Terms and Conditions, contain the complete and final agreement between the parties hereto with respect to the sale and purchase transaction embodied herein, and no Customer-supplied purchase order terms, verbal agreements or other agreement, in any way modifying any of these Terms and Conditions, will be binding on Cherokee unless agreed to in writing by an authorized representative of Cherokee.

Accepted By: \_\_\_\_\_ (signature)

Company: \_\_\_\_\_

Name: \_\_\_\_\_ (Printed)

Date: \_\_\_\_\_

677 Lorimore Pass Canton, GA 30115 404-915-0699 douglasoutdoorsllc@gmail.com

**A RESOLUTION OF THE CITY OF HOLLY SPRINGS, GEORGIA ADOPTING AN UPDATED CLASSIFICATION AND COMPENSATION PLAN, TO ESTABLISH THE EFFECTIVE DATE, AND FOR OTHER PURPOSES**

**WHEREAS**, City Charter Section 3-10 provides for adopting a position classification and pay plan; and

**WHEREAS**, the City of Holly Springs wishes to provide an equitable and competitive classification and compensation plan for all employees; and

**WHEREAS**, a Memorandum of Agreement was entered into on June 23, 2022, with Condrey and Associates, Inc. to prepare a Classification and Compensation System Update; and

**WHEREAS**, a draft report of the Classification and Compensation System Update was reviewed and discussed in a Finance and Administration Committee meeting on October 13, 2022; and

**WHEREAS**, the Finance and Administration Committee approved recommending to City Council during their November 10, 2022 meeting to implement Plan A with an Equity Adjustment to be effective January 1, 2023; and

**WHEREAS**, the Mayor and City Council reviewed and discussed the final report and the recommendation from the Finance and Administration Committee to implement Plan A with an Equity Adjustment, to be effective January 1, 2023, of the Classification and Compensation Plan.

**NOW, THEREFORE, BE IT RESOLVED**, by the City Council of the City of Holly Springs, Georgia, that the attached Final Report: Job Classification and Compensation Plan for the City of Holly Springs, Georgia be approved with the implementation of Plan A with an Equity Adjustment, to be effective January 1, 2023.

This Resolution is adopted on the 21<sup>st</sup> day of November 2022.

CITY OF HOLLY SPRINGS

---

Steven W. Miller, Mayor

Attest:

---

Karen Norred, City Clerk  
(Seal)

Final Report:

A JOB CLASSIFICATION AND  
COMPENSATION PLAN  
FOR THE CITY OF  
HOLLY SPRINGS, GEORGIA

October 2022

Condrey and Associates, Inc.  
PO Box 7907  
Athens, Georgia 30604-7907  
[www.condrey-consulting.com](http://www.condrey-consulting.com)



## Table of Contents

|                               |   |
|-------------------------------|---|
| Introduction.....             | 1 |
| The Classification Plan ..... | 4 |
| The Compensation Plan .....   | 5 |
| Cost of Implementation.....   | 9 |

Appendix A: Position/Grade Analysis by Department  
Appendix B: Position/Grade Analysis by Grade  
Appendix C: Salary Survey Summary

## Introduction

At the request of the City of Holly Springs, Condrey and Associates, Inc. entered into a contract with the city for the development of an updated job classification and compensation plan.

The objectives of the study included:

1. Reviewing and revising the current classification system and pay plan for all employees;
2. Collecting salary data; and
3. Producing a recommended pay plan based on job analysis, job evaluation, and wage survey data.

The process used to collect the necessary data and develop the classification and compensation plan consisted of several steps or phases. The first step involved the distribution of job descriptions to the department heads for review. After reviewing the revised job descriptions, Condrey and Associates interviewed department heads concerning the duties and responsibilities of each position in their department and developed a classification recommendation for each position.

The next phase in the work plan involved evaluating each classification for grade assignment. In order to provide a reliable set of ratings, all positions were rated by Condrey and Associates utilizing the Factor Evaluation System (FES). An explanation of FES follows in another section of the report.

The project also involved collecting salary survey information. Condrey and Associates conducted a salary survey of selected organizations specifically for this study. The survey

respondents for the City of Holly Springs are listed in Table I. Appendix C displays the Salary Survey Summary.

Even after completion of these phases, it will be necessary to reevaluate positions based on a change in duties or on a refocused job description. It is the intention of Condrey and Associates to provide technical assistance in this process.

Table I  
Salary Survey Respondents  
City of Holly Springs Personnel Project

City of Acworth  
City of Alpharetta  
City of Canton  
City of Johns Creek  
City of Kennesaw  
City of Marietta  
City of Milton  
City of Roswell  
City of Smyrna  
City of Woodstock  
Cherokee County  
Cobb County  
Forsyth County

## The Classification Plan

The system used to classify the jobs in the City of Holly Springs is an adapted version of the Factor Evaluation System (FES). FES is considered to be a state-of-the-art system in public human resource management.

FES is a point-factor-comparison evaluation system that uses nine factors for the evaluation of jobs: Knowledge Required by the Position, Supervisory Controls, Guidelines, Complexity, Scope and Effect, Personal Contacts, Purpose of Contacts, Physical Demands, and Work Environment. In order to adapt it to this setting, a tenth factor covering supervisory responsibility was added by Condrey and Associates. The factors are weighted (i.e., Knowledge Required by the Position "counts more" than Physical Demands). Each factor has several levels, and each level is assigned a specified number of points. The combined score on all the factors determines the total number of points for each position and its assignment to a grade in the classification plan. Appendix A depicts the grade level assigned all city positions. The assigned grade levels reflect a combination of data generated by FES, the salary survey, and a review of organizational relationships within the government.

## The Compensation Plan

The compensation plan developed for the city is based on an internal value system reflected in the classification plan and on a salary survey of comparable organizations to help assure an externally equitable and competitive pay system.

The pay plan for the City of Holly Springs consists of twenty-seven grades. Tables II-A, II-B and II-C display the proposed salary scales for the City. The salary range for each grade is approximately thirty-eight percent.

In order to keep the proposed salary table current, an annual market adjustment should be considered. This adjustment should be applied as an increase to the salary schedule and as a general percentage salary increase for all employees when market conditions dictate. An excellent source to determine market conditions is the Employment Cost Index published by the United States Bureau of Labor Statistics. If the City applies approximately 75% - 100% of this index to the salary plans on an annual basis, a review and update of the City's personnel system will not be necessary for three to four years. This market adjustment should be made in addition to employee performance increases. Thus, the City may budget for two annual personnel cost adjustments: 1) an across-the-board increase which would raise every employee salary and every pay range equally when market conditions dictate, and 2) increases linked to employee performance.



Table II-A  
Proposed Salary Scale  
City of Holly Springs Personnel Project

| Grade | A          | B          | C          | D          | E          | F          | G          | H          | I          | J          | K          | L          | M          | N          | O          | P          | Q          | R          |
|-------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 1     | 24,349.81  | 24,958.56  | 25,582.52  | 26,222.08  | 26,877.63  | 27,549.58  | 28,238.32  | 28,944.27  | 29,667.88  | 30,409.58  | 31,169.82  | 31,949.06  | 32,747.79  | 33,566.48  | 34,405.64  | 35,265.79  | 36,147.43  | 37,051.12  |
| 2     | 25,582.52  | 26,222.08  | 26,877.63  | 27,549.58  | 28,238.32  | 28,944.27  | 29,667.88  | 30,409.58  | 31,169.82  | 31,949.06  | 32,747.79  | 33,566.48  | 34,405.64  | 35,265.79  | 36,147.43  | 37,051.12  | 37,977.39  | 38,926.83  |
| 3     | 26,877.63  | 27,549.58  | 28,238.32  | 28,944.27  | 29,667.88  | 30,409.58  | 31,169.82  | 31,949.06  | 32,747.79  | 33,566.48  | 34,405.64  | 35,265.79  | 36,147.43  | 37,051.12  | 37,977.39  | 38,926.83  | 39,900.00  | 40,897.50  |
| 4     | 28,238.32  | 28,944.27  | 29,667.88  | 30,409.58  | 31,169.82  | 31,949.06  | 32,747.79  | 33,566.48  | 34,405.64  | 35,265.79  | 36,147.43  | 37,051.12  | 37,977.39  | 38,926.83  | 39,900.00  | 40,897.50  | 41,919.94  | 42,967.94  |
| 5     | 29,667.88  | 30,409.58  | 31,169.82  | 31,949.06  | 32,747.79  | 33,566.48  | 34,405.64  | 35,265.79  | 36,147.43  | 37,051.12  | 37,977.39  | 38,926.83  | 39,900.00  | 40,897.50  | 41,919.94  | 42,967.94  | 44,042.13  | 45,143.19  |
| 6     | 31,169.82  | 31,949.06  | 32,747.79  | 33,566.48  | 34,405.64  | 35,265.79  | 36,147.43  | 37,051.12  | 37,977.39  | 38,926.83  | 39,900.00  | 40,897.50  | 41,919.94  | 42,967.94  | 44,042.13  | 45,143.19  | 46,271.77  | 47,428.56  |
| 7     | 32,747.79  | 33,566.48  | 34,405.64  | 35,265.79  | 36,147.43  | 37,051.12  | 37,977.39  | 38,926.83  | 39,900.00  | 40,897.50  | 41,919.94  | 42,967.94  | 44,042.13  | 45,143.19  | 46,271.77  | 47,428.56  | 48,614.28  | 49,829.63  |
| 8     | 34,405.64  | 35,265.79  | 36,147.43  | 37,051.12  | 37,977.39  | 38,926.83  | 39,900.00  | 40,897.50  | 41,919.94  | 42,967.94  | 44,042.13  | 45,143.19  | 46,271.77  | 47,428.56  | 48,614.28  | 49,829.63  | 51,075.37  | 52,352.26  |
| 9     | 36,147.43  | 37,051.12  | 37,977.39  | 38,926.83  | 39,900.00  | 40,897.50  | 41,919.94  | 42,967.94  | 44,042.13  | 45,143.19  | 46,271.77  | 47,428.56  | 48,614.28  | 49,829.63  | 51,075.37  | 52,352.26  | 53,661.06  | 55,002.59  |
| 10    | 37,977.39  | 38,926.83  | 39,900.00  | 40,897.50  | 41,919.94  | 42,967.94  | 44,042.13  | 45,143.19  | 46,271.77  | 47,428.56  | 48,614.28  | 49,829.63  | 51,075.37  | 52,352.26  | 53,661.06  | 55,002.59  | 56,377.66  | 57,787.10  |
| 11    | 39,900.00  | 40,897.50  | 41,919.94  | 42,967.94  | 44,042.13  | 45,143.19  | 46,271.77  | 47,428.56  | 48,614.28  | 49,829.63  | 51,075.37  | 52,352.26  | 53,661.06  | 55,002.59  | 56,377.66  | 57,787.10  | 59,231.77  | 60,712.57  |
| 12    | 41,919.94  | 42,967.94  | 44,042.13  | 45,143.19  | 46,271.77  | 47,428.56  | 48,614.28  | 49,829.63  | 51,075.37  | 52,352.26  | 53,661.06  | 55,002.59  | 56,377.66  | 57,787.10  | 59,231.77  | 60,712.57  | 62,230.38  | 63,786.14  |
| 13    | 44,042.13  | 45,143.19  | 46,271.77  | 47,428.56  | 48,614.28  | 49,829.63  | 51,075.37  | 52,352.26  | 53,661.06  | 55,002.59  | 56,377.66  | 57,787.10  | 59,231.77  | 60,712.57  | 62,230.38  | 63,786.14  | 65,380.80  | 67,015.32  |
| 14    | 46,271.77  | 47,428.56  | 48,614.28  | 49,829.63  | 51,075.37  | 52,352.26  | 53,661.06  | 55,002.59  | 56,377.66  | 57,787.10  | 59,231.77  | 60,712.57  | 62,230.38  | 63,786.14  | 65,380.80  | 67,015.32  | 68,690.70  | 70,407.97  |
| 15    | 48,614.28  | 49,829.63  | 51,075.37  | 52,352.26  | 53,661.06  | 55,002.59  | 56,377.66  | 57,787.10  | 59,231.77  | 60,712.57  | 62,230.38  | 63,786.14  | 65,380.80  | 67,015.32  | 68,690.70  | 70,407.97  | 72,168.17  | 73,972.37  |
| 16    | 51,075.37  | 52,352.26  | 53,661.06  | 55,002.59  | 56,377.66  | 57,787.10  | 59,231.77  | 60,712.57  | 62,230.38  | 63,786.14  | 65,380.80  | 67,015.32  | 68,690.70  | 70,407.97  | 72,168.17  | 73,972.37  | 75,821.68  | 77,717.22  |
| 17    | 53,661.06  | 55,002.59  | 56,377.66  | 57,787.10  | 59,231.77  | 60,712.57  | 62,230.38  | 63,786.14  | 65,380.80  | 67,015.32  | 68,690.70  | 70,407.97  | 72,168.17  | 73,972.37  | 75,821.68  | 77,717.22  | 79,660.15  | 81,651.66  |
| 18    | 56,377.66  | 57,787.10  | 59,231.77  | 60,712.57  | 62,230.38  | 63,786.14  | 65,380.80  | 67,015.32  | 68,690.70  | 70,407.97  | 72,168.17  | 73,972.37  | 75,821.68  | 77,717.22  | 79,660.15  | 81,651.66  | 83,692.95  | 85,785.27  |
| 19    | 59,231.77  | 60,712.57  | 62,230.38  | 63,786.14  | 65,380.80  | 67,015.32  | 68,690.70  | 70,407.97  | 72,168.17  | 73,972.37  | 75,821.68  | 77,717.22  | 79,660.15  | 81,651.66  | 83,692.95  | 85,785.27  | 87,929.90  | 90,128.15  |
| 20    | 62,230.38  | 63,786.14  | 65,380.80  | 67,015.32  | 68,690.70  | 70,407.97  | 72,168.17  | 73,972.37  | 75,821.68  | 77,717.22  | 79,660.15  | 81,651.66  | 83,692.95  | 85,785.27  | 87,929.90  | 90,128.15  | 92,381.35  | 94,690.89  |
| 21    | 68,690.70  | 70,407.97  | 72,168.17  | 73,972.37  | 75,821.68  | 77,717.22  | 79,660.15  | 81,651.65  | 83,692.95  | 85,785.27  | 87,929.90  | 90,128.15  | 92,381.35  | 94,690.89  | 97,058.16  | 99,484.61  | 101,971.73 | 104,521.02 |
| 22    | 75,821.68  | 77,717.22  | 79,660.15  | 81,651.65  | 83,692.95  | 85,785.27  | 87,929.90  | 90,128.15  | 92,381.35  | 94,690.89  | 97,058.16  | 99,484.61  | 101,971.73 | 104,521.02 | 107,134.05 | 109,812.40 | 112,557.71 | 115,371.65 |
| 23    | 83,692.95  | 85,785.27  | 87,929.90  | 90,128.15  | 92,381.35  | 94,690.89  | 97,058.16  | 99,484.61  | 101,971.73 | 104,521.02 | 107,134.05 | 109,812.40 | 112,557.71 | 115,371.65 | 118,255.94 | 121,212.34 | 124,242.65 | 127,348.72 |
| 24    | 92,381.35  | 94,690.89  | 97,058.16  | 99,484.61  | 101,971.73 | 104,521.02 | 107,134.05 | 109,812.40 | 112,557.71 | 115,371.65 | 118,255.94 | 121,212.34 | 124,242.65 | 127,348.72 | 130,532.43 | 133,795.74 | 137,140.64 | 140,569.15 |
| 25    | 101,971.73 | 104,521.02 | 107,134.05 | 109,812.40 | 112,557.71 | 115,371.65 | 118,255.94 | 121,212.34 | 124,242.65 | 127,348.72 | 130,532.43 | 133,795.74 | 137,140.64 | 140,569.15 | 144,083.38 | 147,685.47 | 151,377.60 | 155,162.04 |
| 26    | 112,557.71 | 115,371.65 | 118,255.94 | 121,212.34 | 124,242.65 | 127,348.72 | 130,532.43 | 133,795.74 | 137,140.64 | 140,569.15 | 144,083.38 | 147,685.47 | 151,377.60 | 155,162.04 | 159,041.09 | 163,017.12 | 167,092.55 | 171,269.86 |
| 27    | 140,569.16 | 144,083.39 | 147,685.47 | 151,377.61 | 155,162.05 | 159,041.10 | 163,017.13 | 167,092.55 | 171,269.87 | 175,551.61 | 179,940.40 | 184,438.92 | 189,049.89 | 193,776.14 | 198,620.54 | 203,586.05 | 208,675.70 | 213,892.60 |

Table II-B  
Proposed Salary Scale  
City of Holly Springs Personnel Project

| Grade | A          | B          | C          | D          | E          | F          | G          | H          | I          | J          | K          | L          | M          | N          | O          | P          | Q          | R          |
|-------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 1     | 23,770.05  | 24,364.30  | 24,973.41  | 25,597.75  | 26,237.69  | 26,893.63  | 27,565.97  | 28,255.12  | 28,961.50  | 29,685.54  | 30,427.68  | 31,188.37  | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  |
| 2     | 24,973.41  | 25,597.75  | 26,237.69  | 26,893.63  | 27,565.97  | 28,255.12  | 28,961.50  | 29,685.54  | 30,427.68  | 31,188.37  | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  |
| 3     | 26,237.69  | 26,893.63  | 27,565.97  | 28,255.12  | 28,961.50  | 29,685.54  | 30,427.68  | 31,188.37  | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  |
| 4     | 27,565.97  | 28,255.12  | 28,961.50  | 29,685.54  | 30,427.68  | 31,188.37  | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  |
| 5     | 28,961.50  | 29,685.54  | 30,427.68  | 31,188.37  | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  |
| 6     | 30,427.68  | 31,188.37  | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  |
| 7     | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  |
| 8     | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  |
| 9     | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  |
| 10    | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  |
| 11    | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  |
| 12    | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  |
| 13    | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  |
| 14    | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  | 68,731.59  |
| 15    | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  | 68,731.59  | 70,449.88  | 72,211.12  |
| 16    | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  | 68,731.59  | 70,449.88  | 72,211.12  | 74,016.40  | 75,866.81  |
| 17    | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  | 68,731.59  | 70,449.88  | 72,211.12  | 74,016.40  | 75,866.81  | 77,763.48  | 79,707.57  |
| 18    | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  | 68,731.59  | 70,449.88  | 72,211.12  | 74,016.40  | 75,866.81  | 77,763.48  | 79,707.57  | 81,700.26  | 83,742.76  |
| 19    | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  | 68,731.59  | 70,449.88  | 72,211.12  | 74,016.40  | 75,866.81  | 77,763.48  | 79,707.57  | 81,700.26  | 83,742.76  | 85,836.33  | 87,982.24  |
| 20    | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  | 68,731.59  | 70,449.88  | 72,211.12  | 74,016.40  | 75,866.81  | 77,763.48  | 79,707.57  | 81,700.26  | 83,742.76  | 85,836.33  | 87,982.24  | 90,181.80  | 92,436.34  |
| 21    | 67,055.21  | 68,731.59  | 70,449.88  | 72,211.12  | 74,016.40  | 75,866.81  | 77,763.48  | 79,707.57  | 81,700.26  | 83,742.76  | 85,836.33  | 87,982.24  | 90,181.80  | 92,436.34  | 94,747.25  | 97,115.93  | 99,543.83  | 102,032.43 |
| 22    | 74,016.40  | 75,866.81  | 77,763.48  | 79,707.57  | 81,700.26  | 83,742.76  | 85,836.33  | 87,982.24  | 90,181.80  | 92,436.34  | 94,747.25  | 97,115.93  | 99,543.83  | 102,032.43 | 104,583.24 | 107,197.82 | 109,877.76 | 112,624.71 |
| 23    | 81,700.26  | 83,742.76  | 85,836.33  | 87,982.24  | 90,181.80  | 92,436.34  | 94,747.25  | 97,115.93  | 99,543.83  | 102,032.43 | 104,583.24 | 107,197.82 | 109,877.76 | 112,624.71 | 115,440.32 | 118,326.33 | 121,284.49 | 124,316.60 |
| 24    | 90,181.80  | 92,436.34  | 94,747.25  | 97,115.93  | 99,543.83  | 102,032.43 | 104,583.24 | 107,197.82 | 109,877.76 | 112,624.71 | 115,440.32 | 118,326.33 | 121,284.49 | 124,316.60 | 127,424.52 | 130,610.13 | 133,875.38 | 137,222.27 |
| 25    | 99,543.83  | 102,032.43 | 104,583.24 | 107,197.82 | 109,877.76 | 112,624.71 | 115,440.32 | 118,326.33 | 121,284.49 | 124,316.60 | 127,424.52 | 130,610.13 | 133,875.38 | 137,222.27 | 140,652.83 | 144,169.15 | 147,773.37 | 151,467.71 |
| 26    | 109,877.76 | 112,624.71 | 115,440.32 | 118,326.33 | 121,284.49 | 124,316.60 | 127,424.52 | 130,610.13 | 133,875.38 | 137,222.27 | 140,652.83 | 144,169.15 | 147,773.37 | 151,467.71 | 155,254.40 | 159,135.76 | 163,114.16 | 167,192.01 |
| 27    | 137,222.27 | 140,652.83 | 144,169.15 | 147,773.38 | 151,467.71 | 155,254.41 | 159,135.77 | 163,114.16 | 167,192.01 | 171,371.81 | 175,656.11 | 180,047.51 | 184,548.70 | 189,162.42 | 193,891.48 | 198,738.77 | 203,707.23 | 208,799.92 |

Table II-C  
Proposed Salary Scale  
City of Holly Springs Personnel Project

| Grade | A          | B          | C          | D          | E          | F          | G          | H          | I          | J          | K          | L          | M          | N          | O          | P          | Q          | R          |
|-------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 1     | 23,190.30  | 23,770.05  | 24,364.30  | 24,973.41  | 25,597.75  | 26,237.69  | 26,893.63  | 27,565.97  | 28,255.12  | 28,961.50  | 29,685.54  | 30,427.68  | 31,188.37  | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  |
| 2     | 24,364.30  | 24,973.41  | 25,597.75  | 26,237.69  | 26,893.63  | 27,565.97  | 28,255.12  | 28,961.50  | 29,685.54  | 30,427.68  | 31,188.37  | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  |
| 3     | 25,597.75  | 26,237.69  | 26,893.63  | 27,565.97  | 28,255.12  | 28,961.50  | 29,685.54  | 30,427.68  | 31,188.37  | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  |
| 4     | 26,893.63  | 27,565.97  | 28,255.12  | 28,961.50  | 29,685.54  | 30,427.68  | 31,188.37  | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  |
| 5     | 28,255.12  | 28,961.50  | 29,685.54  | 30,427.68  | 31,188.37  | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  |
| 6     | 29,685.54  | 30,427.68  | 31,188.37  | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  |
| 7     | 31,188.37  | 31,968.08  | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  |
| 8     | 32,767.28  | 33,586.46  | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  |
| 9     | 34,426.12  | 35,286.78  | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  |
| 10    | 36,168.95  | 37,073.17  | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  |
| 11    | 38,000.00  | 38,950.00  | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  |
| 12    | 39,923.75  | 40,921.84  | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  |
| 13    | 41,944.89  | 42,993.51  | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  |
| 14    | 44,068.35  | 45,170.06  | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  |
| 15    | 46,299.31  | 47,456.79  | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  | 68,731.59  | 70,449.88  |
| 16    | 48,643.21  | 49,859.29  | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  | 68,731.59  | 70,449.88  | 72,211.12  | 74,016.40  |
| 17    | 51,105.78  | 52,383.42  | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  | 68,731.59  | 70,449.88  | 72,211.12  | 74,016.40  | 75,866.81  | 77,763.48  |
| 18    | 53,693.01  | 55,035.33  | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  | 68,731.59  | 70,449.88  | 72,211.12  | 74,016.40  | 75,866.81  | 77,763.48  | 79,707.57  | 81,700.26  |
| 19    | 56,411.21  | 57,821.49  | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  | 68,731.59  | 70,449.88  | 72,211.12  | 74,016.40  | 75,866.81  | 77,763.48  | 79,707.57  | 81,700.26  | 83,742.76  | 85,836.33  |
| 20    | 59,267.03  | 60,748.71  | 62,267.42  | 63,824.11  | 65,419.71  | 67,055.21  | 68,731.59  | 70,449.88  | 72,211.12  | 74,016.40  | 75,866.81  | 77,763.48  | 79,707.57  | 81,700.26  | 83,742.76  | 85,836.33  | 87,982.24  | 90,181.80  |
| 21    | 65,419.71  | 67,055.21  | 68,731.59  | 70,449.88  | 72,211.12  | 74,016.40  | 75,866.81  | 77,763.48  | 79,707.57  | 81,700.26  | 83,742.76  | 85,836.33  | 87,982.24  | 90,181.80  | 92,436.34  | 94,747.25  | 97,115.93  | 99,543.83  |
| 22    | 72,211.12  | 74,016.40  | 75,866.81  | 77,763.48  | 79,707.57  | 81,700.26  | 83,742.76  | 85,836.33  | 87,982.24  | 90,181.80  | 92,436.34  | 94,747.25  | 97,115.93  | 99,543.83  | 102,032.43 | 104,583.24 | 107,197.82 | 109,877.76 |
| 23    | 79,707.57  | 81,700.26  | 83,742.76  | 85,836.33  | 87,982.24  | 90,181.80  | 92,436.34  | 94,747.25  | 97,115.93  | 99,543.83  | 102,032.43 | 104,583.24 | 107,197.82 | 109,877.76 | 112,624.71 | 115,440.32 | 118,326.33 | 121,284.49 |
| 24    | 87,982.24  | 90,181.80  | 92,436.34  | 94,747.25  | 97,115.93  | 99,543.83  | 102,032.43 | 104,583.24 | 107,197.82 | 109,877.76 | 112,624.71 | 115,440.32 | 118,326.33 | 121,284.49 | 124,316.60 | 127,424.52 | 130,610.13 | 133,875.38 |
| 25    | 97,115.93  | 99,543.83  | 102,032.43 | 104,583.24 | 107,197.82 | 109,877.76 | 112,624.71 | 115,440.32 | 118,326.33 | 121,284.49 | 124,316.60 | 127,424.52 | 130,610.13 | 133,875.38 | 137,222.27 | 140,652.83 | 144,169.15 | 147,773.37 |
| 26    | 107,197.82 | 109,877.76 | 112,624.71 | 115,440.32 | 118,326.33 | 121,284.49 | 124,316.60 | 127,424.52 | 130,610.13 | 133,875.38 | 137,222.27 | 140,652.83 | 144,169.15 | 147,773.37 | 151,467.71 | 155,254.40 | 159,135.76 | 163,114.16 |
| 27    | 133,868.63 | 137,215.35 | 140,645.73 | 144,161.88 | 147,765.92 | 151,460.07 | 155,246.57 | 159,127.74 | 163,105.93 | 167,183.58 | 171,363.17 | 175,647.25 | 180,038.43 | 184,539.39 | 189,152.88 | 193,881.70 | 198,728.74 | 203,696.96 |

### Cost of Implementation

The following presents three implementation plans for the city's consideration. The cost figures do not include benefit costs. Thus, the following cost figures do not represent the city's total personnel costs for these positions.

Table III depicts the cost to implement the new compensation plans. The annualized cost to implement classification changes necessitated by Plan A is \$174,880 or 4.80% of current payroll cost (approximately 105% of the relevant labor market for comparable organizations). The new plan places the City's pay scale slightly above the mean of the labor market when compared to similar organizations and should prove to be effective in attracting and retaining a quality workforce. Plan B's cost to implement is \$122,120 or 3.35% (approximately 102.5% of the labor market). The cost to implement Plan C is \$89,508 or 2.46% (approximately 100% of the labor market).

Condrey and Associates will be available to assist the City of Holly Springs in implementing any of the plans. Implementing the new plan will result in further pay compression (position salaries grouped closely together regardless of length or quality of service to the organization). To help ameliorate this problem, Condrey and Associates recommends that a one-time equity adjustment be applied to employee salaries as outlined in Table III. The cost of the equity adjustment is approximately 3.83% of payroll cost. An alternative equity adjustment is also presented; its cost is approximately 2.28% of adjusted payroll.

Table III  
Cost of Implementation  
City of Holly Springs Personnel Project

|                    | <b>Classification<br/>Changes<sup>1</sup></b> | <b>Equity<br/>Adjustment<sup>2</sup></b> | <b>Total<br/>Implementation<br/>Cost</b> |
|--------------------|-----------------------------------------------|------------------------------------------|------------------------------------------|
| Plan A             | \$174,880<br>(4.80%)                          | \$145,954<br>(3.82%)                     | \$320,834                                |
| Plan B             | \$122,120<br>(3.35%)                          | \$144,138<br>(3.83%)                     | \$266,258                                |
| Plan C             | \$89,508<br>(2.46%)                           | \$143,101<br>(3.84%)                     | \$232,609                                |
| Plan A<br>Modified | \$174,880<br>(4.80%)                          | \$86,796<br>(2.27%)                      | \$261,676                                |
| Plan B<br>Modified | \$122,120<br>(3.35%)                          | \$85,655<br>(2.28%)                      | \$207,775                                |
| Plan C<br>Modified | \$89,508<br>(2.46%)                           | \$85,019<br>(2.28%)                      | \$174,527                                |

---

<sup>1</sup> Increases are projected based on current payroll total of \$3,641,760. Excluded from this figure are salaries for elected officials. The figures presented are exclusive of benefit costs.

<sup>2</sup> Figures presented are the estimated cost for equity adjustment increases. The calculations for Plans A, B and C are based on a maximum 1 step increase for employees with 1-3 year(s) of service and a 2-step increase for employees with 4 or more years of service as of December 31, 2022. The calculations for Plans A, B and C Modified are based on a 1-step increase for employees with 1 or more years of service as of December 31, 2022.

Appendix A  
Position/Grade Analysis by Department  
City of Holly Springs Personnel Project

| DEPT      | POSITION                                      | GRADE           |
|-----------|-----------------------------------------------|-----------------|
| CC/1      | City Clerk and HR Director                    | 24              |
| CC/2      | Assistant City Clerk/Records Manager          | 14              |
| CC/3      | Administrative Assistant                      | 12              |
| CC-MST/1  | Communications and External Affairs Director  | 22              |
| CD/1      | Community Development Director                | 25              |
| CD/2      | Planner                                       | 17 <sup>1</sup> |
| CD/3      | Community Development Coordinator             | 14              |
| CD/4      | Community Development Technician              | 12              |
| CD-BI/1   | Chief Building Official                       | 22              |
| CD-BI/2   | Stormwater Coordinator                        | 18              |
| CD-BI/3   | Building Inspector                            | 16 <sup>2</sup> |
| CD-BI/4   | Stormwater Inspector                          | 16              |
| CD-BI/5   | Stormwater Inspector/Equipment Operator       | 16              |
| CD-BI/6   | Permit Technician                             | 12              |
| CM/1      | City Manager                                  | 27              |
| CM/2      | Assistant City Manager                        | 26              |
| FIN/1     | Finance Director                              | 25              |
| FIN/2     | Accountant                                    | 17 <sup>3</sup> |
| FIN/3     | Accounting Specialist                         | 14              |
| IT/1      | Information Technology and Facilities Manager | 22              |
| IT-BLDG/1 | Building and Grounds Technician               | 12              |
| IT-BLDG/2 | Custodian                                     | 7               |
| MC/1      | Court Administrator                           | 20              |
| MC/2      | Senior Court Clerk                            | 14              |
| MC/3      | Court Clerk                                   | 12              |
| PD/1      | Police Chief                                  | 26              |
| PD/2      | Deputy Police Chief                           | 24              |
| PD/3      | Police Captain                                | 23              |

<sup>1</sup>May be designated Senior Planner and placed at grade 19.

<sup>2</sup>May be designated Senior Building Inspector and placed at grade 17.

<sup>3</sup>May be designated Senior Accountant and placed at grade 19.



| DEPT  | POSITION                                 | GRADE           |
|-------|------------------------------------------|-----------------|
| PD/4  | Police Lieutenant                        | 22              |
| PD/5  | Police Sergeant                          | 21              |
| PD/6  | Police Corporal                          | 20              |
| PD/7  | Probation Officer/Corporal               | 20              |
| PD/8  | Detective                                | 19              |
| PD/9  | Police Information Technology Technician | 16              |
| PD/10 | Police Officer                           | 18 <sup>4</sup> |
| PD/11 | Administrative Coordinator/T.A.C.        | 14              |
| PD/12 | Evidence and Property Custodian          | 12              |

<sup>4</sup>May be designated Senior Police Officer and placed at grade 19.

Appendix B  
Position/Grade Analysis by Grade  
City of Holly Springs Personnel Project

| DEPT     | POSITION                                      | GRADE           |
|----------|-----------------------------------------------|-----------------|
| CM/1     | City Manager                                  | 27              |
| CM/2     | Assistant City Manager                        | 26              |
| PD/1     | Police Chief                                  | 26              |
| CD/1     | Community Development Director                | 25              |
| FIN/1    | Finance Director                              | 25              |
| CC/1     | City Clerk and HR Director                    | 24              |
| PD/2     | Deputy Police Chief                           | 24              |
| PD/3     | Police Captain                                | 23              |
| CD-BI/1  | Chief Building Official                       | 22              |
| CC-MST/1 | Communications and External Affairs Director  | 22              |
| IT/1     | Information Technology and Facilities Manager | 22              |
| PD/4     | Police Lieutenant                             | 22              |
| PD/5     | Police Sergeant                               | 21              |
| MC/1     | Court Administrator                           | 20              |
| PD/6     | Police Corporal                               | 20              |
| PD/7     | Probation Officer/Corporal                    | 20              |
| PD/8     | Detective                                     | 19              |
| PD/10    | Police Officer                                | 18 <sup>4</sup> |
| CD-BI/2  | Stormwater Coordinator                        | 18              |
| FIN/2    | Accountant                                    | 17 <sup>3</sup> |
| CD/2     | Planner                                       | 17 <sup>1</sup> |
| CD-BI/3  | Building Inspector                            | 16 <sup>2</sup> |
| PD/9     | Police Information Technology Technician      | 16              |
| CD-BI/4  | Stormwater Inspector                          | 16              |
| CD-BI/5  | Stormwater Inspector/Equipment Operator       | 16              |

<sup>1</sup> May be designated Senior Planner and placed at grade 19.

<sup>2</sup> May be designated Senior Building Inspector and placed at grade 17.

<sup>3</sup> May be designated Senior Accountant and placed at grade 19.

<sup>4</sup> May be designated Senior Police Officer and placed at grade 19.

| DEPT      | POSITION                             | GRADE |
|-----------|--------------------------------------|-------|
| FIN/3     | Accounting Specialist                | 14    |
| PD/11     | Administrative Coordinator/T.A.C.    | 14    |
| CC/2      | Assistant City Clerk/Records Manager | 14    |
| CD/3      | Community Development Coordinator    | 14    |
| MC/2      | Senior Court Clerk                   | 14    |
| CC/3      | Administrative Assistant             | 12    |
| IT-BLDG/1 | Building and Grounds Technician      | 12    |
| CD/4      | Community Development Technician     | 12    |
| MC/3      | Court Clerk                          | 12    |
| PD/12     | Evidence and Property Custodian      | 12    |
| CD-BI/6   | Permit Technician                    | 12    |
| IT-BLDG/2 | Custodian                            | 7     |

Appendix C  
Salary Survey Summary  
City of Holly Springs Personnel Project

| <b>Position Title</b>                      | <b>Minimum<br/>Annual<br/>Rate<br/>Mean</b> | <b>Minimum<br/>Annual<br/>Rate<br/>Median</b> | <b>Maximum<br/>Annual<br/>Rate<br/>Mean</b> | <b>Maximum<br/>Annual<br/>Rate<br/>Median</b> |
|--------------------------------------------|---------------------------------------------|-----------------------------------------------|---------------------------------------------|-----------------------------------------------|
| Accountant                                 | \$49,972                                    | \$47,548                                      | \$77,524                                    | \$74,297                                      |
| Accounting Specialist                      | \$43,808                                    | \$44,813                                      | \$66,899                                    | \$67,765                                      |
| Assistant City Manager                     | \$112,702                                   | \$109,420                                     | \$172,851                                   | \$169,601                                     |
| Building Inspector                         | \$46,932                                    | \$47,072                                      | \$70,984                                    | \$73,018                                      |
| Chief Building Official                    | \$74,722                                    | \$73,197                                      | \$115,679                                   | \$113,223                                     |
| City Clerk                                 | \$77,257                                    | \$76,211                                      | \$116,428                                   | \$114,316                                     |
| City Manager                               | \$153,672                                   | \$153,672                                     | \$215,604                                   | \$215,604                                     |
| Communications & External Affairs Director | \$77,637                                    | \$77,926                                      | \$125,560                                   | \$129,227                                     |
| Community Development Director             | \$97,371                                    | \$95,002                                      | \$147,677                                   | \$149,673                                     |
| Court Administrator                        | \$62,032                                    | \$58,410                                      | \$94,952                                    | \$91,478                                      |
| Court Clerk                                | \$38,266                                    | \$35,110                                      | \$58,450                                    | \$53,481                                      |
| Custodian                                  | \$30,782                                    | \$30,819                                      | \$45,963                                    | \$45,448                                      |
| Deputy Police Chief                        | \$94,721                                    | \$89,435                                      | \$144,554                                   | \$135,931                                     |
| Facilities Manager                         | \$62,468                                    | \$62,358                                      | \$96,724                                    | \$94,825                                      |
| Finance Director                           | \$104,957                                   | \$98,526                                      | \$158,565                                   | \$155,334                                     |
| Human Resources Director                   | \$91,771                                    | \$91,457                                      | \$145,956                                   | \$146,328                                     |
| IT Manager                                 | \$88,564                                    | \$89,012                                      | \$137,891                                   | \$143,124                                     |
| Planner                                    | \$48,996                                    | \$47,828                                      | \$75,100                                    | \$75,784                                      |
| Police Captain                             | \$82,037                                    | \$77,555                                      | \$120,762                                   | \$122,556                                     |
| Police Chief                               | \$112,065                                   | \$105,619                                     | \$170,895                                   | \$158,777                                     |
| Police Lieutenant                          | \$71,855                                    | \$68,721                                      | \$105,382                                   | \$102,995                                     |
| Police Officer                             | \$49,811                                    | \$50,243                                      | \$71,635                                    | \$70,455                                      |
| Police Sergeant                            | \$62,876                                    | \$61,182                                      | \$92,178                                    | \$92,574                                      |
| Stormwater Coordinator                     | \$48,471                                    | \$48,590                                      | \$77,011                                    | \$76,262                                      |
| Stormwater Inspector                       | \$45,638                                    | \$45,802                                      | \$68,340                                    | \$68,234                                      |

## REZONING ORDINANCE

An ordinance to approve an application for rezoning in the City of Holly Springs, Georgia, concerning 29.2+/- acres, identified as tax parcels 235C, 235D, 236, 237, 239, and 240 of tax plat 15N14, Land Lots 307, 308, 341, and 342 of the 15<sup>th</sup> District of Cherokee County, from R-40 Single Family Residential Estate and NC, Neighborhood Commercial to TND, Traditional neighborhood Development; and

WHEREAS, an application was properly submitted to the City of Holly Springs Planning and Zoning Commission by EC New Vision Georgia, LLC, requesting rezoning in the City of Holly Springs, Georgia, concerning 29.2+/- acres, identified as tax parcels 235C, 235D, 236, 237, 239, and 240 of tax plat 15N14, Land Lots 307, 308, 341, and 342 of the 15<sup>th</sup> District of Cherokee County, from R-40 Single Family Residential Estate and NC, Neighborhood Commercial to TND, Traditional neighborhood Development; and

WHEREAS, after balancing the interest of the community in promoting public health, safety, morality, or general welfare against the right of the property owner to unrestricted use of the property,

### **The Council of the City of Holly Springs hereby ordains that:**

#### Section 1

The application for rezoning in the City of Holly Springs, concerning 29.2+/- acres, identified as tax parcels 235C, 235D, 236, 237, 239, and 240 of tax plat 15N14, Land Lots 307, 308, 341, and 342 of the 15<sup>th</sup> District of Cherokee County, is hereby rezoned from R-40 Single Family Residential Estate and NC, Neighborhood Commercial to TND, Traditional neighborhood Development; and

#### Section 2

The approval of this application has the following stipulations attached:

1. A master association shall be formed which shall include all component parts of the project. The master association shall be responsible for the oversight, upkeep, and maintenance of the entrance areas, signage, private infrastructure, detention areas, mail kiosk, amenity areas, common areas, open space areas, other common recreational areas, and all landscaping and plantings contained within the community.
2. The master association to be formed hereunder shall have architectural design regulations which shall control and coordinate all principal and accessory buildings within the project, as well as items such as project entrance signage, signage for individual units, signage within amenity areas, common areas, open space areas, other common recreational areas and the like to protect and maintain the quality and integrity of the development. The yard areas around each unit shall be fully sodded/landscaped and maintained by the mandatory homeowners' association.
3. All restrictive covenants and association documents shall be submitted for review by the Community Development Director prior to final plat approval.

4. All units within the proposed community shall be "for sale" units. The Declaration of Restrictive Covenants shall restrict the number of units which can be leased at any one time to no more than twenty percent.
5. Density shall be limited to a maximum gross density of 2.99 units per acre, or a maximum of 78 fee simple single-family detached residential dwelling units.
6. The minimum separation between all residential structures shall be 10 feet.
7. The minimum lot width shall be reduced to 40 feet for lots 1, 15, 42, 43, 58, 63, and 66 as shown on the site plan submitted with the application entitled, "Land Plan Redbud Tract," and dated 9/16/22.
8. The architectural style shall be comparable to the elevations as submitted with the application and attached as Exhibit B with the exterior facade consisting of brick, stone, stacked stone, cedar shake type and/or Hardi-plank and combinations thereof, one of which must be brick or stone, and shall follow the design guidelines as outlined in the Holly Springs Zoning Ordinance, Article 19, Design Guidelines for Model Zoning Districts.
9. Gutters shall blend with the architectural style of the buildings, consistent with the master covenants as established by the master association.
10. Garage doors shall be setback a minimum of 20 feet from the back of sidewalks.
11. Signage at the entrance point shall be ground based, monument style, in compliance with Article 10, Signs and Outdoor Advertising and shall complement the high quality, architectural vision and style of the proposed homes. The entrance areas shall be professionally designed, landscaped and maintained.
12. Lighting shall be environmentally sensitive, with developer making every effort to ensure that lighting is as unobtrusive as possible, utilizing fully-shielded LED lamps in compliance with the International Dark Sky Association, or equivalent organization.
13. Owner/developer shall coordinate with the Community Development Director and the City Arborist regarding open space, recreation areas, and landscaping.
14. Entrance design and improvements to Hickory Road shall be provided as per determination and recommendation of the City Engineer.
15. Additional right-of-way along Redbud Lane and the South side of Hickory Road as determined by the City Engineer shall be dedicated at the time of final plat approval.
16. Sidewalks, decorative streetlamps, and a stormwater ditch shall be installed along the road frontage of Hickory Road, as applicable, and shall conform to the design of the Holly Springs LCI Project 0008961, Pedestrian Improvements, as well as, the requirements of the Holly Springs Parkway District, as stated in Article 19, Design Guidelines for Model Zoning District.
17. All construction and employee vehicles and equipment shall be parked, and otherwise located, on the property during development of infrastructure and construction of residences and shall not be parked on or along Hickory Road. There will be no stacking of vehicles along any roadway waiting for entry onto the property.



18. As requested by the Cherokee County School District, the developer shall provide a School Mitigation Fee of \$392 per unit constructed and such fee shall be paid prior to the issuance of each building permit.

Section 3

This ordinance shall become effective November 21, 2022, upon approval by Mayor and City Council.

Section 4

The Community Development Director of the City of Holly Springs, Georgia, is hereby instructed to make any and all appropriate changes to the Official Zoning Map of Holly Springs, necessitated by the action described in Section 1 above; however, said changes to the Official Zoning Map of Holly Springs are effective concurrent with the effective date identified in Section 3 above, whether or not they have been physically made and represented.

All ordinances and parts of ordinances in conflict with this ordinance are hereby repealed.

Adopted the 21<sup>st</sup> day of November, 2022, by the Mayor and City Council of the City of Holly Springs, Georgia.

CITY OF HOLLY SPRINGS

\_\_\_\_\_  
Steven W. Miller, Mayor

Attest:

\_\_\_\_\_  
Karen Norred, City Clerk  
(Seal)

## **CONDITIONAL USE PERMIT ORDINANCE**

An ordinance to approve an amendment for Conditional Use Permit CUP-01-2022, identified as tax parcel 118 of tax plat 15N26, located off of East Cherokee Drive, to allow a “Self-Storage Establishment” in the City of Holly Springs, Georgia; and

WHEREAS, an application was properly submitted to the City of Holly Springs Planning and Zoning Commission by Turnstone Group, LLC, requesting a Conditional Use Permit CUP-01-2022 to allow a “Self-Storage Establishment” in accordance with Article 5 of the Holly Springs Zoning Ordinance; and

WHEREAS, the 2.0+/- acres, now or formerly known as tax parcel 118 of tax plat 15N26 is zoned GC, General Commercial; and

WHEREAS, after balancing the interest of the community in promoting public health, safety, morality, or general welfare against the right of the property owner to unrestricted use of the property,

### **The Council of the City of Holly Springs hereby ordains that:**

#### Section 1

A Conditional Use Permit for a “Self-Storage Establishment,” concerning 2.0+/- acres, identified as tax parcel 118 of tax plat 15N26, located off of Holly Springs Parkway, is hereby approved.

#### Section 2

The approval of this application has the following stipulations attached:

1. Lighting shall be environmentally sensitive, with developer making every effort to ensure that lighting is as unobtrusive as possible, utilizing fully-shielded LED lamps in compliance with the International Dark Sky Association, or equivalent organization.
2. Owner/Developer shall coordinate with the Community Development Director and the City Arborist regarding landscaping.
3. All improvements to East Cherokee Drive shall be provided as per determination and recommendation of the City Engineer.
4. Owner/Developer shall be responsible for the installation of sidewalks, decorative streetlights, and curb and gutter along the road frontage of East Cherokee Drive, as applicable, and shall conform to the design of the Holly Springs LCI Project 0008961, Pedestrian Improvements, as well as, the requirements of the Holly Springs Parkway District, as stated in Article 19, Design Guidelines for Model Zoning District.
5. In addition to the zoning requirements of the GC zoning district, all development shall follow the design guidelines as outlined in the Holly Springs Zoning Ordinance, Article 19, Design Guidelines for Model Zoning Districts.

6. Site design shall be such that the vehicular entrance and building entrances shall be located towards the northern property line. No access shall be permitted along the southern side of the building.

Section 3

This ordinance shall become effective immediately upon approval by Mayor and City Council.

Section 4

The Community Development Director of the City of Holly Springs is hereby instructed to make any and all appropriate changes to the Official Zoning Map of Holly Springs, necessitated by the action described in Section 1 above; however, said changes to the Official Zoning Map of Holly Springs are effective concurrent with the date identified in Section 2 above, whether or not they have been physically made and represented.

All ordinances and parts of ordinances in conflict with this ordinance are hereby repealed.

Approved this 21st day of November, 2022, by the Mayor and City Council of the City of Holly Springs, Georgia.

CITY OF HOLLY SPRINGS

\_\_\_\_\_  
Steven W. Miller, Mayor

Attest:

\_\_\_\_\_  
Karen Norred, City Clerk  
(Seal)

## ANNEXATION ORDINANCE

An Ordinance to annex property in the City of Holly Springs, Georgia, pursuant to Chapter 36 of Title 36 of the Official Code of Georgia Annotated (O.C.G.A.); to provide an effective date of said annexation and zoning; and for other purposes.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HOLLY SPRINGS:

The following area contiguous to the City of Holly Springs is hereby annexed and zoned into and is made part of said City:

### Section 1

5.84+/- acres, identified as parcels 065 and 065A of tax plat 15N15 of the 15<sup>th</sup> District of Cherokee County, located off of Holly Springs Parkway and more particularly identified by "Exhibit A," the tax plat identifying the subject tract (attached).

### Section 2

Upon annexation, this tract shall be placed in Ward Number 4 of the corporate limits of the City of Holly Springs, Georgia.

### Section 3

Upon annexation, this tract shall be zoned R-40, Residential Estate.

### Section 4

This ordinance shall become effective on the 1<sup>st</sup> day December, 2022.

### Section 5

The City Clerk of the City of Holly Springs is hereby instructed to send certified copies of this ordinance, along with a map of the area annexed to the Cherokee County Board of Commissioners, as well as, notify the Georgia Department of Community Affairs within thirty (30) days after the effective date of the annexation as set forth in section 3 above.

All ordinances and parts of ordinances in conflict with this ordinance are hereby repealed.

Approved this 21<sup>st</sup> day of November, 2022, by the Mayor and City Council of the City of Holly Springs, Georgia.

\_\_\_\_\_  
Steven W. Miller, Mayor

\_\_\_\_\_  
Karen Norred, City Clerk

Seal:

## REZONING ORDINANCE

An ordinance to approve an application for rezoning in the City of Holly Springs, Georgia, concerning 21.01+/- acres, identified as tax parcels 065, 065A, 066, 067, 068, 068A, 068B, and 068C of tax plat 15N15, Land Lots 591, 592, 633, and 634 of the 15<sup>th</sup> District of Cherokee County, from GC, General Commercial, MXD, Mixed Use, and R-40, Single Family Residential Estate to GC, General Commercial and MXD, Mixed Use; and

WHEREAS, an application was properly submitted to the City of Holly Springs Planning and Zoning Commission by WSE Development, LLC dba The Worthing Companies, requesting rezoning in the City of Holly Springs, Georgia, concerning 21.01+/- acres, identified as tax parcels 065, 065A, 066, 067, 068, 068A, 068B, and 068C of tax plat 15N15, Land Lots 591, 592, 633, and 634 of the 15<sup>th</sup> District of Cherokee County, from GC, General Commercial, MXD, Mixed Use, and R-40, Single Family Residential Estate to GC, General Commercial and MXD, Mixed Use; and

WHEREAS, after balancing the interest of the community in promoting public health, safety, morality, or general welfare against the right of the property owner to unrestricted use of the property,

### **The Council of the City of Holly Springs hereby ordains that:**

#### Section 1

The application for rezoning in the City of Holly Springs, concerning 21.01+/- acres, identified as tax parcels 065, 065A, 066, 067, 068, 068A, 068B, and 068C of tax plat 15N15, Land Lots 591, 592, 633, and 634 of the 15<sup>th</sup> District of Cherokee County, is hereby rezoned from GC, General Commercial, MXD, Mixed Use, and R-40, Single Family Residential Estate to GC, General Commercial and MXD, Mixed Use; and

#### Section 2

The approval of this application has the following stipulations attached:

1. The Owner/Developer shall be responsible for the oversight, upkeep, and maintenance of the entrance areas, common areas, open space areas, walking trails, bike paths and the like contained within the community.
2. The Owner/Developer shall have architectural design regulations for the residential portion of the development which shall control and coordinate all principal and accessory buildings within the project, as well as items such as project entrance signage, signage for individual units, signage within common areas, open space areas, walking trails, bike paths and the like to protect and maintain the quality and integrity of the development.
3. All restrictive covenants and deed restrictions shall be submitted for review to the Community Development Director prior to final plat approval.
4. Density shall be limited to a maximum of 294 residential dwelling units. Multi-family development shall be limited to a maximum of 270 units consisting primarily of one- and

two-bedroom units. A maximum of five percent (5%) of the multi-family units may be three-bedroom units. The remainder of the residential units shall be single-family fee-simple townhomes.

5. Signage at the entrance point shall be ground based, monument style. The entrance areas shall be professionally designed, landscaped and maintained. All project signage will be consistent with the architectural design regulations established for the principal and accessory buildings within the project and shall comply with Article 19, Design Guidelines for Model Zoning Districts of the Holly Springs Zoning Ordinance.
6. The residential buildings shall be a maximum of four stories in height plus basement levels with an exterior facade consisting of brick, stone, stacked stone, stucco, cedar shake type and/or Hardi-plank and combinations thereof. No vinyl siding shall be permitted.
7. Gutters shall blend with the architectural style of the buildings, consistent with the building design as established by the owner/developer and approved by the City of Holly Springs.
8. Asphalt roof shingles shall be architectural grade with a dimensional textured surface and shall be algae resistant.
9. All units shall have solid surface counter tops, with no Formica countertops allowed. Tile or hardwood shall be used in all entry ways, kitchen and bathroom floors.
10. Exclusive amenities shall include a luxury clubhouse and pool with connected courtyards, to include an outdoor grill area.
11. Dumpsters and/or trash compactors for the residential portion of the development shall be screened and designed in accordance with the architectural design regulations established by the owner/developer. Dumpster location shall not be placed along the front of the property and shall not be visible from Holly Springs Parkway or East Rope Mill Road.
12. Lighting shall be environmentally sensitive, with developer making every effort to ensure that lighting is as unobtrusive as possible, utilizing fully-shielded LED lamps in compliance with the International Dark Sky Association, or equivalent organization.
13. Residential development shall be comparable to the design presented by the applicant to the Planning and Zoning Commission and to City Council and attached to this ordinance as Attachment A.
14. Owner/developer shall coordinate with the Community Development Director and the City Arborist regarding landscaping.
15. As requested by the Cherokee County School District, the developer shall provide a School Mitigation Fee of \$392 per residential unit constructed and such fee shall be paid prior to the issuance of each building permit.
16. All improvements to Holly Springs Parkway and East Rope Mill Road shall be provided as per determination and recommendation of the City Engineer and County Engineer.



Owner/developer shall be responsible for the installation of sidewalks (5' sidewalk with a 5' beauty strip), decorative street lamps, accel/decel lanes and curb and gutter along the entire road frontage of Holly Springs Parkway and East Rope Mill Road, as applicable, and shall conform to the design of the Holly Springs LCI Project 0008961, Pedestrian Improvements, as well as, the requirements of the Holly Springs Parkway District, as stated in Article 19, Design Guidelines for Model Zoning District.

17. The road to be constructed connecting East Rope Mill Road and Holly Springs Parkway shall be designated as a public road. Said road shall be built to City standards as determined by the City Engineer and shall be dedicated to and accepted by the City after the appropriate maintenance period per City regulations has been completed.
18. In addition to the zoning requirements of the GC and MXD-1 zoning districts, all development shall follow the design guidelines as outlined in the Holly Springs Zoning Ordinance, Article 19, Design Guidelines for Model Zoning Districts. The multi-family residential development shall, also, adhere to all requirements of the HDMFR, High Density Multi-Family Residential Zoning District.
19. The design of the commercial component of the project shall comply with Article 19, Design Guidelines for Model Zoning Districts of the Holly Springs Zoning Ordinance; however, final approval of the design shall be subject to City Council approval.
20. Owner/developer shall ensure that the overall concept design of the project is consistent with the Zoning Site Plan, entitled "THE HEIGHTS at HOLLY SPRINGS", dated 10/31/22 and attached to this ordinance as Attachment B, and may include standalone, as well as, multi-tenant buildings. Setbacks may be reduced as shown. Any significant deviation from this overall concept design shall require an amendment to comply with the procedures of Article 14, Amendments and Zoning Procedures.
21. Development of the commercial and residential uses to include site grading and the installation of streets, driveways, water and/or sewer, stormwater facilities and sidewalks shall commence simultaneously pursuant to a unitary site development permit for all tracts.
22. The following uses shall be prohibited on this site:
  - a. Adult Entertainment
  - b. Amusement parks
  - c. Animal hospitals/clinics with outdoor kennels
  - d. Auto Laundry or Car Wash Establishment
  - e. Auto Leasing Establishments
  - f. Auto Repair Establishments
  - g. Auto Service Establishments
  - h. Automobile Sales—New
  - i. Automobile Sales--Use
  - j. Cash, Check Cashing, and Pawn Establishments
  - k. Cellular phone towers
  - l. Emissions Testing Facilities

- m. Gasoline Service Stations
- n. Go-kart, motor bike track
- o. Tattoo Parlors and Body Piercing Establishments
- p. Tire sales and service with outdoor storage

Section 3

This ordinance shall become effective December 1, 2022, upon approval by Mayor and City Council.

Section 4

The Community Development Director of the City of Holly Springs, Georgia, is hereby instructed to make any and all appropriate changes to the Official Zoning Map of Holly Springs, necessitated by the action described in Section 1 above; however, said changes to the Official Zoning Map of Holly Springs are effective concurrent with the effective date identified in Section 3 above, whether or not they have been physically made and represented.

All ordinances and parts of ordinances in conflict with this ordinance are hereby repealed.

Adopted the 21<sup>st</sup> day of November, 2022, by the Mayor and City Council of the City of Holly Springs, Georgia.

CITY OF HOLLY SPRINGS

---

Steven W. Miller, Mayor

Attest:

---

Karen Norred, City Clerk  
(Seal)

## REZONING ORDINANCE

An ordinance to approve an application for rezoning in the City of Holly Springs, Georgia, concerning 1.94+/- acres, identified as tax parcel 179A (partial) of tax plat 15N19, Land Lot 99 of the 15<sup>th</sup> District of Cherokee County, from R-40 Single Family Residential Estate to R-20, Single Family Residential; and

WHEREAS, an application was properly submitted to the City of Holly Springs Planning and Zoning Commission by Chris Riddle, requesting rezoning in the City of Holly Springs, Georgia, concerning 1.94+/- acres, identified as tax parcel 179A (partial) of tax plat 15N19, Land Lot 99 of the 15<sup>th</sup> District of Cherokee County, from R-40 Single Family Residential Estate to R-20, Single Family Residential; and

WHEREAS, after balancing the interest of the community in promoting public health, safety, morality, or general welfare against the right of the property owner to unrestricted use of the property,

### **The Council of the City of Holly Springs hereby ordains that:**

#### Section 1

The application for rezoning in the City of Holly Springs, concerning 1.94+/- acres, identified as tax parcel 179A (partial) of tax plat 15N19, Land Lot 99 of the 15<sup>th</sup> District of Cherokee County, is hereby rezoned from R-40 Single Family Residential Estate to R-20, Single Family Residential; and

#### Section 2

The approval of this application has the following stipulation attached:

1. The private street, Patrick's Path, shall be brought up to the City's private road standards prior to the issuance of the final Certificate of Occupancy.

#### Section 3

This ordinance shall become effective November 21, 2022, upon approval by Mayor and City Council.

#### Section 4

The Community Development Director of the City of Holly Springs, Georgia, is hereby instructed to make any and all appropriate changes to the Official Zoning Map of Holly Springs, necessitated by the action described in Section 1 above; however, said changes to the Official Zoning Map of Holly Springs are effective concurrent with the effective date identified in Section 3 above, whether or not they have been physically made and represented.

All ordinances and parts of ordinances in conflict with this ordinance are hereby repealed.

Adopted the 21<sup>st</sup> day of November, 2022, by the Mayor and City Council of the City of Holly Springs, Georgia.

CITY OF HOLLY SPRINGS

---

Steven W. Miller, Mayor

Attest:

---

Karen Norred, City Clerk  
(Seal)



**FINANCIAL HIGHLIGHTS**  
**October 31, 2022**



**Budget Summary**  
**83% of year lapsed**

**Audited**

|                                        | <b>2021 Year End<br/>Actual</b> | <b>2022 Budget</b>   | <b>2022 Year to<br/>Date</b> | <b>% Annual<br/>Budget</b> |
|----------------------------------------|---------------------------------|----------------------|------------------------------|----------------------------|
| <b>REVENUES BY FUND</b>                |                                 |                      |                              |                            |
| General Fund                           | 10,928,072                      | 10,375,000           | 5,423,585                    | 52.28%                     |
| Operating Grant Fund                   | 135,670                         | 90,000               | 65,488                       | 72.76%                     |
| American Rescue Plan (ARP) Act of 2021 | 469                             | 5,767,700            | 2,884,802                    | 50.02%                     |
| Parks & Recreation Fund                | 468,147                         | 407,150              | 407,909                      | 100.19%                    |
| Hotel/Motel Tax Fund                   | 4,945                           | 6,000                | 3,484                        | 58.06%                     |
| Urban Redevelopment Agency             | 1,169,551                       | 9,375,000            | 2,465,846                    | 26.30%                     |
| SPLOST III Fund                        | 6,039                           | 286,000              | 2,982                        | 1.04%                      |
| SPLOST IV Fund                         | 6                               | 69,000               | 348                          | 0.50%                      |
| SPLOST V Fund                          | 3,002,527                       | 7,950,000            | 2,526,029                    | 31.77%                     |
| Town Center Fund                       | 1,398,696                       | 9,428,400            | 2,465,846                    | 26.15%                     |
| Debt Service Fund                      | 150,374                         | 2,000,000            | 179,368                      | 8.97%                      |
| Stormwater Utility Fund                | 1,286,476                       | 460,000              | 70,126                       | 15.24%                     |
| Municipal Court Fund                   | 1,098,966                       | 940,500              | 662,532                      | 70.44%                     |
| <b>TOTAL REVENUES - ALL FUNDS</b>      | <b>\$ 19,649,937</b>            | <b>\$ 47,154,750</b> | <b>\$ 17,158,344</b>         | <b>36.39%</b>              |

**EXPENDITURES/EXPENSES BY FUND**

|                                                     |                      |                      |                      |               |
|-----------------------------------------------------|----------------------|----------------------|----------------------|---------------|
| General Fund                                        | 9,556,789            | 10,375,000           | 8,716,214            | 84.01%        |
| Operating Grant Fund                                | 135,667              | 90,000               | 62,268               | 69.19%        |
| American Rescue Plan (ARP) Act of 2021              | -                    | 5,767,700            | -                    | 0.00%         |
| Parks & Recreation Fund                             | 194,977              | 407,150              | 273,894              | 67.27%        |
| Hotel/Motel Tax Fund                                | 5,295                | 6,000                | 3,945                | 65.75%        |
| Urban Redevelopment Agency                          | 1,169,551            | 9,375,000            | 2,465,846            | 26.30%        |
| SPLOST III Fund                                     | -                    | 286,000              | -                    | 0.00%         |
| SPLOST IV Fund                                      | -                    | 69,000               | 69,418               | 0.00%         |
| SPLOST V Fund                                       | 1,238,338            | 7,950,000            | 3,095,386            | 38.94%        |
| Town Center Fund                                    | 1,796,777            | 9,428,400            | 2,494,155            | 26.45%        |
| Debt Service Fund                                   | 1,307,698            | 2,000,000            | 930,149              | 46.51%        |
| Stormwater Utility Fund                             | 335,099              | 460,000              | 275,809              | 59.96%        |
| Municipal Court Fund                                | 1,065,831            | 940,500              | 612,397              | 65.11%        |
| <b>TOTAL EXPENDITURES/<br/>EXPENSES - ALL FUNDS</b> | <b>\$ 16,806,022</b> | <b>\$ 47,154,750</b> | <b>\$ 18,999,481</b> | <b>40.29%</b> |





**Comparison to Prior Year  
83% of year lapsed**

|                                        | 10/31/2021<br>Actual<br>(audited) | 2021 Annual<br>Amended<br>Budget | % of<br>Annual<br>Budget | 10/31/2022<br>Actual | 2022 Budget          | % of<br>Annual<br>Budget |
|----------------------------------------|-----------------------------------|----------------------------------|--------------------------|----------------------|----------------------|--------------------------|
| <b>REVENUES BY FUND</b>                |                                   |                                  |                          |                      |                      |                          |
| General Fund                           | 5,870,798                         | 10,535,000                       | 55.73%                   | 5,423,585            | 10,375,000           | 52.28%                   |
| Operating Grant Fund                   | 122,421                           | 125,000                          | 97.94%                   | 65,488               | 90,000               | 72.76%                   |
| American Rescue Plan (ARP) Act of 2021 | 2,883,526                         | 2,883,302                        | 0.00%                    | 2,884,802            | 5,767,700            | 50.02%                   |
| Parks & Recreation Fund                | 389,997                           | 410,000                          | 95.12%                   | 407,909              | 407,150              | 100.19%                  |
| Hotel/Motel Tax Fund                   | 4,363                             | 6,000                            | 72.72%                   | 3,484                | 6,000                | 58.06%                   |
| Urban Redevelopment Agency             | 600,056                           | 10,756,113                       | 5.58%                    | 2,465,846            | 9,375,000            | 26.30%                   |
| SPLOST III Fund                        | 6,039                             | 280,000                          | 2.16%                    | 2,982                | 286,000              | 1.04%                    |
| SPLOST IV Fund                         | 6                                 | 67,800                           | 0.01%                    | 348                  | 69,000               | 0.50%                    |
| SPLOST V Fund                          | 2,541,859                         | 4,000,000                        | 0.00%                    | 2,526,029            | 7,950,000            | 31.77%                   |
| Town Center Fund                       | 729,073                           | 7,846,945                        | 9.29%                    | 2,465,846            | 9,428,400            | 26.15%                   |
| Debt Service Fund                      | 373                               | 1,102,952                        | 0.03%                    | 179,368              | 2,000,000            | 8.97%                    |
| Stormwater Utility Fund                | 64,076                            | 376,500                          | 17.02%                   | 70,126               | 460,000              | 15.24%                   |
| Municipal Court Fund                   | 991,690                           | 945,000                          | 0.00%                    | 662,532              | 940,500              | 70.44%                   |
| <b>TOTAL REVENUES - ALL FUNDS</b>      | <b>\$ 14,204,276</b>              | <b>\$ 39,334,612</b>             | <b>36.11%</b>            | <b>\$ 17,158,344</b> | <b>\$ 47,154,750</b> | <b>36.39%</b>            |

|                                                     |                      |                      |               |                      |                      |               |
|-----------------------------------------------------|----------------------|----------------------|---------------|----------------------|----------------------|---------------|
| <b>EXPENDITURES/EXPENSES BY FUND</b>                |                      |                      |               |                      |                      |               |
| General Fund                                        | 8,179,705            | 10,535,000           | 0.00%         | 8,716,214            | 10,375,000           | 84.01%        |
| Operating Grant Fund                                | 123,640              | 125,000              | 6543.76%      | 62,268               | 90,000               | 69.19%        |
| American Rescue Plan (ARP) Act of 2021              | -                    | 2,883,302            | 0.00%         | -                    | 5,767,700            | 0.00%         |
| Parks & Recreation Fund                             | 165,653              | 410,000              | 0.00%         | 273,894              | 407,150              | 67.27%        |
| Hotel/Motel Tax Fund                                | 4,295                | 6,000                | 2760.89%      | 3,945                | 6,000                | 65.75%        |
| Urban Redevelopment Agency                          | 600,056              | 10,756,113           | 0.04%         | 2,465,846            | 9,375,000            | 26.30%        |
| SPLOST III Fund                                     | -                    | 280,000              | 214.31%       | -                    | 286,000              | 0.00%         |
| SPLOST IV Fund                                      | -                    | 67,800               | 0.00%         | 69,418               | 69,000               | 100.61%       |
| SPLOST V Fund                                       | 1,182,982            | 4,000,000            | 0.00%         | 3,095,386            | 7,950,000            | 38.94%        |
| Town Center Fund                                    | 746,720              | 7,846,945            | 15.08%        | 2,494,155            | 9,428,400            | 26.45%        |
| Debt Service Fund                                   | 1,095,792            | 1,102,952            | 67.70%        | 930,149              | 2,000,000            | 46.51%        |
| Stormwater Utility Fund                             | 179,792              | 376,500              | 291.05%       | 275,809              | 460,000              | 59.96%        |
| Municipal Court Fund                                | 928,601              | 945,000              | 0.00%         | 612,397              | 940,500              | 65.11%        |
| <b>TOTAL EXPENDITURES/<br/>EXPENSES - ALL FUNDS</b> | <b>\$ 13,207,237</b> | <b>\$ 39,334,612</b> | <b>48.30%</b> | <b>\$ 18,999,481</b> | <b>\$ 47,154,750</b> | <b>40.29%</b> |

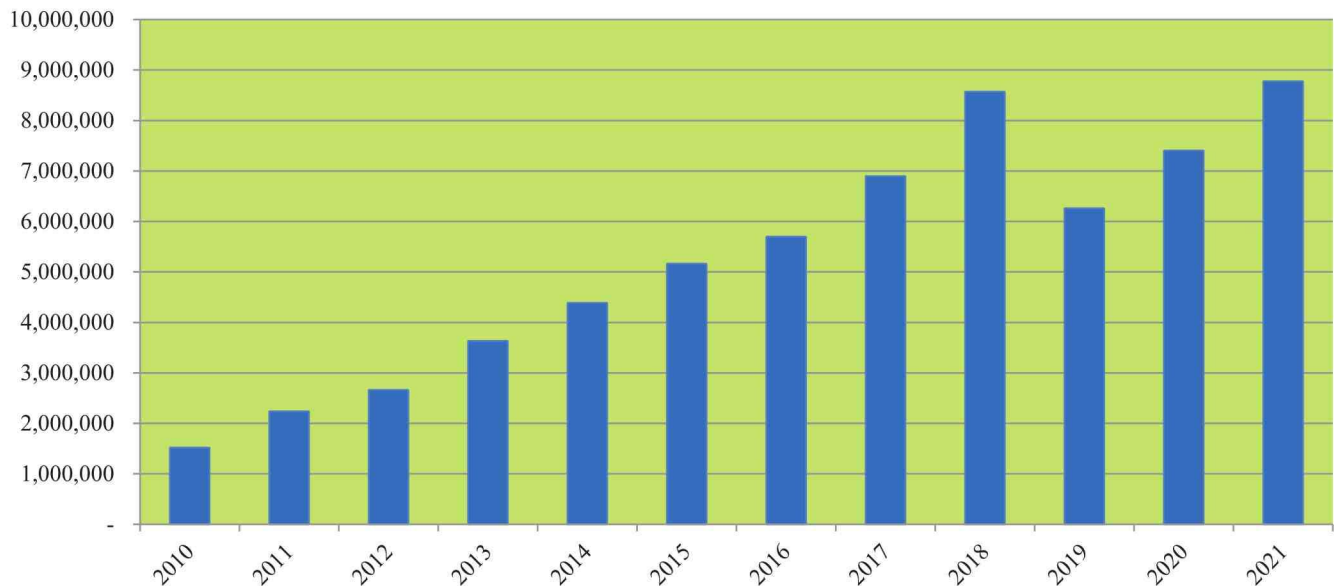


**Changes in Fund Balance/Net Position  
As of October 31, 2022**

| Fund                                   | Audited                   |                      |                           | Unaudited                   |                             |
|----------------------------------------|---------------------------|----------------------|---------------------------|-----------------------------|-----------------------------|
|                                        | Balance as of<br>1/1/2022 | Revenues             | Expenditures/<br>Expenses | Balance as of<br>10/31/2022 | Net Increase/<br>(Decrease) |
| General Fund                           | 8,778,918                 | 5,423,585            | 8,716,214                 | 5,486,289                   | (3,292,629)                 |
| Operating Grant Fund                   | 37,137                    | 65,488               | 62,268                    | 40,357                      | 3,220                       |
| American Rescue Plan (ARP) Act of 2021 | 469                       | 2,884,802            | -                         | 2,885,271                   | 2,884,802                   |
| Parks & Recreation Fund                | 786,495                   | 407,909              | 273,894                   | 920,511                     | 134,016                     |
| Hotel/ Motel Tax Fund                  | 8,530                     | 3,484                | 3,945                     | 8,069                       | (461)                       |
| Urban Redevelopment Agency             |                           | 2,465,846            | 2,465,846                 | -                           | -                           |
| SPLOST III Fund                        | 286,145                   | 2,982                | -                         | 289,127                     | 2,982                       |
| SPLOST IV Fund                         | 69,070                    | 348                  | 69,418                    | (0)                         | (69,070)                    |
| SPLOST V Fund                          | (532,465)                 | 2,526,029            | 3,095,386                 | (1,101,822)                 | (569,357)                   |
| Town Center Fund                       | (392,839)                 | 2,465,846            | 2,494,155                 | (421,148)                   | (28,309)                    |
| Debt Service Fund                      | 435,317                   | 179,368              | 930,149                   | (315,464)                   | (750,781)                   |
| Stormwater Utility Fund                | 5,648,083                 | 70,126               | 275,809                   | 5,442,400                   | (205,683)                   |
| Municipal Court Fund                   | -                         | 662,532              | 612,397                   | 50,135                      | 50,135                      |
|                                        | <u>\$ 15,124,860</u>      | <u>\$ 17,158,344</u> | <u>\$ 18,999,481</u>      | <u>\$ 13,283,723</u>        | <u>\$ (1,841,137)</u>       |

**General Fund - History of Fund Balance**

**GENERAL FUND FUND BALANCE**

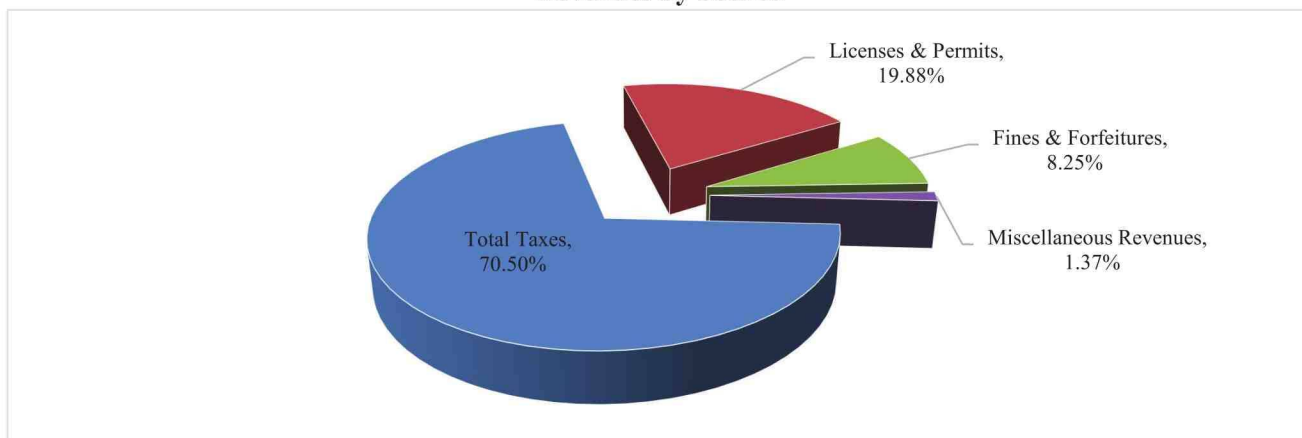




**Budget Comparison Report - General Fund**  
**83% of year lapsed**

| <b>REVENUES</b>                       | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b>   | <b>YTD<br/>Transactions</b> | <b>% of Annual<br/>Budget</b> |
|---------------------------------------|--------------------------------------|----------------------|-----------------------------|-------------------------------|
| Property Taxes                        | 457,701                              | 5,250,000            | 657,157                     | 12.52%                        |
| Motor Vehicle Taxes                   | 1,923                                | 25,000               | 31,109                      | 124.44%                       |
| Motor Vehicle Title Ad Valorem Tax    | 50,825                               | 550,000              | 657,692                     | 119.58%                       |
| Mobile Home Tax                       | 27                                   | 150                  | 148                         | 98.95%                        |
| Recording Intangible Taxes            | 5,360                                | 110,000              | 85,376                      | 77.61%                        |
| Penalties & Interest                  | 2,608                                | 10,000               | 8,178                       | 81.78%                        |
| Fifa Fees                             | 645                                  | 2,000                | 2,264                       | 113.22%                       |
| Franchise Tax                         | -                                    | 475,000              | 512,739                     | 107.95%                       |
| Railroad Equipment Car Tax            | -                                    | 1,000                | 1,182                       | 118.23%                       |
| Real Estate Transfer Tax              | 496                                  | 15,000               | 21,212                      | 141.41%                       |
| Business & Occupation Tax             | 3,535                                | 135,000              | 74,283                      | 55.02%                        |
| Financial Institutions Tax            | -                                    | 3,500                | 1,862                       | 53.20%                        |
| Insurance Premium Tax                 | 1,431,785                            | 950,000              | 1,431,785                   | 150.71%                       |
| <b>Total Taxes</b>                    | <b>2,041,032</b>                     | <b>8,094,650</b>     | <b>3,823,620</b>            | <b>47.24%</b>                 |
| Licenses & Permits                    | 123,923                              | 1,466,560            | 1,078,161                   | 73.52%                        |
| Fines & Forfeitures                   | 54,101                               | 630,950              | 447,388                     | 70.91%                        |
| Miscellaneous Revenues                | 8,284                                | 130,340              | 105,508                     | 80.95%                        |
| Interest Income                       | 4,921                                | 16,000               | (40,549)                    | -253.43%                      |
| Proceeds from the Sale of Conf Assets | -                                    | -                    | -                           | 0.00%                         |
| Proceeds from the Sale of Assets      | -                                    | 25,000               | 7,000                       | 28.00%                        |
| Donation from Private Sources         | -                                    | 11,500               | 2,456                       | 100.00%                       |
| <b>TOTAL GENERAL FUND REVENUES</b>    | <b>\$ 2,232,261</b>                  | <b>\$ 10,375,000</b> | <b>\$ 5,423,585</b>         | <b>52.28%</b>                 |

**Revenues by Source**



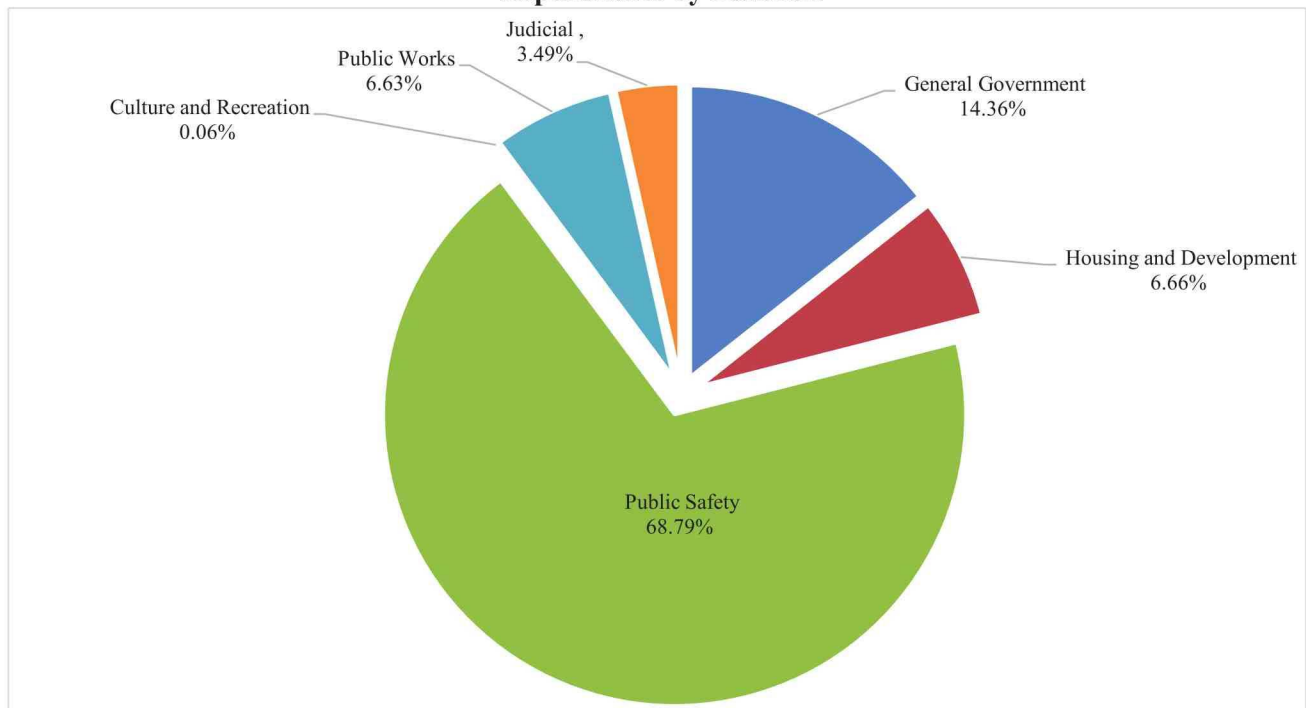
| <b>EXPENDITURES</b> | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b> | <b>YTD<br/>Transactions</b> | <b>% of Annual<br/>Budget</b> |
|---------------------|--------------------------------------|--------------------|-----------------------------|-------------------------------|
|---------------------|--------------------------------------|--------------------|-----------------------------|-------------------------------|



**Budget Comparison Report - General Fund**  
**83% of year lapsed**

|                                        |                   |                      |                     |               |
|----------------------------------------|-------------------|----------------------|---------------------|---------------|
| <b>General Government</b>              | 101,923           | 1,752,912            | 1,251,612           | 71.40%        |
| <b>Housing and Development</b>         | 58,133            | 719,843              | 580,662             | 80.67%        |
| <b>Public Safety</b>                   | 326,328           | 6,766,097            | 5,996,179           | 88.62%        |
| <b>Culture and Recreation</b>          | 175               | 39,000               | 5,046               | 12.94%        |
| <b>Public Works</b>                    | 64,059            | 677,050              | 578,089             | 85.38%        |
| <b>Judicial</b>                        | 31,223            | 420,098              | 304,278             | 72.43%        |
| <b>TOTAL GENERAL FUND EXPENDITURES</b> | <b>\$ 581,840</b> | <b>\$ 10,375,000</b> | <b>\$ 8,716,214</b> | <b>84.01%</b> |

**Expenditures by Function**





**Budget Comparison Report - All Funds**  
**83% of year lapsed**

|                                                      | <b>Audited</b>                   |                    | <b>Unaudited</b>    |                                 |
|------------------------------------------------------|----------------------------------|--------------------|---------------------|---------------------------------|
|                                                      | <b>2021 Year End<br/>Actuals</b> | <b>2022 Budget</b> | <b>Year to Date</b> | <b>% 2022 Annual<br/>Budget</b> |
| <b><u>GENERAL FUND</u></b>                           |                                  |                    |                     |                                 |
| Revenues:                                            | 10,928,072                       | 10,375,000         | 5,423,585           | 52.28%                          |
| Expenditures:                                        | 9,556,789                        | 10,375,000         | 8,716,214           | 84.01%                          |
| <b>Excess Revenues over (under) Expenditures</b>     | <b>1,371,283</b>                 | <b>-</b>           | <b>(3,292,629)</b>  |                                 |
| <b><u>AMERICAN RESCUE PLAN (ARP) ACT OF 2021</u></b> |                                  |                    |                     |                                 |
| Revenues:                                            | 469                              | 5,767,700          | 2,884,802           | 50.02%                          |
| Expenditures:                                        | -                                | 5,767,700          | -                   | 0.00%                           |
| <b>Excess Revenues over (under) Expenditures</b>     | <b>469</b>                       | <b>-</b>           | <b>2,884,802</b>    |                                 |
| <b><u>OPERATING GRANT FUND</u></b>                   |                                  |                    |                     |                                 |
| Revenues:                                            | 135,670                          | 90,000             | 65,488              | 72.76%                          |
| Expenditures:                                        | 135,667                          | 90,000             | 62,268              | 69.19%                          |
| <b>Excess Revenues over (under) Expenditures</b>     | <b>3</b>                         | <b>-</b>           | <b>3,220</b>        |                                 |
| <b><u>PARKS &amp; RECREATION FUND</u></b>            |                                  |                    |                     |                                 |
| Revenues:                                            | 468,147                          | 407,150            | 407,909             | 100.19%                         |
| Expenditures:                                        | 194,977                          | 407,150            | 273,894             | 67.27%                          |
| <b>Excess Revenues over (under) Expenditures</b>     | <b>273,170</b>                   | <b>-</b>           | <b>134,016</b>      |                                 |
| <b><u>HOTEL/MOTEL TAX FUND</u></b>                   |                                  |                    |                     |                                 |
| Revenues:                                            | 4,945                            | 6,000              | 3,484               | 58.06%                          |
| Expenditures:                                        | 5,295                            | 6,000              | 3,945               | 65.75%                          |
| <b>Excess Revenues over (under) Expenditures</b>     | <b>(350)</b>                     | <b>-</b>           | <b>(461)</b>        |                                 |
| <b><u>URBAN REDEVELOPMENT AGENCY</u></b>             |                                  |                    |                     |                                 |
| Revenues:                                            | 1,169,551                        | 9,375,000          | 2,465,846           | 26.30%                          |
| Expenditures:                                        | 1,169,551                        | 9,375,000          | 2,465,846           | 26.30%                          |
| <b>Excess Revenues over (under) Expenditures</b>     | <b>-</b>                         | <b>-</b>           | <b>-</b>            |                                 |
| <b><u>SPLOST III FUND</u></b>                        |                                  |                    |                     |                                 |
| Revenues:                                            | 6,039                            | 286,000            | 2,982               | 1.04%                           |
| Expenditures:                                        | -                                | 286,000            | -                   | 0.00%                           |
| <b>Excess Revenues over (under) Expenditures</b>     | <b>6,039</b>                     | <b>-</b>           | <b>2,982</b>        |                                 |
| <b><u>SPLOST IV FUND</u></b>                         |                                  |                    |                     |                                 |
| Revenues:                                            | 6                                | 69,000             | 348                 | 0.50%                           |
| Expenditures:                                        | -                                | 69,000             | 69,418              | 100.61%                         |



**Budget Comparison Report - All Funds**  
83% of year lapsed

|                                                  | <b>Audited</b>                   |                    | <b>Unaudited</b>    |                                 |
|--------------------------------------------------|----------------------------------|--------------------|---------------------|---------------------------------|
|                                                  | <b>2021 Year End<br/>Actuals</b> | <b>2022 Budget</b> | <b>Year to Date</b> | <b>% 2022 Annual<br/>Budget</b> |
| <b>Excess Revenues over (under) Expenditures</b> | <b>6</b>                         | <b>-</b>           | <b>(69,070)</b>     |                                 |
| <b><u>SPLOST V FUND</u></b>                      |                                  |                    |                     |                                 |
| Revenues:                                        | 3,002,527                        | 7,950,000          | 2,526,029           | 31.77%                          |
| Expenditures:                                    | 1,238,338                        | 7,950,000          | 3,095,386           | 38.94%                          |
| <b>Excess Revenues over (under) Expenditures</b> | <b>1,764,189</b>                 | <b>-</b>           | <b>(569,357)</b>    |                                 |
| <b><u>TOWN CENTER FUND</u></b>                   |                                  |                    |                     |                                 |
| Revenues:                                        | 1,398,696                        | 9,428,400          | 2,465,846           | 26.15%                          |
| Expenditures:                                    | 1,796,777                        | 9,428,400          | 2,494,155           | 26.45%                          |
| <b>Excess Revenues over (under) Expenditures</b> | <b>(398,081)</b>                 | <b>-</b>           | <b>(28,309)</b>     |                                 |
| <b><u>DEBT SERVICE FUND</u></b>                  |                                  |                    |                     |                                 |
| Revenues:                                        | 150,374                          | 2,000,000          | 179,368             | 8.97%                           |
| Expenditures:                                    | 1,307,698                        | 2,000,000          | 930,149             | 46.51%                          |
| <b>Excess Revenues over (under) Expenditures</b> | <b>(1,157,324)</b>               | <b>-</b>           | <b>(750,781)</b>    |                                 |
| <b><u>STORMWATER UTILITY FUND</u></b>            |                                  |                    |                     |                                 |
| Revenues:                                        | 1,286,476                        | 460,000            | 70,126              | 15.24%                          |
| Expenses:                                        | 335,099                          | 460,000            | 275,809             | 59.96%                          |
| <b>Excess Revenues over (under) Expenses</b>     | <b>951,377</b>                   | <b>-</b>           | <b>(205,683)</b>    |                                 |
| <b><u>MUNICIPAL COURT FUND</u></b>               |                                  |                    |                     |                                 |
| Revenues:                                        | 1,098,966                        | 940,500            | 662,532             | 100.00%                         |
| Expenses:                                        | 1,065,831                        | 940,500            | 612,397             | 100.00%                         |
| <b>Excess Revenues over (under) Expenses</b>     | <b>33,135</b>                    | <b>-</b>           | <b>50,135</b>       |                                 |





**Investments**  
**As of October 31, 2022**

**Ameris Bank**

Downtown Development Authority - CD .75% 36,422

|                             |           |               |
|-----------------------------|-----------|---------------|
| <b>Subtotal Ameris Bank</b> | <b>\$</b> | <b>36,422</b> |
|-----------------------------|-----------|---------------|

|                                                             |  |         |
|-------------------------------------------------------------|--|---------|
| Goldman Sachs Autocallable GS Momentum Builder              |  | 205,388 |
| Certificate of Deposit - CD .75% Maturity Date - 09/21/2022 |  | 303,596 |
| Certificate of Deposit - CD .75% Maturity Date - 12/08/2023 |  | 252,151 |
| Certificate of Deposit - CD .80% Maturity Date - 11/08/2023 |  | 500,000 |
| Certificate of Deposit - CD .90% Maturity Date - 11/08/2024 |  | 509,071 |
| Certificate of Deposit - CD .20% Maturity Date - 01/12/2023 |  | 250,500 |
| Certificate of Deposit - CD .25% Maturity Date - 01/12/2024 |  | 250,936 |
| Certificate of Deposit - CD .30% Maturity Date - 12/12/2022 |  | 75,000  |

|                                                 |           |                  |
|-------------------------------------------------|-----------|------------------|
| <b>Subtotal South State Investment Services</b> | <b>\$</b> | <b>2,346,643</b> |
|-------------------------------------------------|-----------|------------------|

|                          |           |                  |
|--------------------------|-----------|------------------|
| <b>Total Investments</b> | <b>\$</b> | <b>2,383,065</b> |
|--------------------------|-----------|------------------|





**Cash**  
**As of October 31, 2022**

**Ameris Bank**

Downtown Development Authority - Checking 74,387

|                             |           |               |
|-----------------------------|-----------|---------------|
| <b>Subtotal Ameris Bank</b> | <b>\$</b> | <b>74,387</b> |
|-----------------------------|-----------|---------------|

**South State Bank**

|                                        |  |           |
|----------------------------------------|--|-----------|
| General Fund                           |  | 2,726,124 |
| Main Street Board                      |  | 56,104    |
| American Rescue Plan (ARP) Act of 2021 |  | 5,768,572 |
| Parks & Recreation Fund                |  | 892,007   |
| Hotel Motel Tax Fund                   |  | 7,826     |
| Money Market Account                   |  | 2,570,474 |
| Municipal Court Fund                   |  | 141,261   |
| Operating Grant Fund                   |  | 28,330    |
| Police Forfeiture Account              |  | 6,029     |
| Police Seized Asset Account            |  | 1,461     |
| SPLOST III                             |  | 289,127   |
| SPLOST IV                              |  | -         |
| SPLOST V                               |  | 347,483   |
| Town Center Fund                       |  | 75,192    |
| Debt Service Fund                      |  | 48,536    |
| Stormwater Utility Fund                |  | 11,094    |
| Tree Replacement Fund                  |  | 10,492    |

|                                  |           |                   |
|----------------------------------|-----------|-------------------|
| <b>Subtotal South State Bank</b> | <b>\$</b> | <b>12,980,112</b> |
|----------------------------------|-----------|-------------------|

**South State Investment Services**

Budget Stabilization Cash Account 90

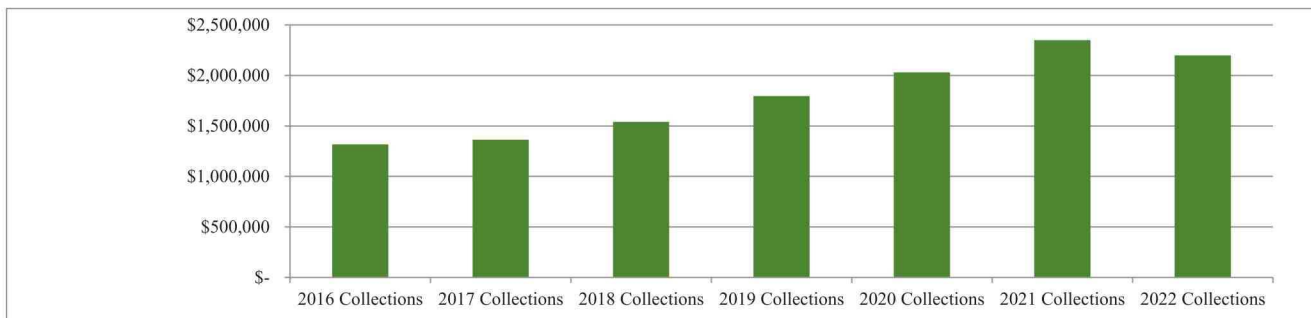
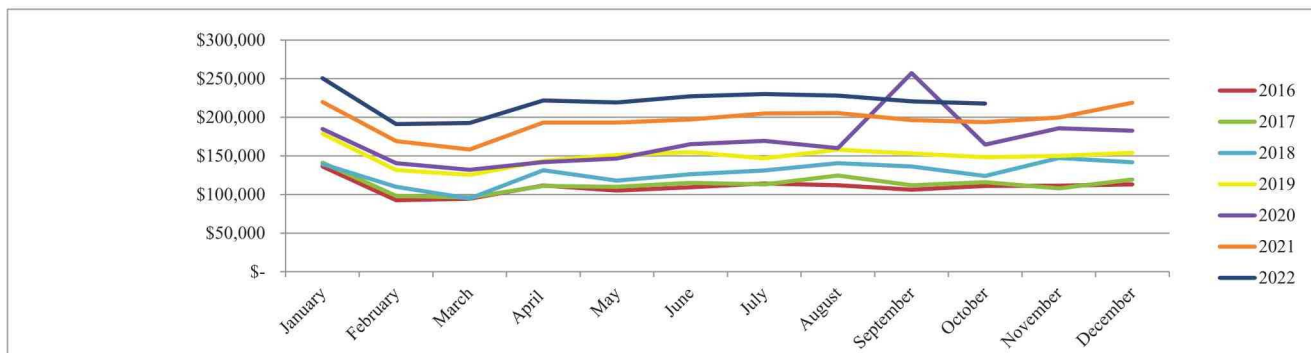
|                                                 |           |           |
|-------------------------------------------------|-----------|-----------|
| <b>Subtotal South State Investment Services</b> | <b>\$</b> | <b>90</b> |
|-------------------------------------------------|-----------|-----------|

|                   |           |                   |
|-------------------|-----------|-------------------|
| <b>Total Cash</b> | <b>\$</b> | <b>13,054,590</b> |
|-------------------|-----------|-------------------|



**Special Purpose Local Option Sales Tax Collections  
As of October 31, 2022**

|           | 2016 Collections    | 2017 Collections    | 2018 Collections    | 2019 Collections    | 2020 Collections    | 2021 Collections    | 2022 Collections    | % Change<br>from Prior<br>Year |
|-----------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------------------|
| January   | \$ 136,321          | \$ 141,344          | \$ 139,474          | \$ 178,754          | \$ 184,956          | \$ 219,927          | \$ 250,695          | 13.99%                         |
| February  | 92,605              | 98,189              | 109,987             | 131,700             | 140,587             | 169,237             | 191,168             | 12.96%                         |
| March     | 94,455              | 96,130              | 94,765              | 125,375             | 131,947             | 158,258             | 192,686             | 21.75%                         |
| April     | 111,527             | 111,048             | 131,392             | 143,535             | 141,914             | 193,138             | 221,796             | 14.84%                         |
| May       | 105,169             | 110,063             | 117,981             | 151,269             | 146,483             | 193,137             | 219,102             | 13.44%                         |
| June      | 109,300             | 114,965             | 126,193             | 154,922             | 165,255             | 197,249             | 227,296             | 15.23%                         |
| July      | 114,305             | 113,172             | 131,005             | 146,946             | 169,488             | 204,832             | 229,938             | 12.26%                         |
| August    | 112,004             | 124,429             | 140,651             | 158,066             | 160,110             | 205,351             | 228,172             | 11.11%                         |
| September | 106,169             | 111,901             | 136,184             | 153,139             | 257,264             | 196,323             | 220,495             | 12.31%                         |
| October   | 111,138             | 115,857             | 124,067             | 148,285             | 164,463             | 193,776             | 217,820             | 12.41%                         |
| November  | 111,396             | 108,048             | 147,256             | 149,921             | 185,812             | 199,817             |                     |                                |
| December  | 112,996             | 119,270             | 141,583             | 153,903             | 182,579             | 218,887             |                     |                                |
|           | <b>\$ 1,317,384</b> | <b>\$ 1,364,416</b> | <b>\$ 1,540,538</b> | <b>\$ 1,795,816</b> | <b>\$ 2,030,858</b> | <b>\$ 2,349,931</b> | <b>\$ 2,199,169</b> |                                |





**Downtown Development Authority  
As of October 31, 2022**

| <b>Revenues</b>                | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b>  | <b>YTD<br/>Transactions</b> | <b>% of Annual<br/>Budget</b> |
|--------------------------------|--------------------------------------|---------------------|-----------------------------|-------------------------------|
| Prior Year Fund Balance        | -                                    | 5,000               | -                           | 0.00%                         |
| Interest Revenue               | -                                    | -                   | 55                          | 0.00%                         |
| Proceeds from Sale of Property | -                                    | 2,000,000           | -                           | 0.00%                         |
| <b>TOTAL REVENUES</b>          | <b>\$ -</b>                          | <b>\$ 2,005,000</b> | <b>\$ 55</b>                | <b>0.00%</b>                  |

| <b>Expenditures</b>             |             |                     |               |              |
|---------------------------------|-------------|---------------------|---------------|--------------|
| Dues & Fees                     | -           | 500                 | 305           | 61.00%       |
| Training                        | -           | 250                 | -             | 0.00%        |
| Water & Sewer                   | -           | 2,500               | -             | 0.00%        |
| Other Expenditures              | -           | 250                 | -             | 0.00%        |
| Sponsorships                    | -           | 1,500               | -             | 0.00%        |
| Transfers to Primary Government | -           | 2,000,000           | -             | 0.00%        |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ -</b> | <b>\$ 2,005,000</b> | <b>\$ 305</b> | <b>0.02%</b> |



**GENERAL FUND REVENUE DETAIL**  
As of October 31, 2022

|                                       | October 2022<br>Transactions | 2022 Budget      | YTD<br>Transactions | % of Annual<br>Budget |
|---------------------------------------|------------------------------|------------------|---------------------|-----------------------|
| Real Property Tax                     | 457,701                      | 5,250,000        | 657,157             | 12.52%                |
| Real Property Tax - Public Utility    | 16,841                       | 60,000           | 16,841              | 28.07%                |
| Personal Property Tax                 | 28,875                       | 185,000          | 38,531              | 20.83%                |
| Motor Vehicle Tax                     | 1,923                        | 25,000           | 31,109              | 124.44%               |
| Motor Vehicle Title Ad Valorem Tax    | 50,825                       | 550,000          | 657,692             | 119.58%               |
| Apportioned Vehicles (AAVT)           | -                            | 3,000            | 3,988               | 132.93%               |
| Mobile Home Tax                       | 27                           | 150              | 148                 | 98.95%                |
| Intangible Tax                        | 5,360                        | 110,000          | 85,376              | 77.61%                |
| Railroad Equipment Car Tax            | -                            | 1,000            | 1,182               | 118.23%               |
| Real Estate Transfer Tax              | 496                          | 15,000           | 21,212              | 141.41%               |
| Franchise Tax - Electric              | -                            | 475,000          | 512,739             | 107.95%               |
| Franchise Tax - Gas                   | -                            | 80,000           | 76,559              | 95.70%                |
| Franchise Tax - Cable                 | 40,389                       | 235,000          | 198,507             | 84.47%                |
| Franchise Tax - Telephone             | 21                           | 5,000            | 4,207               | 84.13%                |
| Business & Occupational Tax           | 3,535                        | 135,000          | 74,283              | 55.02%                |
| Insurance Premium Tax                 | 1,431,785                    | 950,000          | 1,431,785           | 150.71%               |
| Financial Institutions Tax            | -                            | 3,500            | 1,862               | 53.20%                |
| Penalties & Interest                  | 2,608                        | 10,000           | 8,178               | 81.78%                |
| FiFa Fees                             | 645                          | 2,000            | 2,264               | 113.22%               |
| <b>Total Taxes</b>                    | <b>2,041,032</b>             | <b>8,094,650</b> | <b>3,823,620</b>    | <b>47.24%</b>         |
| Alcoholic Beverage Licenses           | 8,000                        | 75,000           | 18,000              | 24.00%                |
| Alcohol Pouring Permit                | 740                          | 2,500            | 4,945               | 197.80%               |
| Zoning and Land Use Permits           | 1,530                        | 12,500           | 13,473              | 107.78%               |
| Planning and Development Fees         | -                            | 15,000           | 2,125               | 14.16%                |
| Sign Permit Fees                      | 150                          | 2,500            | 2,450               | 98.00%                |
| Special Event Permits                 | -                            | 250              | 50                  | 20.00%                |
| Vacant Lot Registration               | -                            | 30               | -                   | 0.00%                 |
| Personal Transportation Veh Permit    | -                            | 30               | -                   | 0.00%                 |
| Other Licenses and Permits            | 175                          | 2,500            | 3,675               | 147.00%               |
| Building Permit Revenue               | 68,667                       | 1,000,000        | 748,943             | 74.89%                |
| Certificate of Occupancy Fees         | 10,000                       | 180,000          | 149,000             | 82.78%                |
| Building Permit - Reinspection Fees   | 200                          | 25,000           | 23,400              | 93.60%                |
| Building Permit-Sub Fee               | 4,535                        | 75,000           | 65,872              | 87.83%                |
| Occupational Tax Late Fees            | 47                           | 1,250            | 748                 | 59.83%                |
| Plan Review Fees                      | 29,879                       | 75,000           | 45,481              | 60.64%                |
| <b>Total Licenses and Permits</b>     | <b>123,923</b>               | <b>1,466,560</b> | <b>1,078,161</b>    | <b>73.52%</b>         |
| Municipal Court Fines                 | 47,601                       | 600,000          | 350,215             | 58.37%                |
| Cash confiscations-Forfeitures        | -                            | 250              | -                   | 0.00%                 |
| Proceeds From Sale of Confiscations   | -                            | 150              | 1,075               | 716.67%               |
| Court Costs                           | -                            | 10,000           | 21,123              | 211.23%               |
| Drug Testing Fees                     | -                            | 250              | -                   | 0.00%                 |
| Expungements                          | -                            | 50               | -                   | 0.00%                 |
| Tree Recompense Revenue               | -                            | 5,000            | -                   | 0.00%                 |
| Other Fines & Forfeitures-Code        | 6,500                        | 15,000           | 74,975              | 499.83%               |
| Other Forfeitures                     | -                            | 250              | -                   | 0.00%                 |
| <b>Total Fines and Forfeitures</b>    | <b>54,101</b>                | <b>630,950</b>   | <b>447,388</b>      | <b>70.91%</b>         |
| Grant Revenue                         | 0                            | 5,000            | 46,628              | 932.57%               |
| Probation Fees                        | 2,029                        | 25,000           | 20,210              | 80.84%                |
| Printing and Duplicating Service Fees | 75                           | 250              | 224                 | 89.57%                |
| Election and Qualifying Fees          | 12 -                         | 540              | 1,080               | 200.00%               |



**GENERAL FUND REVENUE DETAIL**  
As of October 31, 2022

|                                        | October 2022<br>Transactions | 2022 Budget          | YTD<br>Transactions | % of Annual<br>Budget |
|----------------------------------------|------------------------------|----------------------|---------------------|-----------------------|
| Advertising Fees                       | -                            | 7,500                | -                   | 0.00%                 |
| Accident/Incident Reports              | 280                          | 2,500                | 2,050               | 82.00%                |
| Wrecker Service Contract               | -                            | 18,500               | 18,500              | 100.00%               |
| Background Checks                      | 20                           | 1,000                | 470                 | 47.00%                |
| Bad Check Fees                         | -                            | 50                   | 150                 | 300.00%               |
| Miscellaneous Revenue                  | 200                          | 10,000               | 5,166               | 51.66%                |
| Rents and Royalties                    | -                            | 50,000               | 3,575               | 7.15%                 |
| Reimbursement for Damaged Property     | 5,680                        | 10,000               | 7,455               | 74.55%                |
| <b>Total Miscellaneous Income</b>      | <b>8,284</b>                 | <b>130,340</b>       | <b>105,508</b>      | <b>80.95%</b>         |
| Interest Revenue                       | 9,588                        | 11,000               | (40,549)            | -368.62%              |
| Unrealized Gain or Loss on Investments | (4,667)                      | 5,000                | -                   | 0.00%                 |
| <b>Total Investment Income</b>         | <b>4,921</b>                 | <b>16,000</b>        | <b>(40,549)</b>     | <b>-253.43%</b>       |
| Proceeds from Sale of Assets           | -                            | 25,000               | 7,000               | 28.00%                |
| Donations from Private Sources         | -                            | 11,500               | 2,456               | 21.36%                |
| <b>Total Other Financing Sources</b>   | <b>-</b>                     | <b>36,500</b>        | <b>9,456</b>        | <b>25.91%</b>         |
| <b>TOTAL GENERAL FUND REVENUES</b>     | <b>\$ 2,232,261</b>          | <b>\$ 10,375,000</b> | <b>\$ 5,423,585</b> | <b>52.28%</b>         |





**General Fund Expenditures  
As of October 31, 2022**

|                                    | October 2022<br>Transactions | 2022 Budget    | YTD Transactions | % of Annual<br>Budget |
|------------------------------------|------------------------------|----------------|------------------|-----------------------|
| <b>Governing Body</b>              |                              |                |                  |                       |
| Salaries & Wages-Council           | 3,500                        | 42,000         | 35,000           | 83.33%                |
| Employee Benefits-Medical          | 6,907                        | 89,833         | 69,068           | 76.88%                |
| Employee Benefits-Dental           | 303                          | 3,727          | 3,030            | 81.30%                |
| Employee Benefits-ADD Life         | 69                           | 882            | 761              | 86.32%                |
| FICA                               | 132                          | 2,604          | 1,319            | 50.66%                |
| Medicare                           | 31                           | 609            | 309              | 50.67%                |
| Employee Benefits-Retirement       | 310                          | 4,251          | 3,105            | 73.03%                |
| Unemployment                       | 12                           | 101            | 138              | 136.63%               |
| Workers Comp Insurance             | -                            | 108            | 90               | 83.10%                |
| <b>Total Salaries and Benefits</b> | <b>11,264</b>                | <b>144,115</b> | <b>112,819</b>   | <b>78.28%</b>         |
| Communications                     | 45                           | 600            | 409              | 68.23%                |
| Travel                             | -                            | 2,000          | 1,734            | 86.70%                |
| Dues and Fees                      | 65                           | 750            | 710              | 94.65%                |
| Education and Training             | -                            | 3,500          | 1,185            | 33.86%                |
| Other Expenditures                 | -                            | 500            | 396              | 79.14%                |
| General Supplies and Materials     | -                            | 250            | -                | 0.00%                 |
| Small Equipment                    | 260                          | 250            | 260              | 104.00%               |
| Other Supplies - Uniforms          | -                            | 350            | 395              | 112.83%               |
| <b>Total Operations</b>            | <b>370</b>                   | <b>8,200</b>   | <b>5,089</b>     | <b>62.06%</b>         |
| <b>City Manager</b>                |                              |                |                  |                       |
| Salaries & Wages                   | 13,073                       | 154,500        | 127,940          | 82.81%                |
| Employee Benefits-Medical          | 773                          | 10,117         | 7,733            | 76.44%                |
| Employee Benefits-Dental           | 85                           | 1,120          | 906              | 80.85%                |
| Employee Benefits-ADD Life         | 12                           | 147            | 135              | 91.67%                |
| Employee Benefits-Disability       | 84                           | 1,008          | 924              | 91.67%                |
| FICA                               | 808                          | 9,114          | 7,910            | 86.79%                |
| Medicare                           | 189                          | 2,240          | 1,850            | 82.59%                |
| Employee Benefits-Retirement       | 1,109                        | 15,636         | 11,088           | 70.91%                |
| Unemployment                       | -                            | 27             | 38               | 140.74%               |
| Workers' Comp. Insurance           | -                            | 667            | 555              | 83.20%                |
| <b>Total Salaries and Benefits</b> | <b>16,134</b>                | <b>194,576</b> | <b>159,078</b>   | <b>81.76%</b>         |
| Communications                     | 40                           | 600            | 309              | 51.44%                |
| Travel                             | 10                           | -              | 20               | 100%                  |
| Dues and Fees                      | -                            | 1,500          | 1,695            | 112.97%               |
| Education and Training             | -                            | 1,250          | 1,376            | 110.08%               |
| Other Expenditures                 | -                            | 1,000          | 941              | 94.11%                |
| General Supplies and Materials     | -                            | 250            | -                | 0.00%                 |
| <b>Total Operations</b>            | <b>50</b>                    | <b>4,600</b>   | <b>4,340</b>     | <b>94.35%</b>         |
| <b>City Clerk</b>                  |                              |                |                  |                       |
| Salaries & Wages                   | 10,812                       | 194,267        | 119,305          | 61.41%                |
| Employee Benefits-Medical          | 2,253                        | 41,480         | 22,526           | 54.31%                |
| Employee Benefits-Dental           | 58                           | 1,856          | 578              | 31.16%                |
| Employee Benefits-ADD Life         | 25                           | 441            | 270              | 61.11%                |
| Employee Benefits-Disability       | 97                           | 1,424          | 1,071            | 75.22%                |
| FICA                               | 633                          | 12,045         | 7,008            | 58.18%                |
| Medicare                           | 148                          | 2,817          | 1,639            | 58.18%                |
| Employee Benefits-Retirement       | 1,080                        | 19,661         | 10,805           | 54.96%                |
| Unemployment                       | -                            | 80             | 82               | 102.14%               |
| Workers' Comp. Insurance           | -                            | 497            | 417              | 83.98%                |
| <b>Total Salaries and Benefits</b> | <b>15,106</b>                | <b>274,568</b> | <b>163,701</b>   | <b>59.62%</b>         |





**General Fund Expenditures  
As of October 31, 2022**

|                                    | October 2022<br>Transactions | 2022 Budget    | YTD Transactions | % of Annual<br>Budget |
|------------------------------------|------------------------------|----------------|------------------|-----------------------|
| Professional Services              | 11,500                       | 10,000         | 23,767           | 237.67%               |
| Communications                     | 45                           | 600            | 347              | 57.81%                |
| Advertising                        | -                            | -              | 212              | 100%                  |
| Travel                             | -                            | 3,500          | 712              | 20.33%                |
| Dues and Fees                      | -                            | 7,500          | 4,516            | 60.22%                |
| Education and Training             | 435                          | 1,500          | 1,200            | 80.00%                |
| Other Expenditures                 | 16                           | 500            | 4,239            | 847.72%               |
| General Supplies and Materials     | -                            | 500            | 272              | 54.48%                |
| General Supplies - Postage         | 15                           | 100            | 113              | 112.55%               |
| Small Equipment                    | -                            | 2,250          | 380              | 16.89%                |
| Software                           | -                            | 7,500          | 8,126            | 108.34%               |
| Other Supplies - Uniforms          | -                            | 150            | 52               | 34.38%                |
| <b>Total Operations</b>            | <b>12,011</b>                | <b>34,100</b>  | <b>43,935</b>    | <b>128.84%</b>        |
| <b>Elections</b>                   |                              |                |                  |                       |
| Advertising                        | -                            | 1,500          | 711              | 47.43%                |
| Intergovernmental - Elections      | -                            | 16,000         | -                | 0.00%                 |
| <b>Total Operations</b>            | <b>-</b>                     | <b>17,500</b>  | <b>711</b>       | <b>100.00%</b>        |
| <b>Contingency</b>                 |                              |                |                  |                       |
| Contingency                        | -                            | 103,750        | -                | 0.00%                 |
| <b>Total Operations</b>            | <b>-</b>                     | <b>103,750</b> | <b>-</b>         | <b>0.00%</b>          |
| <b>Financial Administration</b>    |                              |                |                  |                       |
| Salaries & Wages                   | 11,115                       | 171,304        | 111,597          | 65.15%                |
| Employee Benefits-Medical          | 3,554                        | 71,832         | 41,146           | 57.28%                |
| Employee Benefits-Dental           | 32                           | 1,488          | 773              | 51.96%                |
| Employee Benefits-ADD Life         | 25                           | 441            | 278              | 63.01%                |
| Employee Benefits-Disability       | 88                           | 1,356          | 1,004            | 74.06%                |
| FICA                               | 639                          | 10,621         | 6,297            | 59.28%                |
| Medicare                           | 150                          | 2,484          | 1,473            | 59.29%                |
| Employee Benefits-Retirement       | 1,233                        | 17,337         | 12,331           | 71.13%                |
| Unemployment                       | -                            | 80             | 89               | 111.45%               |
| Workers' Comp. Insurance           | -                            | 439            | 365              | 83.20%                |
| <b>Total Salaries and Benefits</b> | <b>16,836</b>                | <b>277,382</b> | <b>175,353</b>   | <b>63.22%</b>         |
| Professional Services - Audit      | -                            | 27,750         | 20,750           | 74.77%                |
| Advertising/Promotions             | -                            | 1,500          | 1,710            | 113.99%               |
| Printing and Binding               | (1)                          | 2,000          | 1,779            | 88.95%                |
| Travel                             | -                            | 250            | -                | 0.00%                 |
| Dues and Fees                      | 119                          | 12,500         | 14,374           | 114.99%               |
| Education and Training             | -                            | 2,500          | 229              | 9.16%                 |
| Other Expenditures                 | -                            | 150            | 93               | 61.68%                |
| General Supplies and Materials     | 17                           | 1,000          | 1,037            | 103.65%               |
| General Supplies-Postage           | 111                          | 5,000          | 4,971            | 99.41%                |
| Gasoline/Diesel                    | -                            | 50             | -                | 0.00%                 |
| Small Equipment                    | 207                          | 250            | 267              | 106.95%               |
| Software                           | -                            | -              | 3,675            | 100%                  |
| <b>Total Operations</b>            | <b>453</b>                   | <b>52,950</b>  | <b>48,884</b>    | <b>92.32%</b>         |
| <b>Licensing</b>                   |                              |                |                  |                       |
| Salaries & Wages                   | 1,724                        | 19,785         | 16,925           | 85.54%                |
| Employee Benefits-Medical          | 709                          | 11,366         | 7,083            | 62.32%                |
| Employee Benefits-Dental           | 16                           | 560            | 160              | 28.64%                |
| Employee Benefits-ADD Life         | 6                            | 74             | 71               | 96.35%                |
| Employee Benefits-Disability       | 14                           | 161            | 157              | 97.50%                |
| FICA                               | 94                           | 1,263          | 911              | 72.17%                |



**General Fund Expenditures  
As of October 31, 2022**

|                                    | October 2022<br>Transactions | 2022 Budget    | YTD Transactions | % of Annual<br>Budget |
|------------------------------------|------------------------------|----------------|------------------|-----------------------|
| Medicare                           | 22                           | 295            | 213              | 72.27%                |
| Employee Benefits-Retirement       | -                            | 2,062          | -                | 0.00%                 |
| Unemployment                       | -                            | 13             | 19               | 146.08%               |
| Workers' Comp. Insurance           | -                            | 26             | 23               | 86.65%                |
| <b>Total Salaries and Benefits</b> | <b>2,585</b>                 | <b>35,605</b>  | <b>25,563</b>    | <b>71.80%</b>         |
| Contract Labor                     | -                            | 15,000         | -                | 0.00%                 |
| General Supplies and Materials     | -                            | 100            | -                | 0.00%                 |
| General Supplies - Postage         | -                            | 500            | 91               | 18.28%                |
| Other Supplies-Uniforms            | -                            | 75             | 34               | 45.84%                |
| <b>Total Operations</b>            | <b>-</b>                     | <b>15,675</b>  | <b>126</b>       | <b>0.80%</b>          |
| <b>Legal</b>                       |                              |                |                  |                       |
| Professional Services - Legal      | 429                          | 25,000         | 5,847            | 23.39%                |
| <b>Total Operations</b>            | <b>429</b>                   | <b>25,000</b>  | <b>5,847</b>     | <b>23.39%</b>         |
| Salaries & Wages                   | 4,836                        | 57,153         | 47,451           | 83.03%                |
| Employee Benefits-Medical          | 1,380                        | 21,108         | 13,801           | 65.38%                |
| Employee Benefits-Dental           | 85                           | 1,120          | 854              | 76.25%                |
| Employee Benefits-ADD Life         | 12                           | 147            | 135              | 91.67%                |
| Employee Benefits-Disability       | 40                           | 453            | 440              | 97.15%                |
| FICA                               | 274                          | 3,543          | 2,673            | 75.44%                |
| Medicare                           | 64                           | 829            | 625              | 75.41%                |
| Employee Benefits-Retirement       | 410                          | 5,784          | 4,102            | 70.91%                |
| Unemployment                       | -                            | 27             | 38               | 140.74%               |
| Workers' Comp. Insurance           | -                            | 146            | 121              | 83.21%                |
| <b>Total Salaries and Benefits</b> | <b>7,102</b>                 | <b>90,310</b>  | <b>70,240</b>    | <b>77.78%</b>         |
| Communications                     | 45                           | 600            | 396              | 66.05%                |
| Dues and Fees                      | -                            | 750            | 178              | 23.71%                |
| Other Expenditures                 | -                            | 250            | 243              | 97.29%                |
| General Supplies and Materials     | -                            | 750            | -                | 0.00%                 |
| Small Equipment                    | 3,066                        | 2,500          | 6,240            | 249.62%               |
| Software                           | 3,792                        | 132,000        | 115,185          | 87.26%                |
| <b>Total Operations</b>            | <b>6,902</b>                 | <b>136,850</b> | <b>122,243</b>   | <b>89.33%</b>         |
| <b>Risk Management</b>             |                              |                |                  |                       |
| Professional Services              | -                            | 10,000         | 15,000           | 150.00%               |
| Liability Insurance                | -                            | 170,000        | 180,232          | 106.02%               |
| <b>Total Operations</b>            | <b>-</b>                     | <b>180,000</b> | <b>195,232</b>   | <b>108.46%</b>        |
| <b>General Government Building</b> |                              |                |                  |                       |
| Salaries & Wages                   | 4,074                        | 58,489         | 41,646           | 71.20%                |
| Employee Benefits-Medical          | 773                          | 10,117         | 7,733            | 76.44%                |
| Employee Benefits-Dental           | 26                           | 368            | 258              | 70.03%                |
| Employee Benefits-ADD Life         | 12                           | 147            | 135              | 91.67%                |
| Employee Benefits-Disability       | 28                           | 315            | 306              | 97.08%                |
| FICA                               | 250                          | 3,626          | 2,560            | 70.60%                |
| Medicare                           | 59                           | 848            | 599              | 70.61%                |
| Employee Benefits-Retirement       | 420                          | 4,124          | 4,200            | 101.84%               |
| Unemployment                       | 3                            | 53             | 68               | 128.26%               |
| Workers' Comp. Insurance           | -                            | 5,994          | 4,987            | 83.20%                |
| <b>Total Salaries and Benefits</b> | <b>5,645</b>                 | <b>84,081</b>  | <b>62,491</b>    | <b>74.32%</b>         |
| Professional Services              | -                            | 250            | -                | 0.00%                 |
| Disposal - Garbage                 | -                            | 500            | 264              | 52.88%                |



**General Fund Expenditures  
As of October 31, 2022**

|                                         | October 2022<br>Transactions | 2022 Budget         | YTD Transactions    | % of Annual<br>Budget |
|-----------------------------------------|------------------------------|---------------------|---------------------|-----------------------|
| Lawn Care                               | -                            | 300                 | 226                 | 75.33%                |
| Pest Control                            | 140                          | 1,250               | 1,811               | 144.88%               |
| Repairs and Maintenance                 | 2,014                        | 15,250              | 10,428              | 68.38%                |
| Repairs and Maintenance - Vehicles      | 18                           | 2,000               | 1,996               | 99.82%                |
| Rental of Equipment                     | 821                          | 5,500               | 5,564               | 101.16%               |
| Communications                          | 1,788                        | 12,000              | 10,076              | 83.96%                |
| Dues and Fees                           | -                            | 500                 | 760                 | 151.93%               |
| Other Expenditures                      | -                            | 2,000               | 393                 | 19.67%                |
| General Supplies and Materials          | 638                          | 8,000               | 6,162               | 77.02%                |
| Water and Sewer                         | 75                           | 4,000               | 795                 | 19.87%                |
| Natural Gas                             | 354                          | 2,500               | 1,633               | 65.33%                |
| Electricity                             | 940                          | 15,000              | 10,888              | 72.58%                |
| Gasoline and Diesel                     | 133                          | 2,500               | 2,632               | 105.30%               |
| Small Equipment                         | 113                          | 1,000               | 1,888               | 188.75%               |
| Software                                | -                            | 1,000               | 410                 | 40.95%                |
| Other Supplies-Uniforms                 | -                            | 100                 | 34                  | 34.49%                |
| <b>Total Operations &amp; Capital</b>   | <b>7,035</b>                 | <b>73,650</b>       | <b>55,960</b>       | <b>75.98%</b>         |
| <b>TOTAL GENERAL GOVERNMENT</b>         | <b>\$ 101,923</b>            | <b>\$ 1,752,912</b> | <b>\$ 1,251,612</b> | <b>71.40%</b>         |
| <b>Municipal Court</b>                  |                              |                     |                     |                       |
| Salaries & Wages                        | 12,602                       | 152,308             | 120,833             | 79.33%                |
| Salaries & Wages - Overtime             | -                            | 1,000               | -                   | 0.00%                 |
| Employee Benefits-Medical               | 4,228                        | 60,703              | 42,284              | 69.66%                |
| Employee Benefits-Dental                | 168                          | 3,359               | 1,676               | 49.88%                |
| Employee Benefits-ADD Life              | 37                           | 441                 | 404                 | 91.67%                |
| Employee Benefits-Disability            | 97                           | 1,086               | 1,072               | 98.75%                |
| FICA                                    | 734                          | 9,505               | 6,997               | 73.61%                |
| Medicare                                | 172                          | 2,223               | 1,636               | 73.61%                |
| Employee Benefits-Retirement            | 1,088                        | 14,200              | 10,879              | 76.61%                |
| Unemployment                            | 3                            | 106                 | 134                 | 126.78%               |
| Workers' Compensation                   | -                            | 392                 | 326                 | 83.24%                |
| <b>Total Salaries and Benefits</b>      | <b>19,129</b>                | <b>245,323</b>      | <b>186,241</b>      | <b>75.92%</b>         |
| Professional Services - Public Defender | 400                          | 12,750              | 7,442               | 58.37%                |
| Professional Services - Solicitor/Judge | 7,985                        | 120,000             | 80,142              | 66.79%                |
| Rental of Equipment                     | 137                          | 1,750               | 1,201               | 68.65%                |
| Communications                          | 38                           | 500                 | 297                 | 59.34%                |
| Advertising                             | -                            | 50                  | -                   | 0.00%                 |
| Printing & Binding                      | -                            | 100                 | 27                  | 26.50%                |
| Travel                                  | -                            | 500                 | 514                 | 102.80%               |
| Dues and Fees                           | -                            | 500                 | 798                 | 159.67%               |
| Education and Training                  | -                            | 675                 | 775                 | 114.81%               |
| Other Expenditures                      | -                            | 150                 | 138                 | 92.17%                |
| General Supplies and Materials          | -                            | 2,000               | 1,056               | 52.81%                |
| General Supplies and Materials Postage  | 67                           | 500                 | 982                 | 196.40%               |
| Gasoline/Diesel                         | -                            | 50                  | -                   | 0.00%                 |
| Food Supplies                           | 277                          | 4,500               | 2,528               | 56.17%                |
| Small Equipment                         | -                            | 500                 | 808                 | 161.62%               |
| Software                                | -                            | 25,000              | 9,724               | 38.90%                |
| Other Supplies - Uniforms               | -                            | 250                 | -                   | 0.00%                 |
| Intergovernmental - Inmate Housing      | 3,190                        | 5,000               | 11,605              | 232.10%               |
| <b>Total Operations</b>                 | <b>12,094</b>                | <b>174,775</b>      | <b>118,037</b>      | <b>67.54%</b>         |
| <b>TOTAL JUDICIAL</b>                   | <b>\$ 31,223</b>             | <b>\$ 420,098</b>   | <b>\$ 304,278</b>   | <b>72.43%</b>         |



**General Fund Expenditures  
As of October 31, 2022**

|                                               | October 2022<br>Transactions | 2022 Budget    | YTD Transactions | % of Annual<br>Budget |
|-----------------------------------------------|------------------------------|----------------|------------------|-----------------------|
| <b><i>Police Administration</i></b>           |                              |                |                  |                       |
| Salaries & Wages                              | 42,022                       | 353,342        | 366,260          | 103.66%               |
| Salaries & Wages-Overtime                     | -                            | 6,000          | 369              | 6.15%                 |
| Employee Benefits-Medical                     | 7,241                        | 112,807        | 75,374           | 66.82%                |
| Employee Benefits-Dental                      | 306                          | 6,717          | 3,288            | 48.95%                |
| Employee Benefits-ADD Life                    | 80                           | 809            | 760              | 93.89%                |
| Employee Benefits-Disability                  | 292                          | 2,975          | 3,042            | 102.26%               |
| FICA                                          | 2,537                        | 22,403         | 21,911           | 97.80%                |
| Medicare                                      | 593                          | 5,239          | 5,124            | 97.81%                |
| Employee Benefits-Retirement                  | 3,054                        | 33,495         | 30,544           | 91.19%                |
| Unemployment                                  | 2                            | 186            | 266              | 143.01%               |
| Workers' Compensation                         | -                            | 14,439         | 12,597           | 87.24%                |
| <b><i>Total Salaries and Benefits</i></b>     | <b>56,128</b>                | <b>558,412</b> | <b>519,535</b>   | <b>93.04%</b>         |
| Professional Services                         | 375                          | 1,000          | 2,575            | 257.50%               |
| Repair & Maintenance-Vehicle                  | 110                          | 5,000          | 4,714            | 94.29%                |
| Rental of Equipment                           | 529                          | 5,000          | 4,997            | 99.94%                |
| Communications                                | 261                          | 3,300          | 1,874            | 56.80%                |
| Advertising                                   | 386                          | 3,000          | 1,808            | 60.28%                |
| Printing and Binding                          | 42                           | 500            | 676              | 135.28%               |
| Travel                                        | -                            | 6,000          | 4,324            | 72.07%                |
| Dues and Fees                                 | -                            | 5,000          | 3,172            | 63.44%                |
| Education and Training                        | -                            | 9,000          | 2,314            | 25.71%                |
| Other Expenditures                            | 45                           | 2,000          | 1,680            | 83.99%                |
| General Supplies and Materials                | -                            | 3,000          | 1,489            | 49.63%                |
| General Supplies - Postage                    | 17                           | 250            | 877              | 350.74%               |
| Gasoline/Diesel                               | 1,674                        | 9,000          | 15,053           | 167.25%               |
| Small Equipment                               | 177                          | 4,000          | 5,451            | 136.27%               |
| Software                                      | (387)                        | 5,000          | (297)            | -5.95%                |
| Other Supplies - Uniforms                     | 1,173                        | 3,000          | 6,738            | 224.59%               |
| <b><i>Total Operations and Capital</i></b>    | <b>4,403</b>                 | <b>64,050</b>  | <b>57,445</b>    | <b>89.69%</b>         |
| <b><i>Criminal Investigation Division</i></b> |                              |                |                  |                       |
| Salaries & Wages                              | 21,629                       | 246,269        | 188,665          | 76.61%                |
| Salaries & Wages-Overtime                     | -                            | 6,000          | 1,831            | 30.52%                |
| Employee Benefits-Medical                     | 6,240                        | 62,589         | 50,490           | 80.67%                |
| Employee Benefits-Dental                      | 342                          | 2,975          | 2,478            | 83.30%                |
| Employee Benefits-ADD Life                    | 49                           | 588            | 496              | 84.38%                |
| Employee Benefits-Disability                  | 152                          | 1,746          | 1,516            | 86.85%                |
| FICA                                          | 1,260                        | 15,641         | 11,119           | 71.09%                |
| Medicare                                      | 295                          | 3,658          | 2,600            | 71.09%                |
| Employee Benefits-Retirement                  | 1,806                        | 25,531         | 18,065           | 70.76%                |
| Unemployment                                  | -                            | 106            | 152              | 143.40%               |
| Workers' Compensation                         | -                            | 11,423         | 9,506            | 83.21%                |
| <b><i>Total Salaries and Benefits</i></b>     | <b>31,771</b>                | <b>376,526</b> | <b>286,918</b>   | <b>76.20%</b>         |
| Professional Services                         | -                            | 1,000          | 628              | 62.75%                |
| Repair & Maintenance-Vehicle                  | 50                           | 3,000          | 741              | 24.69%                |
| Communications                                | 166                          | 2,300          | 1,117            | 48.55%                |
| Printing and Binding                          | -                            | 100            | 251              | 250.50%               |
| Travel                                        | -                            | 1,500          | 1,111            | 74.09%                |
| Dues and Fees                                 | -                            | 1,000          | 585              | 58.50%                |
| Education and Training                        | -                            | 2,500          | 150              | 6.00%                 |
| Other Expenditures                            | -                            | 200            | 366              | 182.82%               |
| General Supplies and Materials                | -                            | 1,500          | 753              | 50.20%                |
| General Supplies and Materials-Postage        | -                            | 50             | -                | 0.00%                 |
| Gasoline and Diesel                           | 901                          | 4,500          | 7,685            | 170.78%               |





**General Fund Expenditures  
As of October 31, 2022**

|                                     | October 2022<br>Transactions | 2022 Budget      | YTD Transactions | % of Annual<br>Budget |
|-------------------------------------|------------------------------|------------------|------------------|-----------------------|
| Small Equipment                     | 6,343                        | 5,500            | 7,798            | 141.79%               |
| Software                            | -                            | 7,000            | 4,213            | 60.19%                |
| Other Supplies - Uniforms           | 495                          | 1,000            | 1,584            | 158.45%               |
| <b>Total Operations and Capital</b> | <b>7,955</b>                 | <b>30,150</b>    | <b>26,981</b>    | <b>89.49%</b>         |
| <b>Vice</b>                         |                              |                  |                  |                       |
| Salaries & Wages                    | 4,651                        | 51,989           | 45,399           | 87.32%                |
| Salaries & Wages-Overtime           | 1,217                        | 2,000            | 7,217            | 360.84%               |
| Employee Benefits-Medical           | 777                          | 10,117           | 7,768            | 76.78%                |
| Employee Benefits-Dental            | 26                           | 368              | 258              | 70.03%                |
| Employee Benefits-ADD Life          | 12                           | 147              | 135              | 91.67%                |
| Employee Benefits-Disability        | 33                           | 374              | 364              | 97.32%                |
| FICA                                | 357                          | 3,347            | 3,188            | 95.25%                |
| Medicare                            | 83                           | 783              | 746              | 95.22%                |
| Employee Benefits-Retirement        | 388                          | 5,464            | 3,879            | 70.99%                |
| Unemployment                        | -                            | 27               | 38               | 140.74%               |
| Workers' Compensation               | -                            | 2,445            | 2,034            | 83.20%                |
| <b>Total Salaries and Benefits</b>  | <b>7,544</b>                 | <b>77,061</b>    | <b>71,025</b>    | <b>92.17%</b>         |
| Repairs & Maintenance Vehicles      | -                            | 2,000            | 1,644            | 82.22%                |
| Dues and Fees                       | -                            | 150              | 23               | 15.53%                |
| Gasoline                            | 349                          | 4,000            | 3,698            | 92.44%                |
| <b>Total Operations and Capital</b> | <b>349</b>                   | <b>6,150</b>     | <b>5,365</b>     | <b>87.24%</b>         |
| <b>Patrol</b>                       |                              |                  |                  |                       |
| Salaries & Wages                    | 110,900                      | 1,443,046        | 1,069,911        | 74.14%                |
| Salaries & Wages-Overtime           | 1,865                        | 54,000           | 47,712           | 88.36%                |
| Employee Benefits-Medical           | 27,238                       | 487,445          | 282,523          | 57.96%                |
| Employee Benefits-Dental            | 1,131                        | 20,076           | 12,386           | 61.70%                |
| Employee Benefits-ADD Life          | 294                          | 4,116            | 3,258            | 79.16%                |
| Employee Benefits-Disability        | 817                          | 10,816           | 9,039            | 83.57%                |
| FICA                                | 6,705                        | 92,817           | 66,092           | 71.21%                |
| Medicare                            | 1,568                        | 21,707           | 15,457           | 71.21%                |
| Employee Benefits-Retirement        | 10,088                       | 151,509          | 100,877          | 66.58%                |
| Unemployment                        | 13                           | 745              | 1,060            | 142.21%               |
| Workers' Compensation               | 861                          | 67,786           | 59,034           | 87.09%                |
| <b>Total Salaries and Benefits</b>  | <b>161,480</b>               | <b>2,354,063</b> | <b>1,667,349</b> | <b>70.83%</b>         |
| Professional Services               | 206                          | 3,500            | 2,673            | 76.38%                |
| Repair & Maintenance                | -                            | 20,700           | 1,992            | 9.63%                 |
| Repair & Maintenance-Vehicle        | 2,992                        | 60,000           | 62,019           | 103.37%               |
| Communications                      | 1,551                        | 22,500           | 11,830           | 52.58%                |
| Printing and Binding                | -                            | 500              | 509              | 101.88%               |
| Travel                              | 214                          | 7,000            | 2,560            | 36.58%                |
| Dues and Fees                       | 5                            | 2,500            | 2,061            | 82.42%                |
| Education & Training                | 650                          | 12,000           | 1,718            | 14.32%                |
| Other Expenditures                  | 390                          | 4,000            | 1,823            | 45.57%                |
| General Supplies and Materials      | 956                          | 4,000            | 4,234            | 105.84%               |
| Gasoline and Diesel                 | 9,855                        | 95,000           | 101,631          | 106.98%               |
| Small Equipment                     | 3,529                        | 15,000           | 20,341           | 135.60%               |
| Software                            | -                            | 20,000           | 18,706           | 93.53%                |
| Other Supplies - Uniforms           | 9,863                        | 35,000           | 36,594           | 104.55%               |
| Payment to Other Agencies           | -                            | -                | 5,997            | 100%                  |
| <b>Total Operations and Capital</b> | <b>30,211</b>                | <b>301,700</b>   | <b>274,688</b>   | <b>91.05%</b>         |



**General Fund Expenditures  
As of October 31, 2022**

|                                             | October 2022<br>Transactions | 2022 Budget   | YTD Transactions | % of Annual<br>Budget |
|---------------------------------------------|------------------------------|---------------|------------------|-----------------------|
| <b><i>Police Training</i></b>               |                              |               |                  |                       |
| Salaries & Wages                            | 5,326                        | 57,773        | 50,017           | 86.58%                |
| Salaries & Wages-Overtime                   | -                            | 2,000         | 221              | 11.03%                |
| Employee Benefits-Medical                   | 774                          | 19,729        | 7,738            | 39.22%                |
| Employee Benefits-Dental                    | 26                           | 1,120         | 258              | 23.01%                |
| Employee Benefits-ADD Life                  | 12                           | 147           | 135              | 91.67%                |
| Employee Benefits-Disability                | 36                           | 399           | 404              | 101.30%               |
| FICA                                        | 328                          | 3,706         | 3,093            | 83.45%                |
| Medicare                                    | 78                           | 867           | 723              | 83.42%                |
| Employee Benefits-Retirement                | 436                          | 6,049         | 4,357            | 72.03%                |
| Unemployment                                | -                            | 27            | 38               | 140.74%               |
| Workers' Compensation                       | -                            | 2,707         | 2,251            | 83.15%                |
| <b><i>Total Salaries and Benefits</i></b>   | <u>7,016</u>                 | <u>94,524</u> | <u>69,234</u>    | <u>73.25%</u>         |
|                                             |                              |               |                  |                       |
| Repair & Maintenance-Vehicle                | 1,800                        | 2,000         | 2,026            | 101.30%               |
| Communications                              | -                            | 500           | -                | 0.00%                 |
| Travel                                      | -                            | 4,000         | -                | 0.00%                 |
| Dues and Fees                               | -                            | 1,500         | 278              | 18.52%                |
| Education and Training                      | -                            | 6,000         | 1,335            | 22.25%                |
| General Supplies and Materials              | -                            | 2,000         | 697              | 34.86%                |
| Weapons Supplies & Ammunition               | 2,600                        | 40,000        | 29,780           | 74.45%                |
| Gasoline and Diesel                         | 236                          | 1,500         | 1,861            | 124.08%               |
| Small Equipment                             | -                            | 10,000        | 2,547            | 25.47%                |
| Other Supplies - Uniforms                   | -                            | 300           | 319              | 106.40%               |
| Intergovernmental                           | -                            | 2,500         | 2,500            | 100.00%               |
| <b><i>Total Operations and Capital</i></b>  | <u>4,635</u>                 | <u>70,300</u> | <u>41,344</u>    | <u>58.81%</u>         |
|                                             |                              |               |                  |                       |
| <b><i>Police Stations and Buildings</i></b> |                              |               |                  |                       |
| Professional Services                       | -                            | 250           | -                | 0.00%                 |
| Disposal-Garbage/Recycle                    | -                            | 1,500         | 793              | 52.87%                |
| Pest Control                                | 45                           | 1,000         | 680              | 68.00%                |
| Repairs and Maintenance                     | 847                          | 12,800        | 8,579            | 67.02%                |
| Rental of Land & Building                   | 3,521                        | -             | 21,128           | 100%                  |
| Communications                              | 1,748                        | 12,000        | 9,767            | 81.39%                |
| General Supplies and Materials              | 408                          | 3,500         | 2,470            | 70.57%                |
| Water/Sewer                                 | 427                          | 6,000         | 4,096            | 68.26%                |
| Electricity                                 | 871                          | 13,500        | 9,253            | 68.54%                |
| Small Equipment                             | -                            | 6,500         | 7,434            | 114.38%               |
| Software                                    | -                            | 1,300         | 731              | 56.26%                |
| Capital Outlay - Buildings                  | -                            | -             | 61,949           | 100%                  |
| <b><i>Total Operations</i></b>              | <u>7,867</u>                 | <u>58,350</u> | <u>126,880</u>   | <u>217.45%</u>        |
|                                             |                              |               |                  |                       |
| <b><i>Probation</i></b>                     |                              |               |                  |                       |
| Salaries & Wages                            | 4,986                        | 50,753        | 45,695           | 90.03%                |
| Employee Benefits-Medical                   | 777                          | 10,117        | 7,754            | 76.64%                |
| Employee Benefits-Dental                    | 26                           | 368           | 258              | 70.03%                |
| Employee Benefits-ADD Life                  | 12                           | 147           | 135              | 91.67%                |
| Employee Benefits-Disability                | 36                           | 402           | 391              | 97.22%                |
| FICA                                        | 307                          | 3,147         | 2,811            | 89.32%                |
| Medicare                                    | 72                           | 736           | 657              | 89.32%                |
| Employee Benefits-Retirement                | 364                          | 5,136         | 3,642            | 70.92%                |
| Unemployment                                | -                            | 27            | 38               | 140.74%               |
| Workers' Compensation                       | -                            | 2,298         | 1,912            | 83.21%                |
| <b><i>Total Salaries and Benefits</i></b>   | <u>6,579</u>                 | <u>73,131</u> | <u>63,293</u>    | <u>86.55%</u>         |
|                                             |                              |               |                  |                       |
| Communications                              | 40                           | 600           | 309              | 51.44%                |





**General Fund Expenditures  
As of October 31, 2022**

|                                     | October 2022<br>Transactions | 2022 Budget         | YTD Transactions    | % of Annual<br>Budget |
|-------------------------------------|------------------------------|---------------------|---------------------|-----------------------|
| Travel                              | -                            | 250                 | -                   | 0.00%                 |
| Dues and Fees                       | -                            | 300                 | 295                 | 98.44%                |
| Education and Training              | -                            | 250                 | -                   | 0.00%                 |
| General Supplies and Materials      | -                            | 150                 | 113                 | 75.33%                |
| Small Equipment                     | -                            | 250                 | -                   | 0.00%                 |
| Software                            | 250                          | 3,000               | 2,400               | 80.00%                |
| Other Supplies - Uniforms           | 99                           | 1,000               | 551                 | 55.08%                |
| <b>Total Operations and Capital</b> | <b>389</b>                   | <b>5,800</b>        | <b>3,668</b>        | <b>63.24%</b>         |
| <b>Fire Services</b>                |                              |                     |                     |                       |
| Intergovernmental-Fire Services     | -                            | 2,695,880           | 2,782,453           | 103.21%               |
| <b>Total Fire Services</b>          | <b>-</b>                     | <b>2,695,880</b>    | <b>2,782,453</b>    | <b>103.21%</b>        |
| <b>TOTAL PUBLIC SAFETY</b>          | <b>\$ 326,328</b>            | <b>\$ 6,766,097</b> | <b>\$ 5,996,179</b> | <b>88.62%</b>         |
| <b>Highways and Streets</b>         |                              |                     |                     |                       |
| Professional Services-Engineering   | -                            | 2,000               | -                   | 0.00%                 |
| Disposal-Garbage/Recycling          | -                            | 1,500               | 189                 | 12.61%                |
| Lawn Care                           | -                            | 1,200               | -                   | 0.00%                 |
| Pest Control                        | -                            | 750                 | -                   | 0.00%                 |
| Repairs & Maintenance               | 17,425                       | 51,100              | 132,406             | 259.11%               |
| Repairs & Maintenance-Vehicles      | 191                          | 7,500               | 2,318               | 30.91%                |
| Rental of Equipment                 | 340                          | 2,500               | 4,871               | 194.82%               |
| Contract Labor                      | 35,545                       | 450,000             | 319,905             | 71.09%                |
| Other Expenditures                  | -                            | 250                 | 35                  | 14.06%                |
| General Supplies and Materials      | -                            | 750                 | 58                  | 7.67%                 |
| Electricity                         | 55                           | 2,500               | 509                 | 20.36%                |
| Gasoline/Diesel                     | 349                          | 5,000               | 4,667               | 93.33%                |
| Small Equipment                     | -                            | 2,000               | -                   | 0.00%                 |
| <b>Total Operations</b>             | <b>53,905</b>                | <b>527,050</b>      | <b>464,957</b>      | <b>88.22%</b>         |
| <b>Street Lights</b>                |                              |                     |                     |                       |
| Repairs & Maintenance               | -                            | 5,000               | 1,914               | 38.28%                |
| Electricity-Street Lights           | 9,978                        | 120,000             | 97,320              | 81.10%                |
| <b>Total Street Lights</b>          | <b>9,978</b>                 | <b>125,000</b>      | <b>99,235</b>       | <b>79.39%</b>         |
| <b>Traffic Lights</b>               |                              |                     |                     |                       |
| Repairs & Maintenance               | -                            | 22,000              | 12,187              | 55.40%                |
| Electricity-Traffic Lights          | 175                          | 3,000               | 1,710               | 57.00%                |
| <b>Total Traffic Lights</b>         | <b>175</b>                   | <b>25,000</b>       | <b>13,897</b>       | <b>55.59%</b>         |
| <b>TOTAL PUBLIC WORKS</b>           | <b>\$ 64,059</b>             | <b>\$ 677,050</b>   | <b>\$ 578,089</b>   | <b>85.38%</b>         |
| <b>Tree Commission</b>              |                              |                     |                     |                       |
| Repairs & Maintenance               | -                            | 31,500              | -                   | 0.00%                 |
| Travel                              | -                            | 750                 | -                   | 0.00%                 |
| Dues and Fees                       | 175                          | 500                 | 175                 | 35.00%                |
| Education and Training              | -                            | 1,000               | -                   | 0.00%                 |
| General Supplies & Materials        | -                            | 750                 | 871                 | 116.14%               |
| Books and Periodicals               | -                            | 500                 | -                   | 0.00%                 |
| <b>Total Operations</b>             | <b>175</b>                   | <b>35,000</b>       | <b>1,046</b>        | <b>2.99%</b>          |



**General Fund Expenditures  
As of October 31, 2022**

|                                        | October 2022<br>Transactions | 2022 Budget      | YTD Transactions | % of Annual<br>Budget |
|----------------------------------------|------------------------------|------------------|------------------|-----------------------|
| Intergovernmental-Sequoyah Regional    | -                            | 4,000            | 4,000            | 100.00%               |
| <b>TOTAL CULTURE AND RECREATION</b>    | <b>\$ 175</b>                | <b>\$ 39,000</b> | <b>\$ 5,046</b>  | <b>12.94%</b>         |
| <br><i><b>Building Inspections</b></i> |                              |                  |                  |                       |
| Salaries & Wages                       | 16,389                       | 207,284          | 195,505          | 94.32%                |
| Overtime                               | -                            | 500              | 63               | 12.51%                |
| Employee Benefits-Medical              | 2,908                        | 20,234           | 23,280           | 115.05%               |
| Employee Benefits-Dental               | 128                          | 2,224            | 1,259            | 56.59%                |
| Employee Benefits-ADD Life             | 43                           | 434              | 457              | 105.30%               |
| Employee Benefits-Disability           | 127                          | 1,664            | 1,573            | 94.52%                |
| Employee Benefits-Vision               | -                            | -                | -                | 100%                  |
| FICA                                   | 999                          | 12,883           | 12,005           | 93.18%                |
| Medicare                               | 234                          | 3,013            | 2,807            | 93.18%                |
| Employee Benefits-Retirement           | 1,501                        | 21,029           | 15,014           | 71.40%                |
| Unemployment                           | -                            | 106              | 285              | 268.89%               |
| Workers' Compensation                  | -                            | 3,551            | 2,929            | 82.49%                |
| <b>Total Salaries and Benefits</b>     | <b>22,328</b>                | <b>272,922</b>   | <b>255,176</b>   | <b>93.50%</b>         |
| <br>                                   |                              |                  |                  |                       |
| Professional Services                  | -                            | -                | 400              | 100%                  |
| Professional Services-Engineer         | -                            | -                | -                | 100%                  |
| Professional Services-Legal            | -                            | 1,000            | -                | 0.00%                 |
| Repairs & Maintenance - Vehicles       | 220                          | 3,000            | 754              | 25.13%                |
| Communications                         | 157                          | 3,500            | 1,584            | 45.25%                |
| Advertising -Promotions                | 3,894                        | 500              | 15,811           | 3162.16%              |
| Printing & Binding                     | -                            | 100              | 338              | 337.61%               |
| Travel                                 | -                            | 1,000            | -                | 0.00%                 |
| Dues and Fees                          | 10                           | 1,000            | 1,142            | 114.24%               |
| Education and Training                 | -                            | 1,000            | 1,230            | 123.00%               |
| Contract Labor                         | -                            | 30,000           | 15,038           | 50.13%                |
| Other Expenditures                     | -                            | 100              | 885              | 884.75%               |
| General Supplies and Materials         | -                            | 250              | 204              | 81.42%                |
| General Supplies - Postage             | -                            | 100              | -                | 0.00%                 |
| Gasoline/Diesel                        | 256                          | 4,000            | 3,338            | 83.46%                |
| Books and Periodicals-Code Books       | -                            | 100              | -                | 0.00%                 |
| Small Equipment                        | 2,072                        | 1,500            | 3,654            | 243.62%               |
| Software                               | -                            | -                | 3,459            | 100%                  |
| Other Supplies - Uniforms              | -                            | 750              | 368              | 49.04%                |
| <b>Total Operations</b>                | <b>6,608</b>                 | <b>47,900</b>    | <b>48,204</b>    | <b>100.63%</b>        |
| <br>                                   |                              |                  |                  |                       |
| <i><b>Planning and Zoning</b></i>      |                              |                  |                  |                       |
| Salaries & Wages                       | 8,946                        | 102,114          | 83,820           | 82.09%                |
| Employee Benefits-Medical              | 1,467                        | 21,483           | 13,937           | 64.87%                |
| Employee Benefits-Dental               | 13                           | 560              | 99               | 17.62%                |
| Employee Benefits-ADD Life             | 32                           | 221              | 289              | 130.90%               |
| Employee Benefits-Disability           | 60                           | 809              | 732              | 90.47%                |
| FICA                                   | 528                          | 6,331            | 4,917            | 77.66%                |
| Medicare                               | 124                          | 1,481            | 1,155            | 77.96%                |
| Employee Benefits-Retirement           | 887                          | 10,334           | 7,813            | 75.60%                |
| Unemployment                           | (2)                          | 40               | 90               | 224.98%               |
| Workers' Compensation                  | (203)                        | 4,780            | 1,463            | 30.60%                |
| <b>Total Salaries and Benefits</b>     | <b>11,851</b>                | <b>148,153</b>   | <b>114,314</b>   | <b>77.16%</b>         |
| <br>                                   |                              |                  |                  |                       |
| Professional Services                  | -                            | -                | 130              | 100%                  |
| Professional Services-Engineering      | 6,489                        | 75,000           | 55,381           | 73.84%                |
| Professional Services-Legal            | 481                          | 7,000            | 4,830            | 69.00%                |



**General Fund Expenditures  
As of October 31, 2022**

|                                      | October 2022<br>Transactions | 2022 Budget       | YTD Transactions  | % of Annual<br>Budget |
|--------------------------------------|------------------------------|-------------------|-------------------|-----------------------|
| Technical Services - Planning        | -                            | 2,500             | -                 | 0.00%                 |
| Communications                       | 40                           | 600               | 309               | 51.44%                |
| Advertising                          | -                            | 20,000            | 1,576             | 7.88%                 |
| Printing & Binding                   | -                            | 400               | 444               | 111.05%               |
| Travel                               | -                            | 1,000             | -                 | 0.00%                 |
| Dues and Fees                        | -                            | 1,750             | 1,575             | 90.01%                |
| Education and Training               | -                            | 750               | 110               | 14.67%                |
| Planning & Zoning Meeting Fees       | 196                          | 3,000             | 1,813             | 60.43%                |
| Other Expenditures                   | -                            | 250               | 190               | 75.84%                |
| General Supplies and Materials       | -                            | 250               | 320               | 127.95%               |
| General Supplies - Postage           | 53                           | 100               | 612               | 611.79%               |
| Gasoline & Diesel                    | -                            | 50                | -                 | 0.00%                 |
| Small Equipment                      | 2,062                        | 250               | 2,142             | 856.61%               |
| Software                             | -                            | -                 | 282               | 100%                  |
| <b>Total Operations</b>              | <u>9,321</u>                 | <u>112,900</u>    | <u>69,713</u>     | <u>61.75%</u>         |
| <b>Economic Development</b>          |                              |                   |                   |                       |
| Salaries & Wages                     | 959                          | 10,609            | 9,388             | 88.49%                |
| FICA                                 | 57                           | 658               | 553               | 84.08%                |
| Medicare                             | 13                           | 154               | 129               | 83.99%                |
| Employee Benefits - Retirement       | 78                           | 1,074             | 784               | 73.02%                |
| Workers Comp Insurance               | -                            | 46                | 38                | 83.11%                |
| <b>Total Salaries &amp; Benefits</b> | <u>1,108</u>                 | <u>12,541</u>     | <u>10,893</u>     | <u>86.86%</u>         |
| <b>Main Street Program</b>           |                              |                   |                   |                       |
| Salaries and Wages                   | 4,477                        | 53,361            | 43,810            | 82.10%                |
| Employee Benefits - Medical          | 1,380                        | 19,729            | 13,800            | 69.95%                |
| Employee Benefits - Dental           | 85                           | 1,120             | 854               | 76.25%                |
| Employee Benefits - Add Life         | 12                           | 147               | 135               | 91.67%                |
| Employee Benefits - Disability       | 53                           | 598               | 582               | 97.31%                |
| FICA                                 | 265                          | 3,370             | 2,582             | 76.62%                |
| Medicare                             | 62                           | 788               | 604               | 76.63%                |
| Employee Benefits - Retirement       | 393                          | 5,502             | 3,932             | 71.46%                |
| Unemployment                         | -                            | 27                | 32                | 119.59%               |
| Workers Comp Insurance               | -                            | 235               | 195               | 83.18%                |
| <b>Total Salaries and Benefits</b>   | <u>6,727</u>                 | <u>84,877</u>     | <u>66,527</u>     | <u>78.38%</u>         |
| Communications                       | 40                           | 600               | 309               | 51.44%                |
| Travel                               | 150                          | 700               | 150               | 21.43%                |
| Dues and Fees                        | -                            | 1,000             | 952               | 95.19%                |
| Education and Training               | -                            | 1,700             | 550               | 32.35%                |
| Contract Labor                       | -                            | 6,000             | 700               | 11.67%                |
| Supplies - Special Events            | -                            | 16,000            | 101               | 0.63%                 |
| Small Equipment                      | -                            | 250               | 74                | 29.68%                |
| Software                             | -                            | 1,300             | -                 | 0.00%                 |
| <b>Total Operations</b>              | <u>190</u>                   | <u>27,550</u>     | <u>2,836</u>      | <u>10.29%</u>         |
| <b>Intergovernmental</b>             |                              |                   |                   |                       |
| Intergovernmental - COED             | -                            | 13,000            | 13,000            | 100.00%               |
| <b>Total Intergovernmental</b>       | <u>-</u>                     | <u>13,000</u>     | <u>13,000</u>     | <u>100.00%</u>        |
| <b>TOTAL HOUSING AND DEVELOPMENT</b> | <u>\$ 58,133</u>             | <u>\$ 719,843</u> | <u>\$ 580,662</u> | <u>80.67%</u>         |
| <b>Other Financing Uses</b>          |                              |                   |                   |                       |
| Transfer to Other Funds              | 348                          | -                 | 348               | 100%                  |
| <b>TOTAL OTHER FINANCING USES</b>    | <u>\$ 348</u>                | <u>\$ -</u>       | <u>\$ 348</u>     | <u>0.00%</u>          |



**General Fund Expenditures  
As of October 31, 2022**

|                                        | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b>          | <b>YTD Transactions</b>    | <b>% of Annual<br/>Budget</b> |
|----------------------------------------|--------------------------------------|-----------------------------|----------------------------|-------------------------------|
| <b>TOTAL GENERAL FUND EXPENDITURES</b> | <b>\$ <u>582,188</u></b>             | <b>\$ <u>10,375,000</u></b> | <b>\$ <u>8,716,214</u></b> | <b><u>84.01%</u></b>          |



**American Rescue Plan (ARP) Act of 2021  
As of October 31, 2022**

| <b>REVENUES:</b>                       | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b>  | <b>YTD<br/>Transactions</b> | <b>% of Annual<br/>Budget</b> |
|----------------------------------------|--------------------------------------|---------------------|-----------------------------|-------------------------------|
| American Rescue Plan (ARP) Act of 2021 | -                                    | 2,883,302           | 2,883,302                   | 100.00%                       |
| Interest Revenue                       | 247                                  | 1,096               | 1,500                       | 136.83%                       |
| Miscellaneous Revenue                  | -                                    | 2,883,302           | -                           | 0.00%                         |
| <b>TOTAL REVENUES</b>                  | <b>\$ 247</b>                        | <b>\$ 5,767,700</b> | <b>\$ 2,884,802</b>         | <b>100.00%</b>                |
| <b>EXPENDITURES:</b>                   |                                      |                     |                             |                               |
| Capital Outlay - Infrastructure        | -                                    | 5,767,700           | -                           | 0.00%                         |
| <b>TOTAL EXPENDITURES</b>              | <b>\$ -</b>                          | <b>\$ 5,767,700</b> | <b>\$ -</b>                 | <b>0.00%</b>                  |



**Operating Grant Fund  
As of October 31, 2022**

| <b>REVENUES:</b>                  | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b> | <b>YTD<br/>Transactions</b> | <b>% of Annual<br/>Budget</b> |
|-----------------------------------|--------------------------------------|--------------------|-----------------------------|-------------------------------|
| Atlanta Regional Commission Grant | 8,583                                | 90,000             | 65,488                      | 72.76%                        |
| <b>TOTAL REVENUES</b>             | <b>\$ 8,583</b>                      | <b>\$ 90,000</b>   | <b>\$ 65,488</b>            | <b>72.76%</b>                 |
| <b>EXPENDITURES:</b>              |                                      |                    |                             |                               |
| Payments to Other Agencies-FOCUS  | 4,131                                | 90,000             | 62,268                      | 69.19%                        |
| <b>TOTAL EXPENDITURES</b>         | <b>\$ 4,131</b>                      | <b>\$ 90,000</b>   | <b>\$ 62,268</b>            | <b>69.19%</b>                 |





**Parks & Recreation Fund**  
**As of October 31, 2022**

| <b>REVENUES:</b>                          | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b> | <b>YTD<br/>Transactions</b> | <b>% of Annual<br/>Budget</b> |
|-------------------------------------------|--------------------------------------|--------------------|-----------------------------|-------------------------------|
| Alcoholic Bev Excise Tax Beer & Wine      | 24,508                               | 255,000            | 229,416                     | 89.97%                        |
| Alcoholic Bev Excise Tax Distilled Spirit | 13,496                               | 90,000             | 104,819                     | 116.47%                       |
| Local Option Mixed Drink Tax              | 6,005                                | 50,000             | 51,239                      | 102.48%                       |
| Penalties and Interest                    | -                                    | 100                | -                           | 0.00%                         |
| Bad Check Fees                            | -                                    | 50                 | 25                          | 50.00%                        |
| Miscellaneous Revenue                     | -                                    | -                  | -                           | 100%                          |
| Rents and Royalties                       | 1,155                                | 12,000             | 22,411                      | 186.76%                       |
| <b>TOTAL REVENUES</b>                     | <b>\$ 45,164</b>                     | <b>\$ 407,150</b>  | <b>\$ 407,909</b>           | <b>100.19%</b>                |
| <b>EXPENDITURES:</b>                      |                                      |                    |                             |                               |
| Disposal - Garbage Depot                  | -                                    | 750                | 395                         | 52.62%                        |
| Pest Control - Depot                      | 45                                   | 750                | 680                         | 90.67%                        |
| Repairs & Maintenance - Depot             | 136                                  | 20,000             | 841                         | 4.21%                         |
| Communications                            | 138                                  | 2,300              | 1,386                       | 60.26%                        |
| General Supplies - Depot                  | -                                    | 1,500              | 196                         | 13.09%                        |
| Water/Sewer - Depot                       | 12                                   | 250                | 192                         | 76.73%                        |
| Natural Gas - Depot                       | 307                                  | 2,000              | 1,695                       | 84.73%                        |
| Electricity - Depot                       | 152                                  | 5,000              | 2,520                       | 50.40%                        |
| Small Equipment - Depot                   | -                                    | 500                | -                           | 0.00%                         |
| Capital Outlay - Buildings                | -                                    | 152,600            | -                           | 0.00%                         |
| Disposal - Garbage Parks                  | -                                    | 750                | 841                         | 112.09%                       |
| Lawn Care                                 | 929                                  | 8,000              | 5,332                       | 66.64%                        |
| Pest Control - Parks                      | 45                                   | 750                | 405                         | 54.00%                        |
| Repairs & Maintenance - Parks             | 6,330                                | 50,000             | 19,446                      | 38.89%                        |
| Rental - Equipment & Land                 | -                                    | 1,000              | 2,292                       | 229.20%                       |
| Communications                            | 40                                   | -                  | 237                         | 100%                          |
| Dues and Fees                             | -                                    | 500                | 402                         | 80.33%                        |
| Contract Labor                            | 4,950                                | 50,000             | 48,075                      | 96.15%                        |
| General Supplies and Materials - Parks    | 95                                   | 1,000              | 1,520                       | 152.03%                       |
| Water/Sewer - Parks                       | 514                                  | 6,000              | 4,822                       | 80.37%                        |
| Electricity - Parks                       | 235                                  | 3,000              | 3,016                       | 100.54%                       |
| Small Equipment - Parks                   | -                                    | 500                | 233                         | 46.62%                        |
| Capital Outlay - Site Improvements        | -                                    | 100,000            | -                           | 0.00%                         |
| Transfers to Other Funds                  | -                                    | -                  | 179,368                     | 100%                          |
| <b>TOTAL EXPENDITURES</b>                 | <b>\$ 13,928</b>                     | <b>\$ 407,150</b>  | <b>\$ 273,894</b>           | <b>67.27%</b>                 |



**Hotel/Motel Tax Fund  
As of October 31, 2022**

|                           | <b>October 2022</b> |                    | <b>YTD</b>          |  | <b>% of Annual</b> |
|---------------------------|---------------------|--------------------|---------------------|--|--------------------|
| <b>REVENUES:</b>          | <b>Transactions</b> | <b>2022 Budget</b> | <b>Transactions</b> |  | <b>Budget</b>      |
| Hotel/Motel Taxes         | 374                 | 6,000              | 3,484               |  | 58.06%             |
| <b>TOTAL REVENUES</b>     | <b>\$ 374</b>       | <b>\$ 6,000</b>    | <b>\$ 3,484</b>     |  | <b>58.06%</b>      |
| <b>EXPENDITURES:</b>      |                     |                    |                     |  |                    |
| Advertising/Promotions    | -                   | 6,000              | 2,945               |  | 49.08%             |
| Payment to Other Agencies | -                   | -                  | 1,000               |  | 100%               |
| <b>TOTAL EXPENDITURES</b> | <b>\$ -</b>         | <b>\$ 6,000</b>    | <b>\$ 3,945</b>     |  | <b>65.75%</b>      |



**Urban Redevelopment Agency  
As of October 31, 2022**

|                                   | <b>October 2022</b> |                     | <b>YTD</b>          | <b>% of Annual</b> |
|-----------------------------------|---------------------|---------------------|---------------------|--------------------|
| <b>REVENUES:</b>                  | <b>Transactions</b> | <b>2022 Budget</b>  | <b>Transactions</b> | <b>Budget</b>      |
| Proceeds from General Long-term E | 360,709             | 9,375,000           | 2,465,846           | 26.30%             |
| <b>TOTAL REVENUES</b>             | <b>\$ 360,709</b>   | <b>\$ 9,375,000</b> | <b>\$ 2,465,846</b> | <b>26.30%</b>      |
| <b>EXPENDITURES:</b>              |                     |                     |                     |                    |
| Transfer to Town Center Fund      | 360,709             | 9,375,000           | 2,465,846           | 26.30%             |
| <b>TOTAL EXPENDITURES</b>         | <b>\$ 360,709</b>   | <b>\$ 9,375,000</b> | <b>\$ 2,465,846</b> | <b>26.30%</b>      |



**SPLOST III Fund  
As of October 31, 2022**

|                                 | <b>October 2022</b> |                    | <b>YTD</b>          | <b>% of Annual</b> |
|---------------------------------|---------------------|--------------------|---------------------|--------------------|
| <b>REVENUES:</b>                | <b>Transactions</b> | <b>2022 Budget</b> | <b>Transactions</b> | <b>Budget</b>      |
| Special Assessments - Crestmont | -                   | 5,964              | 2,982               | 50.00%             |
| Prior Year Fund Balance         | -                   | 280,036            | -                   | 0.00%              |
| <b>TOTAL REVENUES</b>           | <b>\$ -</b>         | <b>\$ 286,000</b>  | <b>\$ 2,982</b>     | <b>1.04%</b>       |
| <br><b>EXPENDITURES:</b>        |                     |                    |                     |                    |
| Capital Outlay-Infrastructure   | -                   | 286,000            | -                   | 0.00%              |
| <b>TOTAL EXPENDITURES</b>       | <b>\$ -</b>         | <b>\$ 286,000</b>  | <b>\$ -</b>         | <b>0.00%</b>       |



SPLOST IV Fund  
As of October 31, 2022

|                               | October 2022    |                  | YTD              | % of Annual    |
|-------------------------------|-----------------|------------------|------------------|----------------|
| REVENUES:                     | Transactions    | 2022 Budget      | Transactions     | Budget         |
| Special Assessments           | -               | 420              | -                | 0.00%          |
| Prior Year Fund Balance       | -               | 68,580           | -                | 0.00%          |
| Transfer from General Fund    | 348             | -                | 348              | 100%           |
| <b>TOTAL REVENUES</b>         | <b>\$ 348</b>   | <b>\$ 69,000</b> | <b>\$ 348</b>    | <b>0.50%</b>   |
| <b>EXPENDITURES:</b>          |                 |                  |                  |                |
| Capital Outlay-Infrastructure | -               | 69,000           | -                | 0.00%          |
| Capital Outlay-Buildings      | 1,728           | -                | 69,418           | 100%           |
| <b>TOTAL EXPENDITURES</b>     | <b>\$ 1,728</b> | <b>\$ 69,000</b> | <b>\$ 69,418</b> | <b>100.61%</b> |



**SPLOST V Fund**  
**As of October 31, 2022**

| <b>REVENUES:</b>                          | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b>  | <b>YTD<br/>Transactions</b> | <b>% of Annual<br/>Budget</b> |
|-------------------------------------------|--------------------------------------|---------------------|-----------------------------|-------------------------------|
| SPLOST V Revenue                          | 217,820                              | 2,281,200           | 2,199,169                   | 96.40%                        |
| Grant Revenue-LMIG                        | -                                    | 156,520             | 156,514                     | 100.00%                       |
| Grant Revenue-SRTA                        | -                                    | 12,280              | 19,271                      | 156.93%                       |
| Assessments - Roads                       | -                                    | -                   | 54,000                      | 100%                          |
| Proceeds from GTIB Loan                   | -                                    | 5,500,000           | 97,075                      | 1.76%                         |
| <b>TOTAL REVENUES</b>                     | <b>\$ 217,820</b>                    | <b>\$ 7,950,000</b> | <b>\$ 2,526,029</b>         | <b>31.77%</b>                 |
| <b>EXPENDITURES:</b>                      |                                      |                     |                             |                               |
| Capital Outlay-Buildings                  | -                                    | 50,000.00           | 21,750                      | 43.50%                        |
| Capital Outlay-Public Safety Equipment    | 278                                  | 241,000             | 68,581                      | 28.46%                        |
| Capital Outlay-Police Cars                | -                                    | 145,000             | -                           | 0.00%                         |
| Capital Outlay-Sites                      | 49,498                               | -                   | 50,048                      | 100%                          |
| Capital Outlay-LMIG                       | 466                                  | 461,090             | 574,791                     | 124.66%                       |
| Capital Outlay-Industrial Connector       | 16,250                               | 250,000             | 137,941                     | 55.18%                        |
| Capital Outlay-HS Pkwy Phase II           | 18,574                               | 3,500,000           | 2,015,995                   | 57.60%                        |
| Capital Outlay-HS Pkwy Phase III          | 11,504                               | 2,002,910           | 121,021                     | 6.04%                         |
| Holly Street                              | -                                    | 100,000             | 173                         | 0.17%                         |
| Capital Outlay-Vehicles                   | -                                    | -                   | 71,138                      | 100%                          |
| Capital Outlay - HS Pkwy Sidewalk         | -                                    | 100,000             | -                           | 0.00%                         |
| Capital Outlay - Hickory Sidewalk         | -                                    | 1,000,000           | -                           | 0.00%                         |
| Capital Outlay - Palm Street Sidewalk     | -                                    | 50,000              | 203                         | 0.41%                         |
| Capital Outlay - Hardin House Sidewalk    | -                                    | -                   | 10,307                      | 100%                          |
| Capital Outlay - Fox Creek/Turner Village | -                                    | 50,000              | 15,437                      | 30.87%                        |
| Capital Outlay - Pinecrest/HS Pkwy        | (8,000)                              | -                   | 8,000                       | 100%                          |
| <b>TOTAL EXPENDITURES</b>                 | <b>\$ 88,571</b>                     | <b>\$ 7,950,000</b> | <b>\$ 3,095,386</b>         | <b>38.94%</b>                 |





**Town Center Fund**  
**As of October 31, 2022**

| <b>Revenues</b>                    | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b>  | <b>YTD<br/>Transactions</b> | <b>% of Annual<br/>Budget</b> |
|------------------------------------|--------------------------------------|---------------------|-----------------------------|-------------------------------|
| Prior Year Fund Balance            | -                                    | 53,400              | -                           | 0.00%                         |
| Transfer from URA                  | 360,709                              | 9,375,000           | 2,465,846                   | 26.30%                        |
| <b>TOTAL REVENUES</b>              | <b>\$ 360,709</b>                    | <b>\$ 9,428,400</b> | <b>\$ 2,465,846</b>         | <b>26.15%</b>                 |
| <b>Expenditures</b>                |                                      |                     |                             |                               |
| Professional Services              | -                                    | 53,400              | -                           | 0.00%                         |
| Capital Outlay - Site Improvements | 411,864                              | 3,378,057           | 2,484,993                   | 73.56%                        |
| Capital Outlay - Buildings         | -                                    | 5,996,943           | 9,163                       | 0.15%                         |
| <b>TOTAL EXPENDITURES</b>          | <b>\$ 411,864</b>                    | <b>\$ 9,428,400</b> | <b>\$ 2,494,155</b>         | <b>26.45%</b>                 |



**Debt Service Fund**  
**As of October 31, 2022**

| <b>Revenues</b>                     | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b>  | <b>YTD<br/>Transactions</b> | <b>% of Annual<br/>Budget</b> |
|-------------------------------------|--------------------------------------|---------------------|-----------------------------|-------------------------------|
| Transfer from Other Funds           | -                                    | 2,000,000           | 179,368                     | 8.97%                         |
| <b>TOTAL REVENUES</b>               | <b>\$ -</b>                          | <b>\$ 2,000,000</b> | <b>\$ 179,368</b>           | <b>8.97%</b>                  |
| <b>Expenditures</b>                 |                                      |                     |                             |                               |
| Contingency                         | -                                    | 608,672             | -                           | 0.00%                         |
| Debt Service - Bond Principal HSPRA | -                                    | 322,084             | 439,916                     | 136.58%                       |
| Debt Service - Bond Interest HSPRA  | -                                    | 36,652              | 126,803                     | 345.96%                       |
| Debt Service - Bond Principal URA   | -                                    | 670,941             | 277,778                     | 41.40%                        |
| Debt Service - Bond Interest URA    | -                                    | 361,651             | 85,652                      | 23.68%                        |
| <b>TOTAL EXPENDITURES</b>           | <b>\$ -</b>                          | <b>\$ 2,000,000</b> | <b>\$ 930,149</b>           | <b>46.51%</b>                 |



**Stormwater Utility Fund  
As of October 31, 2022**

| <b>REVENUES:</b>                      | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b> | <b>YTD<br/>Transactions</b> | <b>% of Annual<br/>Budget</b> |
|---------------------------------------|--------------------------------------|--------------------|-----------------------------|-------------------------------|
| Stormwater Utility Fees               | 50,313                               | 460,000            | 70,126                      | 15.24%                        |
| <b>TOTAL REVENUES</b>                 | <b>\$ 50,313</b>                     | <b>\$ 460,000</b>  | <b>\$ 70,126</b>            | <b>15.24%</b>                 |
| <b>EXPENSES:</b>                      |                                      |                    |                             |                               |
| Salaries & Wages                      | 3,489                                | 101,058            | 45,334                      | 44.86%                        |
| Employee Benefits - Medical Insurance | 791                                  | 20,234             | 9,806                       | 48.46%                        |
| Employee Benefits - Dental Insurance  | 29                                   | 736                | 358                         | 48.64%                        |
| Employee Benefits - Disability        | (1)                                  | 796                | 66                          | 8.29%                         |
| Employee Benefits - ADD Life          | 43                                   | 294                | 458                         | 155.78%                       |
| FICA                                  | 216                                  | 6,266              | 2,808                       | 44.81%                        |
| Medicare                              | 50                                   | 1,465              | 652                         | 44.51%                        |
| Employee Benefits - Retirement        | 353                                  | 10,228             | 4,586                       | 44.84%                        |
| Unemployment                          | 2                                    | 53                 | 24                          | 45.28%                        |
| Workers Comp Insurance                | 203                                  | 5,878              | 2,638                       | 44.88%                        |
| Professional Services                 | -                                    | 1,000              | -                           | 0.00%                         |
| Professional Services - Engineer      | 7,588                                | 100,000            | 66,604                      | 66.60%                        |
| Pest Control                          | 125                                  | -                  | 250                         | 100%                          |
| Repairs & Maintenance                 | 90,215                               | 67,510             | 115,330                     | 170.83%                       |
| Repairs & Maintenance - Vehicles      | 137                                  | 2,500              | 855                         | 34.20%                        |
| Rental of Equipment                   | -                                    | 5,000              | 310                         | 6.20%                         |
| Communications                        | 119                                  | 3,000              | 1,133                       | 37.77%                        |
| Printing and Binding                  | -                                    | 100                | -                           | 0.00%                         |
| Dues and Fees                         | 2                                    | 6,500              | 4,895                       | 75.31%                        |
| Training                              | -                                    | 2,500              | 1,164                       | 46.58%                        |
| Contract Labor                        | -                                    | 15,000             | 8,800                       | 58.67%                        |
| Other Expenditures                    | 201                                  | 100                | 404                         | 404.15%                       |
| General Supplies & Materials          | -                                    | 500                | 195                         | 39.06%                        |
| General Supplies - Postage            | 23                                   | 250                | 859                         | 343.43%                       |
| Water/Sewer                           | (0)                                  | 2,500              | 443                         | 17.73%                        |
| Gasoline & Diesel                     | 169                                  | 4,000              | 2,796                       | 69.90%                        |
| Small Equipment                       | -                                    | 2,100              | 113                         | 5.38%                         |
| Other Supplies-Uniforms               | -                                    | 1,000              | 319                         | 31.87%                        |
| Depreciation                          | -                                    | 89,832             | -                           | 0.00%                         |
| Contingency                           | -                                    | 4,600              | -                           | 0.00%                         |
| Capital Lease Interest                | -                                    | 5,000              | 4,609                       | 92.18%                        |
| <b>TOTAL EXPENSES</b>                 | <b>\$ 103,753</b>                    | <b>\$ 460,000</b>  | <b>\$ 275,809</b>           | <b>59.96%</b>                 |



**Municipal Court Fund  
As of October 31, 2022**

| <b>REVENUES:</b>                       | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b> | <b>YTD<br/>Transactions</b> | <b>% of Annual<br/>Budget</b> |
|----------------------------------------|--------------------------------------|--------------------|-----------------------------|-------------------------------|
| Fines & Forfeitures                    | 62,093                               | 865,500            | 557,595                     | 64.42%                        |
| Criminal & Civil Bonds                 | 12,970                               | 75,000             | 104,937                     | 139.92%                       |
| <b>TOTAL REVENUES</b>                  | <b>\$ 75,063</b>                     | <b>\$ 940,500</b>  | <b>\$ 662,532</b>           | <b>70.44%</b>                 |
| <b>EXPENSES:</b>                       |                                      |                    |                             |                               |
| Payment to Other Agencies              | 15,707                               | 315,000            | 184,270                     | 58.50%                        |
| Payment to Others Custodial            | 10,973                               | 25,500             | 58,089                      | 227.80%                       |
| Transfer to Other Funds - General Fund | 47,601                               | 600,000            | 370,038                     | 61.67%                        |
| <b>TOTAL EXPENSES</b>                  | <b>\$ 74,282</b>                     | <b>\$ 940,500</b>  | <b>\$ 612,397</b>           | <b>65.11%</b>                 |



**Main Street Board  
Budget To Actual Comparison Report  
As of October 31, 2022**

| <b>Revenues</b>                        | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b> | <b>YTD<br/>Transactions</b> | <b>% of Annual<br/>Budget</b> |
|----------------------------------------|--------------------------------------|--------------------|-----------------------------|-------------------------------|
| Business & Occupation Licenses         | -                                    | 52,376             | 52,376                      | 100.00%                       |
| Alcohol Beverage Licenses              | 8,000                                | 25,000             | 18,000                      | 72.00%                        |
| Alcohol Pouring Permits                | 740                                  | 5,000              | 4,945                       | 98.90%                        |
| Donations From Private Sources         | -                                    | 20,000             | -                           | 0.00%                         |
| Miscellaneous/Registrations/Booth Fees | -                                    | 5,000              | -                           | 0.00%                         |
| Rents and Royalties                    | -                                    | 5,000              | 2,070                       | 41.40%                        |
| Interest Revenue                       | -                                    | 50                 | -                           | 0.00%                         |
| <b>TOTAL REVENUES</b>                  | <b>\$ 8,740</b>                      | <b>\$ 112,426</b>  | <b>\$ 77,391</b>            | <b>68.84%</b>                 |

| <b>Expenditures</b>          |                 |                   |                  |               |
|------------------------------|-----------------|-------------------|------------------|---------------|
| Salaries & Wages             | 4,477           | 53,360            | 43,810           | 82.10%        |
| Employee Benefits - Medical  | 1,380           | 19,729            | 13,800           | 69.95%        |
| Employee Benefits- Dental    | 85              | 1,120             | 854              | 76.25%        |
| Employee Benefits-Add Life   | 12              | 147               | 135              | 91.67%        |
| Employee Benefits-Disability | 53              | 598               | 582              | 97.31%        |
| FICA                         | 265             | 3,370             | 2,582            | 76.62%        |
| Medicare                     | 62              | 788               | 604              | 76.63%        |
| Employee Benefits-Retirement | 393             | 5,502             | 3,932            | 71.46%        |
| Unemployment                 | -               | 27                | 32               | 119.59%       |
| Workers Comp Insurance       | -               | 235               | 195              | 83.18%        |
| Communications               | 40              | 600               | 309              | 51.44%        |
| Travel                       | 150             | 700               | 150              | 21.43%        |
| Dues and Fees                | -               | 1,000             | 952              | 95.19%        |
| Education and Training       | -               | 1,700             | 550              | 32.35%        |
| Contract Labor               | -               | 6,000             | 700              | 11.67%        |
| Supplies-Special Events      | -               | 16,000            | 101              | 0.63%         |
| Small Equipment              | -               | 250               | 74               | 29.68%        |
| Software                     | -               | 1,300             | -                | 0.00%         |
| <b>TOTAL EXPENDITURES</b>    | <b>\$ 6,917</b> | <b>\$ 112,426</b> | <b>\$ 69,362</b> | <b>61.70%</b> |



**Holly Springs Tree Commission  
Budget to Actual Comparison Report  
As of October 31, 2022**

| <b>Revenues</b>                  | <b>October 2022<br/>Transactions</b> | <b>2022 Budget</b>  | <b>YTD<br/>Transactions</b> | <b>% Variance</b> |
|----------------------------------|--------------------------------------|---------------------|-----------------------------|-------------------|
| Development Fees/Recompense      | -                                    | 34,980              | 2,124.50                    | 6.07%             |
| Donations from Private Source    | -                                    | 20                  | 10.00                       | 50.00%            |
| <b>TOTAL REVENUES</b>            | <b>\$ -</b>                          | <b>\$ 35,000.00</b> | <b>\$ 2,134.50</b>          | <b>6.10%</b>      |
| <b>Expenditures</b>              |                                      |                     |                             |                   |
| Landscaping/Tree Planting & Care | -                                    | 11,000              | -                           | 0.00%             |
| Tree Maintenance                 | -                                    | 11,000              | -                           | 0.00%             |
| Tree Removal                     | -                                    | 9,500               | -                           | 0.00%             |
| Travel                           | -                                    | 750                 | -                           | 0.00%             |
| Dues and Fees                    | 175.00                               | 500                 | 175.00                      | 35.00%            |
| Education and Training           | -                                    | 1,000               | -                           | 0.00%             |
| Tree Seedlings                   | -                                    | 500                 | 871.05                      | 174.21%           |
| Banners & Shirts                 | -                                    | 250                 | -                           | 0.00%             |
| Books and Periodicals            | -                                    | 500                 | -                           | 0.00%             |
| <b>TOTAL EXPENDITURES</b>        | <b>\$ 175.00</b>                     | <b>\$ 35,000.00</b> | <b>\$ 1,046.05</b>          | <b>2.99%</b>      |



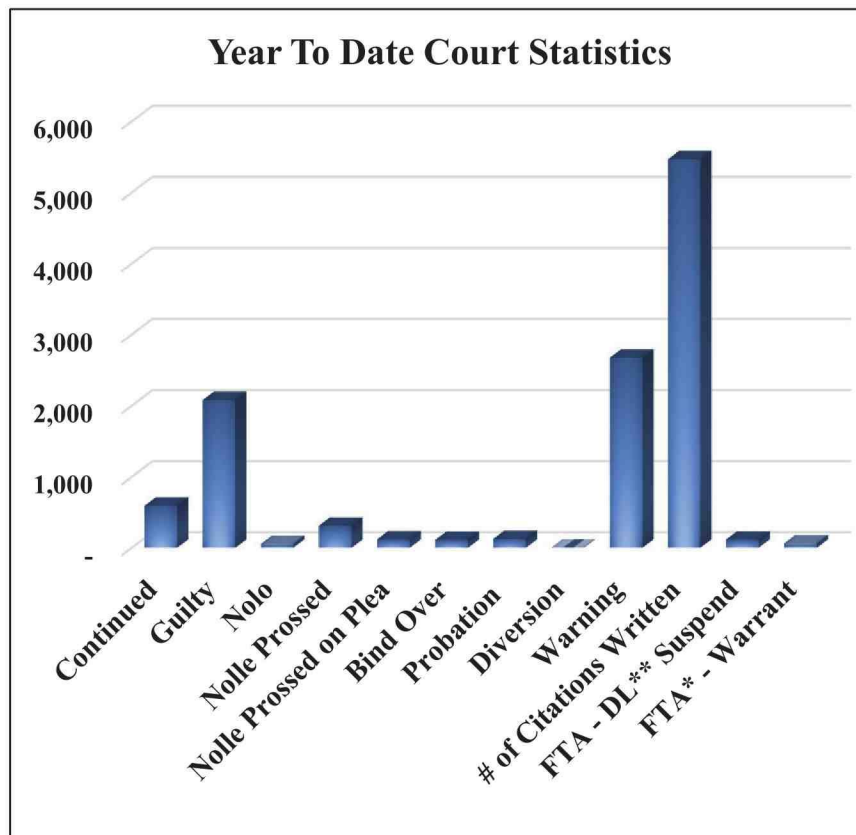


## City of Holly Springs Court Statistics 2022 Year to Date

|                           | Jan          | Feb        | Mar          | April        | May          | June       | July         | Aug        | Sep          | Oct          | Nov      | Dec      | YTD           |
|---------------------------|--------------|------------|--------------|--------------|--------------|------------|--------------|------------|--------------|--------------|----------|----------|---------------|
| Continued                 | 77           | 21         | 70           | 61           | 76           | 60         | 74           | 26         | 55           | 74           | -        | -        | 594           |
| Guilty                    | 245          | 155        | 191          | 207          | 239          | 111        | 268          | 159        | 291          | 214          | -        | -        | 2,080         |
| Nolo                      | 6            | 2          | 4            | 3            | 3            | 6          | 7            | 5          | 8            | 8            | -        | -        | 52            |
| Nolle Prossed             | 22           | 12         | 22           | 25           | 48           | 50         | 30           | 18         | 42           | 39           | -        | -        | 308           |
| Nolle Prossed on<br>Plea  | 19           | 3          | 12           | 12           | 4            | 10         | 13           | 4          | 31           | 10           | -        | -        | 118           |
| Bind Over                 | 4            | 3          | 10           | 8            | 9            | 6          | 4            | 10         | 27           | 29           | -        | -        | 110           |
| Probation                 | 15           | 13         | 14           | 10           | 8            | 14         | 9            | 7          | 24           | 9            | -        | -        | 123           |
| Diversion                 | 1            | -          | 1            | -            | -            | -          | -            | -          | -            | 1            | -        | -        | 3             |
| Warning                   | 316          | 216        | 263          | 315          | 267          | 189        | 242          | 233        | 265          | 368          | -        | -        | 2,674         |
| # of Citations<br>Written | 549          | 425        | 517          | 717          | 554          | 417        | 573          | 429        | 565          | 722          |          |          | 5,468         |
| FTA - DL** Suspend        | 15           | 19         | 5            | 12           | 3            | 19         | 5            | 21         | 4            | 11           | -        | -        | 114           |
| FTA* - Warrant            | 10           | -          | 6            | 4            | 9            | 6          | 8            | 6          | 5            | 7            | -        | -        | 61            |
|                           | <b>1,279</b> | <b>869</b> | <b>1,115</b> | <b>1,374</b> | <b>1,220</b> | <b>888</b> | <b>1,233</b> | <b>918</b> | <b>1,317</b> | <b>1,492</b> | <b>-</b> | <b>-</b> | <b>11,705</b> |

\* Failure to Appear

\*\* Driver's License





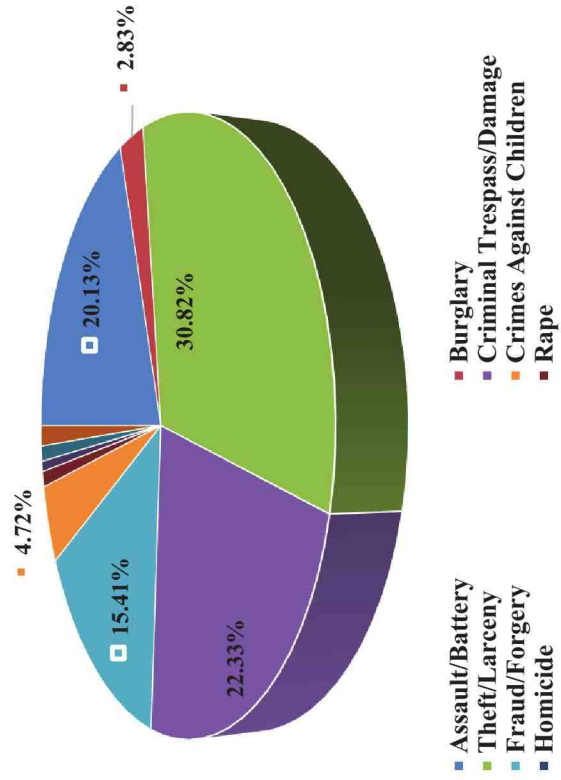
## City of Holly Springs Police Statistics 2022 Year to Date

|                          | Jan | Feb | March | April | May | June | July | Aug | Sep | Oct | Nov | Dec | YTD |
|--------------------------|-----|-----|-------|-------|-----|------|------|-----|-----|-----|-----|-----|-----|
| Assault/Battery          | 6   | -   | 8     | 8     | 12  | 4    | 9    | 6   | 5   | 6   | -   | -   | 64  |
| Burglary                 | -   | 3   | 2     | -     | 2   | 1    | -    | 1   | -   | -   | -   | -   | 9   |
| Theft/Larceny            | 8   | 7   | 13    | 8     | 15  | 10   | 11   | 7   | 8   | 11  | -   | -   | 98  |
| Criminal Trespass/Damage | 8   | 4   | 8     | 6     | 7   | 4    | 8    | 15  | 7   | 4   | -   | -   | 71  |
| Fraud/Forgery            | 7   | 3   | 5     | 6     | 7   | -    | 3    | 7   | 5   | 6   | -   | -   | 49  |
| Crimes Against Children  | -   | -   | 4     | -     | 4   | 1    | 3    | 1   | 1   | 1   | -   | -   | 15  |
| Homicide                 | -   | -   | -     | -     | -   | -    | -    | -   | -   | -   | -   | -   | -   |
| Rape                     | -   | -   | -     | -     | -   | 3    | -    | -   | -   | -   | -   | -   | 3   |
| Robbery                  | -   | -   | -     | -     | -   | -    | -    | -   | -   | -   | -   | -   | -   |
| Arson                    | -   | 1   | -     | -     | 1   | -    | -    | -   | -   | -   | -   | -   | 2   |
| Motor Vehicle Theft      | 1   | 2   | -     | -     | -   | -    | -    | -   | -   | -   | -   | -   | 3   |
| Sex Crimes               | 1   | -   | -     | -     | 1   | -    | 1    | -   | -   | 1   | -   | -   | 4   |
|                          | 31  | 20  | 40    | 28    | 49  | 23   | 35   | 37  | 26  | 29  | -   | -   | 318 |

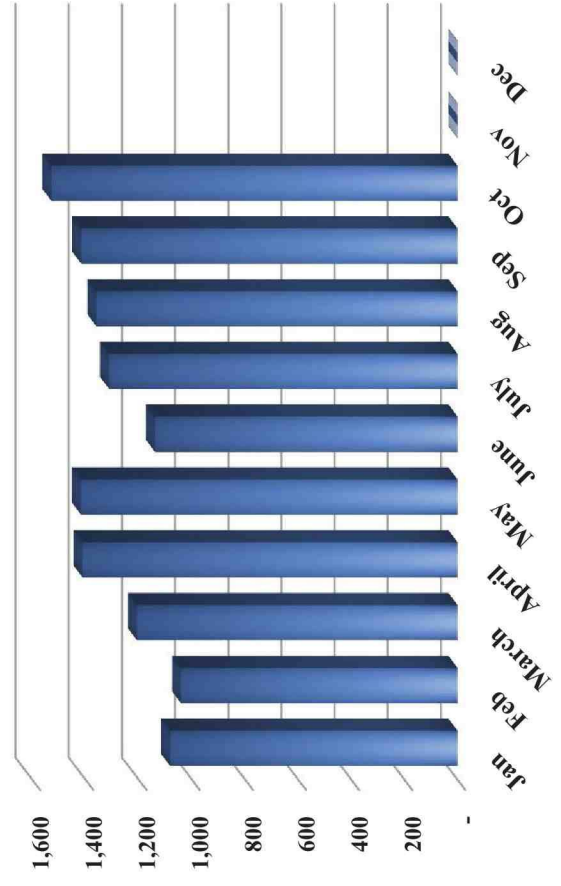
Calls for Service

|       |       |       |       |       |       |       |       |       |       |   |   |   |        |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---|---|---|--------|
| 1,082 | 1,041 | 1,207 | 1,411 | 1,417 | 1,139 | 1,311 | 1,359 | 1,416 | 1,528 | - | - | - | 12,911 |
|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|---|---|---|--------|

Year To Date Police Statistics



Year To Date Calls for Service





**City of Holly Springs  
Monthly Operation Report  
Executive Summary**

| Description           | Oct-22     |                       |
|-----------------------|------------|-----------------------|
| Pot Hole Repair       | 2          | roads                 |
| Tree Service Work     | 4          | row                   |
| ROW Mowing            | 19         | row                   |
| Dead Animal Pick Up   | 8          | roads                 |
| Street Sweeping       | 0          | street sweeping       |
| Road Salting          | 2          | roads                 |
| Sign Maintenance      | 10         | signs                 |
| Traffic Signals       | 4          | signs                 |
| Equipment Maintenance | 10         | equipment maintenance |
| Misc. Work Orders     | 11         | misc                  |
| <b>PARKS</b>          |            |                       |
| J.B. Owens            | 26         | parks                 |
| Barrett Park          | 16         | parks                 |
| J.C. Mullins          | 18         | parks                 |
| <b>Monthly Totals</b> | <b>130</b> |                       |

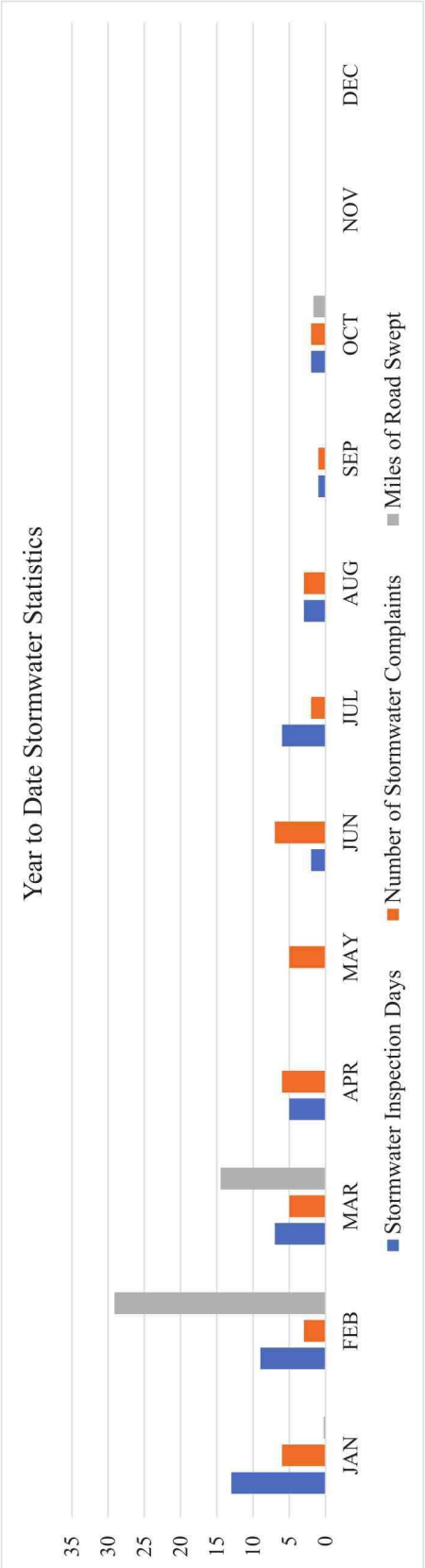
**Notes:**

- 1) Leaf cleanup season is in full effect
- 2) Serviced all lawn equipment "end of season cleanup"
- 3) Worked with James on Harden House Landscaping



**City of Holly Springs  
Stormwater Statistics  
2022 Year to Date**

|                                 | JAN  | FEB   | MAR   | APR | MAY | JUN | JUL | AUG | SEP | OCT  | NOV | DEC | YTD   |
|---------------------------------|------|-------|-------|-----|-----|-----|-----|-----|-----|------|-----|-----|-------|
| Stormwater Inspection Days      | 13   | 9     | 7     | 5   | 0   | 2   | 6   | 3   | 1   | 2    |     |     | 48    |
| Number of Stormwater Complaints | 6    | 3     | 5     | 6   | 5   | 7   | 2   | 3   | 1   | 2    |     |     | 40    |
| Miles of Road Swept             | 0.26 | 29.13 | 14.48 | 0   | 0   | 0   | 0   | 0   | 0   | 1.68 |     |     | 45.55 |

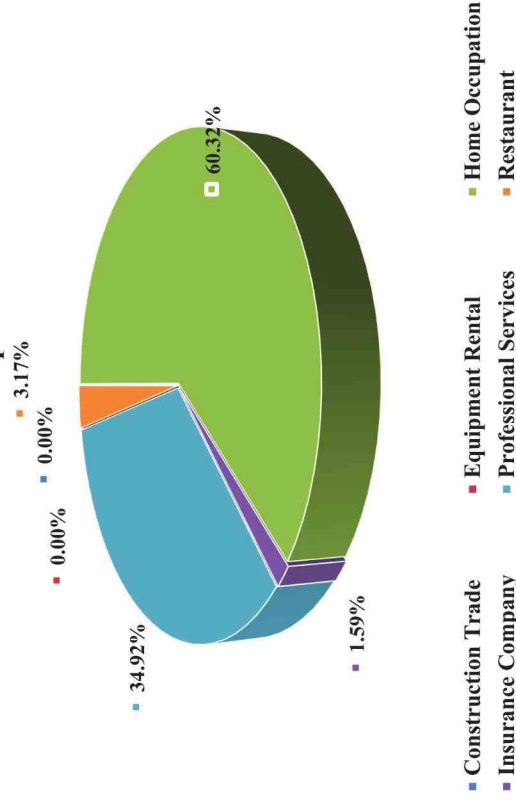




# City of Holly Springs Occupational Tax Summary 2022 Year to Date

|                       | Jan | Feb | March | April | May | June | July | Aug | Sep | Oct | Nov | Dec | Total |         |
|-----------------------|-----|-----|-------|-------|-----|------|------|-----|-----|-----|-----|-----|-------|---------|
| Construction Trade    | -   | -   | -     | -     | -   | -    | -    | -   | -   | -   | -   | -   | -     | 0.00%   |
| Equipment Rental      | -   | -   | -     | -     | -   | -    | -    | -   | -   | -   | -   | -   | -     | 0.00%   |
| Home Occupation       | 6   | 8   | 6     | 4     | 2   | 1    | 1    | 5   | 4   | 1   | -   | -   | 38    | 60.32%  |
| Insurance Company     | -   | -   | -     | -     | -   | 1    | -    | -   | -   | -   | -   | -   | 1     | 1.59%   |
| Professional Services | -   | 4   | 3     | 2     | 4   | 6    | -    | 2   | -   | 1   | -   | -   | 22    | 34.92%  |
| Restaurant            | -   | -   | -     | -     | -   | -    | -    | 1   | 1   | -   | -   | -   | 2     | 3.17%   |
|                       | 6   | 12  | 9     | 6     | 6   | 8    | 1    | 8   | 5   | 2   | -   | -   | 63    | 100.00% |

Year To Date Occupational Tax

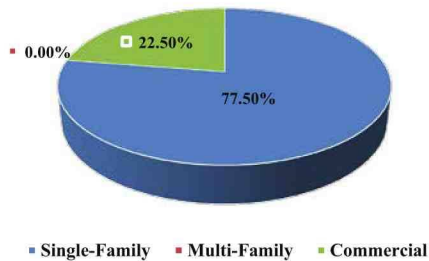




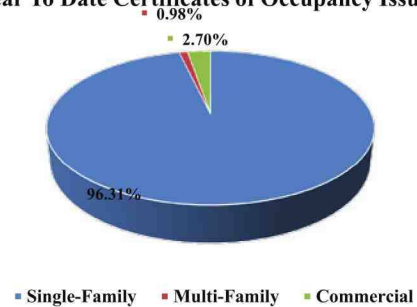
**City of Holly Springs**  
**Building Permits and Certificates of Occupancy**  
**2022 Year to Date**

|                            | Jan | Feb | March | April | May | June | July | Aug | Sep | Oct | Nov | Dec | YTD |
|----------------------------|-----|-----|-------|-------|-----|------|------|-----|-----|-----|-----|-----|-----|
| <b>Single-Family</b>       |     |     |       |       |     |      |      |     |     |     |     |     |     |
| Houses                     | 25  | 49  | 54    | 48    | 42  | 25   | 15   | 7   | 4   | 21  |     |     | 290 |
| Accessory Structures       | 2   |     |       |       | 1   | 5    |      | 1   | 5   |     |     |     | 14  |
| Additions                  |     | 1   | 4     | 4     | 4   |      | 3    | 1   |     |     |     |     | 17  |
| Basement Buildouts         | 2   | 3   | 3     |       | 3   |      | 2    | 3   | 3   |     |     |     | 19  |
| Mechanical                 |     |     | 1     | 1     | 3   | 3    | 7    | 4   | 4   | 4   |     |     | 27  |
| Plumbing                   | 1   |     | 1     | 2     | 3   | 1    | 3    | 4   | 3   | 1   |     |     | 19  |
| Electrical                 | 1   | 1   | 1     |       | 1   | 1    | 1    | 5   | 1   |     |     |     | 12  |
| Miscellaneous              | 3   | 4   | 2     | 2     | 5   | 4    | 2    | 7   | 3   | 4   |     |     | 36  |
| Residential Fence          | 7   | 10  | 20    | 12    | 6   | 30   | 21   | 5   | 6   | 5   |     |     | 122 |
| Certificates of Completion | 1   |     | 1     | 2     |     | 3    | 6    | 6   | 1   |     |     |     | 20  |
| Certificates of Occupancy  | 29  | 20  | 34    | 33    | 44  | 59   | 27   | 47  | 39  | 40  |     |     | 372 |
| <b>Multi-Family</b>        |     |     |       |       |     |      |      |     |     |     |     |     |     |
| Townhomes                  |     |     |       |       |     |      |      |     |     |     |     |     | 0   |
| Apartments                 |     |     |       |       |     |      |      |     |     |     |     |     | 0   |
| Misc-Multi Family          |     |     |       |       |     |      |      |     |     |     |     |     | 0   |
| Certificates of Occupancy  | 4   |     |       |       |     |      |      |     |     |     |     |     | 4   |
| <b>Commercial</b>          |     |     |       |       |     |      |      |     |     |     |     |     |     |
| New Structures             | 1   |     | 6     |       |     |      |      | 1   |     | 1   |     |     | 9   |
| Addition-C                 |     |     |       |       | 1   |      |      | 1   |     |     |     |     | 2   |
| Tenant Build Outs          |     |     | 1     |       |     |      | 1    | 2   |     | 1   |     |     | 5   |
| Accessory Structures       | 4   |     | 1     |       | 1   | 1    |      | 1   | 1   |     |     |     | 9   |
| Mechanical                 | 1   |     |       |       |     |      |      |     |     |     |     |     | 1   |
| Plumbing                   |     |     |       |       | 1   |      |      |     |     |     |     |     | 1   |
| Electrical                 | 1   | 2   | 2     | 2     | 1   | 2    |      | 2   | 3   | 2   |     |     | 17  |
| Misc-C                     | 2   | 5   | 2     |       | 3   | 3    |      | 2   | 5   | 12  |     |     | 34  |
| Signs                      | 5   | 6   |       | 4     |     |      | 3    | 2   | 4   | 4   |     |     | 28  |
| Utilities                  | 4   |     | 5     | 5     |     |      | 4    |     | 1   | 1   |     |     | 20  |
| Commercial Fence           |     |     |       |       |     |      | 2    |     |     | 1   |     |     | 3   |
| Certificates of Completion |     |     | 2     |       |     |      | 1    | 3   | 1   |     |     |     | 7   |
| Certificates of Occupancy  | 1   | 1   | 1     |       |     |      |      |     | 1   |     |     |     | 4   |

**Year To Date Permits Issued**



**Year To Date Certificates of Occupancy Issued**





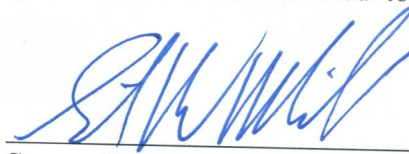
**AFFIDAVIT OF PRESIDING OFFICIAL(S) FOR A CLOSED PUBLIC MEETING**

While in Regular Session, the motion was made to enter into an Executive Session to discuss certain matters in a closed session.

- ☒ To discuss with council pending and/or potential litigation, settlement claims, administrative proceedings or other judicial actions, which is exempt from the Open Meetings Act pursuant to O.C.G.A. Section 50-14-2(1).
- (X) A meeting to discuss the purchase, disposal of, or lease of property; authorize the ordering of an appraisal related to the acquisition or disposal of real estate; enter into a contract to purchase, dispose of, or lease property subject to approval in a subsequent public vote; or enter into an option to purchase, dispose of, or lease real estate subject to approval in subsequent public vote, which is excluded from the Open Meetings Act pursuant to Section 50-14-3(b)(1)(C).
- ( ) A meeting discussing the appointment, employment, compensation, hiring, disciplinary action or dismissal, or periodic evaluation or rating of a public officer or employee, which is excluded pursuant to O.C.G.A. Section 50-14-3(b)(2).
- ( ) Discussion in Executive Session of Records that are otherwise protected from disclosure under the Open Records Act as pursuant to O.C.G.A. Section 50-14-3-(b)(4).

  X   The subject matter of the Executive Session of the Regular Session was devoted to matters within the exceptions provided by law.

           Because of events occurring during the closed session, I am unable to affirm the subject matter of the Executive Session of the Regular Session was devoted to only matters within the exceptions provided by law.



Steven W. Miller, Mayor  
City of Holly Springs

Sworn to and subscribed before me this   10th   day of November 10, 2022.

  
Notary Public

12/21/2023  
Commission Expires

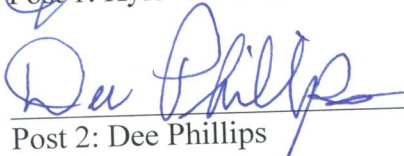
**COUNCIL REPRESENTATION ATTENDING CLOSED SESSION**

I attended the closed session described above and I acknowledge the Presiding Official has executed the affidavit in reliance upon my representation that I did not observe a violation of the Open Meetings Law and the Presiding Official may rely upon my representation that no illegal activities occurred with regard to this meeting.

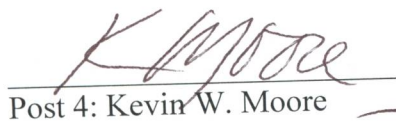
So represented this 10th day of November 2022.

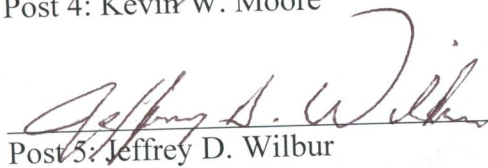
Signatures of members participating in the meeting:

  
Post 1: Kyle Whitaker

  
Post 2: Dee Phillips

  
Post 3: Michael Roy Zenchuk II

  
Post 4: Kevin W. Moore

  
Post 5: Jeffrey D. Wilbur



# City of Holly Springs Work Session Meeting

## Speaker Sign In Sheet

**November 21, 2022**

Meeting Date: \_\_\_\_\_

| Name            | Address         | City Resident<br>Y/N | Topic of Comment |
|-----------------|-----------------|----------------------|------------------|
| 1. DAVE KONWICK | CEDAR VALLEY PA | Y                    | 11-9-22          |
| 2.              |                 |                      |                  |
| 3.              |                 |                      |                  |
| 4.              |                 |                      |                  |
| 5.              |                 |                      |                  |
| 6.              |                 |                      |                  |
| 7.              |                 |                      |                  |
| 8.              |                 |                      |                  |
| 9.              |                 |                      |                  |
| 10.             |                 |                      |                  |
| 11.             |                 |                      |                  |
| 12.             |                 |                      |                  |
| 13.             |                 |                      |                  |
| 14.             |                 |                      |                  |
| 15.             |                 |                      |                  |

**Note: City Council meetings are public meetings but are not public hearings. It is at the Chief Elected Official's discretion if public comment is taken.**

