



City of Holly Springs

Date: Monday, November 9, 2020

Location: 3235 Holly Springs Parkway

Holly Springs Finance Committee Agenda 6:00 p.m., Public Safety Conference Room

I. CALL TO ORDER

II. NEW BUSINESS

- A. Discuss amendments to the City of Holly Springs Financial Management Policy
Presented By: Denise Lamazares, Finance Director
- B. Discuss a resolution to open Budget Stabilization Fund Certificates of Deposit
Presented By: Denise Lamazares, Finance Director
- C. Discuss 2020 Proposed Budget amendments
Presented By: Denise Lamazares, Finance Director
- D. Discuss 2021 Proposed Budget appropriation
Presented By: Denise Lamazares, Finance Director
- E. Discuss the 2021-2025 Capital Improvement Plan
Presented By: Denise Lamazares, Finance Director
- F. Discuss the Economic Development Director/Assistant City Clerk job description
Presented By: Karen Norred, City Clerk/Human Resources Director
- G. Discuss the 2021 Salary Scale
Presented By: Karen Norred, City Clerk/Human Resources Director

III. ADJOURNMENT

A RESOLUTION TO AMEND THE FINANCIAL MANAGEMENT POLICY OF THE CITY OF HOLLY SPRINGS, GEORGIA, AS AMENDED, TO AMEND THE OPERATING BUDGET SECTION; TO PROVIDE FOR SEVERABILITY; TO REPEAL CONFLICTING RESOLUTIONS; TO PROVIDE AN EFFECTIVE DATE; AND FOR OTHER PURPOSES

The Council of the City of Holly Springs hereby ordains that:

Section 1. That Purchasing Policies section of the Financial Management Policy of the City of Holly Springs, Georgia, as amended, is amended as attached hereto as Exhibit "A."

Section 2. If any Section, sub-section, sentence, clause, phrase or any portion of this Resolution be declared invalid or unconstitutional by any court or competent jurisdiction or if the provisions of any part of this Resolution as applied to any particular situation or set of circumstances shall be declared invalid or unconstitutional, such invalidity shall not be construed to affect the portions of this Resolution not so held to be invalid. It is hereby declared to be the intent of the City Council to provide for separable and divisible parts and does hereby adopt any and all parts hereof as may not be held invalid for any reason.

Section 3. This Resolution shall become effective immediately upon approval by the Mayor and City Council.

So resolved, this 16th day of November, 2020.

Steven W. Miller, Mayor

Attest:

Karen Norred, City Clerk
(Seal)

City of Holly Springs Financial Management Policy

Section G. BUDGET STABILIZATION RESOURCES of the Operating Budget

The City shall establish a fund balance reserve in all governmental operating funds (defined in Section I of this policy) for working capital. The purpose of working capital is to cover the cost of expenditures caused by unforeseen emergencies, cover shortfalls caused by revenue declines, and to eliminate any short-term borrowing for cash flow purposes. This reserve shall accumulate and then be maintained at an amount, which represents no less than ~~two~~-three (~~2~~3) months of operating and debt expenditures (approximately ~~16~~25% of budgeted expenditures).

A RESOLUTION OF THE CITY OF HOLLY SPRINGS MAYOR AND COUNCIL TO OPEN THREE (3) NEW CERTIFICATES OF DEPOSIT; TO AUTHORIZE THE CITY MANAGER TO MANAGE SAID CERTIFICATES OF DEPOSIT (CDs)

WHEREAS, it is the desire of the City Council of the City of Holly Springs to transfer five hundred seventy-five thousand dollars (\$575,000) from the City of Holly Springs General Fund Money Market Account at South State Bank to open three (3) Certificates of Deposit (CD: and

WHEREAS, it is the desire of the City Council of the City of Holly Springs to authorize the City Manager to manage said Certificates of Deposit (CDs); and

WHEREAS, it is the desire of the City Council of the City of Holly Springs to open the following accounts:

Amount	Fund	Term
\$ 250,000	General Fund Budget Stabilization Fund	13 months
\$ 250,000	General Fund Budget Stabilization Fund	19 months
\$ 75,000	General Fund Budget Stabilization Fund	25 months

WHEREAS, it is further the desire of the City Council of the City of Holly Springs that South State Bank be the financial institution with which to open these Certificates of Deposit (CDs).

NOW THEREFORE, BE IT RESOLVED, by the Mayor and City Council of the City of Holly Springs that the City Manager is hereby authorized to open three (3) Certificates of Deposit (CDs) and that the City Manager is hereby authorized to manage the aforementioned accounts.

SO RESOLVED THIS 16th DAY OF NOVEMBER 2020.

Steven W. Miller, Mayor

Attest:

Karen Norred, City Clerk
(Seal)

AN ORDINANCE OF THE CITY OF HOLLY SPRINGS, GEORGIA APPROVING BUDGET AMENDMENTS FOR THE FISCAL YEAR 2020 BUDGET FOR THE GENERAL FUND, OPERATING GRANT FUND, PARKS & RECREATION FUND, HOTEL/MOTEL TAX FUND, SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST) III FUND, SPLOST IV FUND, SPLOST V FUND, TOWN CENTER FUND, DEBT SERVICE FUND, STORMWATER FUND, AND URBAN REDEVELOPMENT AGENCY

WHEREAS, the Mayor and City Council of the City of Holly Springs have prepared budgets for fiscal year 2020 for the General Fund, Operating Grant Fund, Parks & Recreation Fund, Hotel/Motel Tax Fund, SPLOST III Fund, SPLOST IV Fund, SPLOST V Fund, Town Center Fund, Debt Service Fund, Stormwater Fund and Urban Redevelopment Agency; and

WHEREAS, that budget has been amended to reflect actual revenues and expenditures/expenses; and

WHEREAS, it is required by the State of Georgia that local governments adopt ordinances or resolutions approving the collection of revenues and approving the appropriations necessary to effectively carry out the aims and operations proposed in their budgets; and

NOW THEREFORE BE IT ORDAINED by the Mayor and City Council of the City of Holly Springs, and it is hereby ordained that the following amendments, and attached detailed line items as shown on “Exhibit A”, are approved for the purpose of amending the 2020 fiscal budget:

General Fund Revenues	\$ 500,000
General Fund Expenditures	\$ (500,000)
Operating Grant Fund Revenues	\$ -
Operating Grant Fund Expenditures	\$ -
Parks and Recreation Fund Revenues	\$ (12,500)
Parks and Recreation Fund Expenditures	\$ 12,500
Hotel/Motel Tax Fund Revenues	\$ (2,000)
Hotel/Motel Tax Fund Expenditures	\$ 2,000
SPLOST III Fund Revenues	\$ (350)
SPLOST III Fund Expenditures	\$ 350
SPLOST IV Fund Revenues	\$ -

SPLOST IV Fund Expenditures	\$ -
SPLOST V Fund Revenues	\$ 258,140
SPLOST V Fund Expenditures	\$ (258,140)
Town Center Fund Revenues	\$ 3,200,00
Town Center Fund Expenditures	\$ (3,200,000)
Debt Service Fund Revenues	\$ -
Debt Service Fund Expenditures	\$ -
Stormwater Fund Revenues	\$ -
Stormwater Fund Expenses	\$ -
Urban Redevelopment Agency	\$ 3,000,000
Urban Redevelopment Agency	\$ (3,000,000)

SO ORDAINED THIS 16th DAY OF NOVEMBER, 2020 BY THE MAYOR AND CITY COUNCIL OF THE CITY OF HOLLY SPRINGS, GEORGIA.

Passed on Reading

CITY OF HOLLY SPRINGS

Steven W. Miller, Mayor

Attest:

Karen Norred, City Clerk
(Seal)



**CITY OF HOLLY SPRINGS
AMENDED BUDGET
For The Year Ending December 31, 2020**

City of Holly Springs
Fiscal Year 2020 Proposed Budget
General Fund Revenues

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
100-0000-311100	Real Property Tax	4,200,000	4,200,000	-
100-0000-311110	Real Property Tax - Public Utility	56,000	56,000	-
100-0000-311300	Personal Property Tax	183,000	183,000	-
100-0000-311310	Motor Vehicle Tax	60,000	95,000	35,000
100-0000-311315	Title Ad Valorem Tax (TAVT)	325,000	385,000	60,000
100-0000-311316	Apportioned Vehicles (AAVT)	2,500	2,500	-
100-0000-311320	Mobile Home Tax	150	150	-
100-0000-311340	Intangible Tax	75,000	125,000	50,000
100-0000-311350	Railroad Equipment Car Tax	650	650	-
100-0000-311360	Real Estate Transfer Tax	15,000	15,000	-
100-0000-311710	Franchise Tax - Electric	415,000	450,000	35,000
100-0000-311730	Franchise Tax - Gas	55,000	55,000	-
100-0000-311750	Franchise Tax - Cable	195,000	215,000	20,000
100-0000-311760	Franchise Tax - Telephone	10,000	7,500	(2,500)
100-0000-316100	Business & Occupational Tax	125,000	125,000	-
100-0000-316200	Insurance Premium Tax	705,000	745,000	40,000
100-0000-316300	Financial Institutions Tax	3,500	3,500	-
100-0000-319100	Penalties & Interest	12,500	10,000	(2,500)
100-0000-319500	FiFa Fees	2,000	2,000	-
100-0000-321100	Alcoholic Beverages License Fees	70,000	70,000	-
100-0000-321140	Pouring Permits	2,500	2,500	-
100-0000-322210	Zoning and Land Use Fees	10,000	10,000	-
100-0000-322230	Sign Permits	3,000	3,000	-
100-0000-322300	Special Event Permits	250	250	-
100-0000-322310	Vacant Lot Registration	50	50	-
100-0000-322320	Personal Transportation Veh Perr	50	50	-
100-0000-322990	Other Licenses & Permits	1,000	1,000	-
100-0000-323100	Building Permit Revenue	850,000	800,000	(50,000)
100-0000-323125	Certificate of Occupancy Fees	175,000	150,000	(25,000)
100-0000-324100	Building Permit - Reinspection Fe	15,000	20,000	5,000
100-0000-324105	Building Permit - Sub Fees	35,000	60,000	25,000
100-0000-324110	Occupational Tax Late Fees	750	750	-
100-0000-331000	Grant Revenue	1,000	830,000	829,000
100-0000-341100	Court Service Fees	7,500	7,500	-
100-0000-341120	Probation Fees	15,000	30,000	15,000
100-0000-341130	Drug Testing Fees	500	500	-
100-0000-341140	Expungements	100	50	(50)
100-0000-341300	Planning & Development Fees	10,000	7,500	(2,500)
100-0000-341305	Plan Review Fees	50,000	25,000	(25,000)
100-0000-341400	Printing & Duplication	750	750	-
100-0000-341910	Election Qualifying Fees	1,440	720	(720)
100-0000-341920	Advertising Fees	5,000	7,500	2,500

City of Holly Springs
Fiscal Year 2020 Proposed Budget
General Fund Revenues

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
100-0000-342120	Accident/Incident Reports	2,500	2,500	-
100-0000-342130	Background Checks	1,000	500	(500)
100-0000-342700	Wrecker Service Contract	15,000	18,500	3,500
100-0000-349300	Bad Check Fees	100	75	(25)
100-0000-351100	Tree Recompense	5,000	4,000	(1,000)
100-0000-351170	Municipal Court Fines	650,000	650,000	-
100-0000-351320	Forfeitures	500	250	(250)
100-0000-351360	Proceeds from the Sale of Conf As	250	250	-
100-0000-351900	Other Fines	500	500	-
100-0000-351905	Other Forfeitures	1,000	1,000	-
100-0000-361000	Interest Revenue	35,000	35,000	-
100-0000-371000	Donations from Private Sources	20,000	10,000	(10,000)
100-0000-380000	Miscellaneous Revenue	8,210	5,005	(3,205)
100-0000-381000	Rents & Royalties	6,000	35,000	29,000
100-0000-383000	Reimbursements for Damaged Pr	10,000	10,000	-
100-0000-392100	Proceeds from the Sale of Assets	10,000	25,000	15,000
100-0000-134000	Prior Year Fund Balance	490,750	-	(490,750)
Totals		\$ 8,950,000	\$ 9,500,000	\$ 550,000

City of Holly Springs
Fiscal Year 2020 Proposed Budget
General Fund Expenditures

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
100-1110-511100	Salaries & Wages -- Council	42,000	42,000	-
100-1110-512100	Employee Benefits -- Medical	62,511	62,511	0
100-1110-512110	Employee Benefits -- Dental	2,179	2,829	(650)
100-1110-512120	Employee Benefits -- Add Life	882	882	-
100-1110-512200	FICA	2,604	2,604	-
100-1110-512300	Medicare	609	609	-
100-1110-512400	Employee Benefits -- Retirement	3,811	4,061	(250)
100-1110-512600	Unemployment	101	161	(60)
100-1110-512700	Workers Comp Insurance	108	108	(0)
100-1110-523200	Communications	750	640	110
100-1110-523500	Travel	500	500	-
100-1110-523600	Dues and Fees	750	750	-
100-1110-523700	Education and Training	1,500	250	1,250
100-1110-523900	Other Expenditures	250	500	(250)
100-1110-531100	General Supplies & Materials	250	250	-
100-1110-531600	Small Equipment	-	150	(150)
100-1320-511100	Salaries & Wages	132,855	132,855	(0)
100-1320-512100	Employee Benefits -- Medical	7,956	7,956	(0)
100-1320-512110	Employee Benefits -- Dental	920	920	(0)
100-1320-512120	Employee Benefits -- Add Life	147	147	-
100-1320-512130	Employee Benefits -- Disability	939	1,009	(70)
100-1320-512200	FICA	8,237	8,237	(0)
100-1320-512300	Medicare	1,926	1,926	0
100-1320-512400	Employee Benefits -- Retirement	12,054	12,474	(420)
100-1320-512600	Unemployment	27	77	(50)
100-1320-512700	Workers Comp Insurance	574	574	(0)
100-1320-523200	Communications	600	600	-
100-1320-523500	Travel	500	500	-
100-1320-523600	Dues and Fees	2,500	2,010	490
100-1320-523700	Education and Training	1,000	1,000	-
100-1320-523900	Other Expenditures	500	1,000	(500)
100-1320-531100	General Supplies & Materials	1,000	500	500
100-1320-531600	Small Equipment	-	1,500	(1,500)
100-1330-511100	Salaries & Wages	152,218	152,218	(0)
100-1330-512100	Employee Benefits -- Medical	22,678	22,678	(0)
100-1330-512110	Employee Benefits -- Dental	1,297	1,297	0
100-1330-512120	Employee Benefits -- Add Life	294	294	-
100-1330-512130	Employee Benefits -- Disability	934	1,109	(175)
100-1330-512200	FICA	9,437	9,437	0
100-1330-512300	Medicare	2,207	2,207	0
100-1330-512400	Employee Benefits -- Retirement	13,811	14,361	(550)
100-1330-512600	Unemployment	53	153	(100)

City of Holly Springs
Fiscal Year 2020 Proposed Budget
General Fund Expenditures

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
100-1330-512700	Workers Comp Insurance	426	426	(0)
100-1330-521200	Professional Services	20,000	15,000	5,000
100-1330-523200	Communications	1,000	750	250
100-1330-523300	Advertising	750	750	-
100-1330-523500	Travel	2,500	2,000	500
100-1330-523600	Dues and Fees	6,000	6,000	-
100-1330-523700	Education and Training	1,000	1,000	-
100-1330-523900	Other Expenditures	1,000	1,000	-
100-1330-531100	General Supplies & Materials	5,000	4,275	725
100-1330-531600	Small Equipment	-	3,290	(3,290)
100-1330-531630	Software	5,195	5,195	-
100-1400-523400	Advertising	1,500	1,500	-
100-1400-571000	Intergovernmental -- Elections	12,500	12,500	-
100-1500-579000	Contingency	289,500	95,000	194,500
100-1510-511100	Salaries & Wages	167,073	157,073	10,000
100-1510-512100	Employee Benefits -- Medical	59,750	59,750	0
100-1510-512110	Employee Benefits -- Dental	2,759	2,759	0
100-1510-512120	Employee Benefits -- Add Life	441	441	-
100-1510-512130	Employee Benefits -- Disability	692	1,067	(375)
100-1510-512200	FICA	10,359	10,359	(0)
100-1510-512300	Medicare	2,423	2,423	(0)
100-1510-512400	Employee Benefits -- Retirement	15,159	15,979	(820)
100-1510-512600	Unemployment	80	180	(100)
100-1510-512700	Workers Comp Insurance	428	428	(0)
100-1510-521200	Professional Services	5,000	1,000	4,000
100-1510-521210	Professional Services - Audit	20,000	31,140	(11,140)
100-1510-523300	Advertising	1,000	1,000	-
100-1510-523400	Printing and Binding	1,000	1,000	-
100-1510-523500	Travel	-	200	(200)
100-1510-523600	Dues and Fees	3,500	10,000	(6,500)
100-1510-523620	Dues and Fees - Bank Fees	1,750	1,750	-
100-1510-523700	Education and Training	500	500	-
100-1510-523900	Other Expenditures	100	100	-
100-1510-531100	General Supplies & Materials	2,500	2,000	500
100-1510-531120	General Supplies - Postage	7,500	7,000	500
100-1510-531270	Gasoline and Diesel	100	100	-
100-1510-531600	Small Equipment	500	8,110	(7,610)
100-1530-521200	Professional Services - Legal	45,000	45,000	-
100-1535-511100	Salaries & Wages	53,881	53,881	0
100-1535-512100	Employee Benefits -- Medical	13,649	13,649	0
100-1535-512110	Employee Benefits -- Dental	920	920	(0)
100-1535-512120	Employee Benefits -- Add Life	147	147	-

City of Holly Springs
Fiscal Year 2020 Proposed Budget
General Fund Expenditures

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
100-1535-512130	Employee Benefits -- Disability	431	461	(30)
100-1535-512200	FICA	3,341	3,341	(0)
100-1535-512300	Medicare	781	781	0
100-1535-512400	Employee Benefits -- Retirement	4,889	5,089	(200)
100-1535-512600	Unemployment	27	77	(50)
100-1535-512700	Workers Comp Insurance	138	138	(0)
100-1535-523200	Communications	750	750	-
100-1535-523600	Dues and Fees	1,750	7,250	(5,500)
100-1535-523900	Other Expenditures	100	100	-
100-1535-531100	General Supplies & Materials	5,000	2,000	3,000
100-1535-531600	Small Equipment	7,500	5,000	2,500
100-1535-531630	Software	100,000	275,000	(175,000)
100-1555-521200	Professional Services	10,000	10,000	-
100-1555-523100	Insurance	115,000	132,000	(17,000)
100-1565-511100	Salaries & Wages	55,702	55,702	(0)
100-1565-512100	Employee Benefits -- Medical	7,956	7,956	(0)
100-1565-512110	Employee Benefits -- Dental	377	377	0
100-1565-512120	Employee Benefits -- Add Life	147	147	-
100-1565-512130	Employee Benefits -- Disability	300	320	(20)
100-1565-512200	FICA	3,453	3,453	0
100-1565-512300	Medicare	808	808	(0)
100-1565-512400	Employee Benefits -- Retirement	3,491	3,521	(30)
100-1565-512600	Unemployment	53	73	(20)
100-1565-512700	Workers Comp Insurance	5,708	5,708	0
100-1565-522110	Disposal -- Garbage	500	500	-
100-1565-522150	Pest Control	3,500	3,500	-
100-1565-522200	Repairs and Maintenance	15,000	13,950	1,050
100-1565-522210	Repairs and Maintenance - Vehicles	5,000	5,000	-
100-1565-522320	Rental of Equipment	5,000	5,000	-
100-1565-523200	Communications	10,000	10,000	-
100-1565-523600	Dues and Fees	500	500	-
100-1565-523900	Other Expenditures	500	3,000	(2,500)
100-1565-531100	General Supplies and Materials	15,000	12,500	2,500
100-1565-531210	Water and Sewer	2,500	2,500	-
100-1565-531220	Natural Gas	5,000	4,500	500
100-1565-531230	Electricity	10,000	15,000	(5,000)
100-1565-531270	Gasoline and Diesel	1,750	1,750	-
100-1565-531600	Small Equipment	5,370	5,370	-
100-1565-531630	Software	3,500	2,500	1,000
100-1565-541100	Capital Outlay - Sites	-	-	-
100-1565-541300	Capital Outlay - Buildings	-	-	-
100-2650-511100	Salaries & Wages	143,843	143,843	(0)

City of Holly Springs
Fiscal Year 2020 Proposed Budget
General Fund Expenditures

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
100-2650-511300	Salaries & Wages - Overtime	1,000	1,000	-
100-2650-512100	Employee Benefits -- Medical	27,873	33,873	(6,000)
100-2650-512110	Employee Benefits -- Dental	1,840	2,040	(200)
100-2650-512120	Employee Benefits -- Add Life	442	442	-
100-2650-512130	Employee Benefits -- Disability	615	1,090	(475)
100-2650-512200	FICA	8,980	8,980	0
100-2650-512300	Medicare	2,100	2,100	0
100-2650-512400	Employee Benefits -- Retirement	11,927	12,242	(315)
100-2650-512600	Unemployment	106	206	(100)
100-2650-512700	Workers Comp Insurance	371	371	(0)
100-2650-521200	Professional Services - Public Defense	7,500	6,500	1,000
100-2650-521230	Professional Services -Solicitor/Judge	65,000	89,000	(24,000)
100-2650-522200	Repairs & Maintenance	2,500	1,000	1,500
100-2650-522320	Rental of Equipment	1,750	1,750	-
100-2650-523200	Communications	500	-	500
100-2650-523300	Advertising	100	100	-
100-2650-523400	Printing and Binding	1,000	750	250
100-2650-523500	Travel	1,500	500	1,000
100-2650-523600	Dues and Fees	750	250	500
100-2650-523700	Education and Training	750	750	-
100-2650-523900	Other Expenditures	1,000	500	500
100-2650-531100	General Supplies & Materials	2,500	2,500	-
100-2650-531120	General Supplies - Postage	100	750	(650)
100-2650-531270	Gasoline and Diesel	50	50	-
100-2650-531300	Food Supplies	2,500	3,200	(700)
100-2650-531400	Books and Periodicals	250	250	-
100-2650-531600	Small Equipment	2,500	8,310	(5,810)
100-2650-531630	Software	25,000	25,000	-
100-2650-531700	Other Supplies -- Uniforms	250	250	-
100-2650-571000	Intergovernmental - Inmate Housing	12,000	12,000	-
100-3210-511100	Salaries & Wages	444,485	474,485	(30,000)
100-3210-511300	Salaries & Wages -- Overtime	6,000	6,000	-
100-3210-512100	Employee Benefits -- Medical	71,907	71,907	(0)
100-3210-512110	Employee Benefits -- Dental	4,811	4,811	0
100-3210-512120	Employee Benefits -- Add Life	1,029	1,029	-
100-3210-512130	Employee Benefits -- Disability	3,357	3,857	(500)
100-3210-512200	FICA	27,930	27,930	0
100-3210-512300	Medicare	6,532	6,532	0
100-3210-512400	Employee Benefits -- Retirement	40,873	42,073	(1,200)
100-3210-512600	Unemployment	186	486	(300)
100-3210-512700	Workers Comp Insurance	18,662	18,662	(0)
100-3210-521200	Professional Services	5,000	2,500	2,500

City of Holly Springs
Fiscal Year 2020 Proposed Budget
General Fund Expenditures

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
100-3210-522200	Repairs and Maintenance	1,000	500	500
100-3210-522210	Repairs and Maintenance - Vehicles	6,000	5,394	606
100-3210-522320	Rental of Equipment	5,000	5,000	-
100-3210-523200	Communications	4,250	4,250	-
100-3210-523300	Advertising	1,000	250	750
100-3210-523400	Printing and Binding	500	500	-
100-3210-523500	Travel	4,000	3,000	1,000
100-3210-523600	Dues and Fees	7,500	6,000	1,500
100-3210-523700	Education and Training	6,000	4,500	1,500
100-3210-523900	Other Expenditures	4,000	2,500	1,500
100-3210-531100	General Supplies and Materials	7,500	2,500	5,000
100-3210-531120	General Supplies - Postage	250	500	(250)
100-3210-531270	Gasoline and Diesel	9,000	9,000	-
100-3210-531600	Small Equipment	5,000	10,040	(5,040)
100-3210-531630	Software	4,000	4,000	-
100-3210-531700	Other Supplies -- Uniforms	3,200	6,700	(3,500)
100-3221-511100	Salaries & Wages	227,117	227,117	0
100-3221-511300	Salaries & Wages -- Overtime	6,000	6,000	-
100-3221-512100	Employee Benefits -- Medical	55,745	55,745	0
100-3221-512110	Employee Benefits -- Dental	3,137	3,137	(0)
100-3221-512120	Employee Benefits -- Add Life	588	588	-
100-3221-512130	Employee Benefits -- Disability	1,554	1,754	(200)
100-3221-512200	FICA	14,453	14,453	0
100-3221-512300	Medicare	3,380	3,380	0
100-3221-512400	Employee Benefits -- Retirement	21,151	21,151	(0)
100-3221-512600	Unemployment	106	306	(200)
100-3221-512700	Workers Comp Insurance	10,556	10,556	(0)
100-3221-522210	Repairs and Maintenance - Vehicles	7,000	4,800	2,200
100-3221-523200	Communications	2,500	2,500	-
100-3221-523400	Printing and Binding	250	250	-
100-3221-523500	Travel	1,000	1,000	-
100-3221-523600	Dues and Fees	1,000	1,000	-
100-3221-523700	Education and Training	2,500	2,500	-
100-3221-531100	General Supplies and Materials	2,000	2,000	-
100-3221-531120	General Supplies - Postage	50	50	-
100-3221-531270	Gasoline and Diesel	6,000	6,000	-
100-3221-531600	Small Equipment	5,500	5,500	-
100-3221-531630	Software	2,000	2,000	-
100-3221-531700	Other Supplies -- Uniforms	1,000	3,000	(2,000)
100-3222-511100	Salaries & Wages	53,089	53,089	(0)
100-3222-511300	Salaries & Wages -- Overtime	2,000	2,000	-
100-3222-512100	Employee Benefits -- Medical	14,722	14,722	(0)

City of Holly Springs
Fiscal Year 2020 Proposed Budget
General Fund Expenditures

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
100-3222-512110	Employee Benefits -- Dental	920	920	(0)
100-3222-512120	Employee Benefits -- Add Life	147	147	-
100-3222-512130	Employee Benefits -- Disability	375	395	(20)
100-3222-512200	FICA	3,416	3,416	(0)
100-3222-512300	Medicare	799	799	(0)
100-3222-512400	Employee Benefits -- Retirement	4,998	4,998	0
100-3222-512600	Unemployment	27	77	(50)
100-3222-512700	Workers Comp Insurance	2,494	2,494	0
100-3222-522210	Repairs and Maintenance - Vehicles	2,000	1,980	20
100-3222-523200	Communications	750	750	-
100-3222-523600	Dues and Fees	150	150	-
100-3222-531270	Gasoline and Diesel	2,000	2,000	-
100-3222-531600	Small Equipment	-	-	-
100-3223-511100	Salaries & Wages	1,249,877	1,249,871	6
100-3223-511300	Salaries & Wages -- Overtime	52,000	78,000	(26,000)
100-3223-512100	Employee Benefits -- Medical	317,069	317,069	0
100-3223-512110	Employee Benefits -- Dental	15,777	16,977	(1,200)
100-3223-512120	Employee Benefits -- Add Life	3,822	3,822	-
100-3223-512130	Employee Benefits -- Disability	9,051	9,051	0
100-3223-512200	FICA	80,716	80,716	0
100-3223-512300	Medicare	18,877	18,877	0
100-3223-512400	Employee Benefits -- Retirement	117,113	117,113	0
100-3223-512600	Unemployment	718	1,618	(900)
100-3223-512700	Workers Comp Insurance	58,949	58,949	(0)
100-3223-521200	Professional Services	750	5,500	(4,750)
100-3223-522200	Repairs and Maintenance	3,000	3,000	-
100-3223-522210	Repairs and Maintenance - Vehicles	45,000	45,000	-
100-3223-523200	Communications	19,000	19,000	-
100-3223-523400	Printing and Binding	500	500	-
100-3223-523500	Travel	2,000	5,000	(3,000)
100-3223-523600	Dues and Fees	1,500	1,500	-
100-3223-523700	Education and Training	12,000	7,000	5,000
100-3223-523850	Contract Labor	1,000	1,000	-
100-3223-523900	Other Expenditures	7,000	6,000	1,000
100-3223-531100	General Supplies and Materials	6,000	5,000	1,000
100-3223-531110	Weapons Supplies & Ammunition	-	5,500	(5,500)
100-3223-531270	Gasoline and Diesel	80,000	77,500	2,500
100-3223-531600	Small Equipment	10,000	10,000	-
100-3223-531630	Software	20,000	20,000	-
100-3223-531700	Other Supplies -- Uniforms	30,000	45,000	(15,000)
100-3240-511100	Salaries & Wages	55,348	55,348	(0)
100-3240-511300	Salaries & Wages -- Overtime	2,000	2,000	-

City of Holly Springs
Fiscal Year 2020 Proposed Budget
General Fund Expenditures

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
100-3240-512100	Employee Benefits -- Medical	7,956	-	7,956
100-3240-512110	Employee Benefits -- Dental	377	-	377
100-3240-512120	Employee Benefits -- Add Life	147	147	-
100-3240-512130	Employee Benefits -- Disability	375	410	(35)
100-3240-512200	FICA	3,556	3,556	(0)
100-3240-512300	Medicare	832	832	(0)
100-3240-512400	Employee Benefits -- Retirement	5,203	5,503	(300)
100-3240-512600	Unemployment	27	77	(50)
100-3240-512700	Workers Comp Insurance	2,597	2,597	(0)
100-3240-522200	Repairs and Maintenance	2,000	2,000	-
100-3240-522210	Repairs and Maintenance - Vehicles	2,000	2,000	-
100-3240-523200	Communications	500	500	-
100-3240-523500	Travel	2,000	2,000	-
100-3240-523600	Dues and Fees	500	500	-
100-3240-523700	Education and Training	3,000	3,000	-
100-3240-531100	General Supplies and Materials	3,000	3,000	-
100-3240-531110	Weapons Supplies & Ammunition	65,000	64,665	335
100-3240-531270	Gasoline and Diesel	2,000	2,000	-
100-3240-531600	Small Equipment	-	-	-
100-3240-531700	Other Supplies -- Uniforms	300	300	-
100-3240-571000	Intergovernmental	5,000	5,000	-
100-3260-522110	Disposal -- Garbage	1,500	1,500	-
100-3260-522150	Pest Control	1,000	1,000	-
100-3260-522200	Repairs & Maintenance	12,500	16,500	(4,000)
100-3260-523200	Communications	9,500	9,500	-
100-3260-531100	General Supplies and Materials	5,000	5,000	-
100-3260-531210	Water/Sewer	5,000	6,800	(1,800)
100-3260-531230	Electricity	15,000	14,000	1,000
100-3260-531600	Small Equipment	500	2,500	(2,000)
100-3260-531630	Software	3,500	3,500	-
100-3450-511100	Salaries & Wages	46,800	50,550	(3,750)
100-3450-512100	Employee Benefits -- Medical	7,956	7,956	(0)
100-3450-512110	Employee Benefits -- Dental	377	377	0
100-3450-512120	Employee Benefits -- Add Life	147	147	-
100-3450-512130	Employee Benefits -- Disability	354	354	(0)
100-3450-512200	FICA	2,902	3,152	(250)
100-3450-512300	Medicare	679	739	(60)
100-3450-512400	Employee Benefits -- Retirement	4,246	4,546	(300)
100-3450-512600	Unemployment	27	77	(50)
100-3450-512700	Workers Comp Insurance	2,119	2,119	0
100-3450-523200	Communications	500	500	-
100-3450-523500	Travel	250	250	-

City of Holly Springs
Fiscal Year 2020 Proposed Budget
General Fund Expenditures

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
100-3450-523600	Dues and Fees	300	300	-
100-3450-531100	General Supplies and Materials	300	300	-
100-3450-531600	Small Equipment	-	1,500	(1,500)
100-3450-531630	Software	-	3,000	(3,000)
100-3450-531700	Other Supplies -- Uniforms	-	100	(100)
100-3500-571000	Intergovernmental -- Cherokee Co	1,957,356	1,957,356	-
100-4200-521220	Professional Services -- Engineers	7,500	7,500	-
100-4200-522110	Disposal -- Garbage	1,250	1,250	-
100-4200-522140	Lawn Care	1,000	1,000	-
100-4200-522150	Pest Control	500	600	(100)
100-4200-522200	Repair & Maintenance	63,314	52,714	10,600
100-4200-522210	Repair & Maintenance -- Vehicles	6,000	6,000	-
100-4200-522320	Rental of Equipment	2,500	2,500	-
100-4200-523200	Communications	-	-	-
100-4200-523850	Contract Labor	418,176	418,716	(540)
100-4200-523900	Other Expenditures	250	250	-
100-4200-531100	General Supplies & Materials	3,000	3,000	-
100-4200-531230	Electricity	3,500	3,500	-
100-4200-531270	Gasoline/Diesel	5,000	5,000	-
100-4200-531600	Small Equipment	2,500	2,500	-
100-4260-522200	Repairs & Maintenance Street Lights	-	2,000	(2,000)
100-4260-531230	Electricity -- Street Lights	100,000	110,000	(10,000)
100-4270-522200	Repairs & Maintenance Traffic Lights	-	2,000	(2,000)
100-4270-531230	Electricity -- Traffic Lights	2,000	2,500	(500)
100-6240-522200	Repairs & Maintenance	22,000	22,000	-
100-6240-523500	Travel	750	750	-
100-6240-523600	Dues and Fees	500	500	-
100-6240-523700	Education and Training	1,000	1,000	-
100-6240-531100	General Supplies & Materials	750	750	-
100-6240-531400	Books and Periodicals	500	500	-
100-6500-571000	Intergovernmental - Sequoyah Regional	4,000	4,000	-
100-7200-511100	Salaries & Wages	198,064	207,064	(9,000)
100-7200-511300	Overtime	1,000	1,000	-
100-7200-512100	Employee Benefits -- Medical	55,745	55,745	0
100-7200-512110	Employee Benefits -- Dental	2,594	2,594	0
100-7200-512120	Employee Benefits -- Add Life	588	588	-
100-7200-512130	Employee Benefits -- Disability	1,556	1,676	(120)
100-7200-512200	FICA	12,342	12,342	(0)
100-7200-512300	Medicare	2,886	2,886	0
100-7200-512400	Employee Benefits -- Retirement	18,061	18,961	(900)
100-7200-512600	Unemployment	106	306	(200)
100-7200-512700	Workers Comp Insurance	3,404	3,404	(0)

City of Holly Springs
Fiscal Year 2020 Proposed Budget
General Fund Expenditures

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
100-7200-521220	Professional Services -- Engineers	50,000	73,000	(23,000)
100-7200-521230	Professional Services -- Legal	7,500	7,500	-
100-7200-521300	Technical Services --Planning	25,000	15,000	10,000
100-7200-522200	Repair & Maintenance	1,000	1,000	-
100-7200-522210	Repair & Maintenance -- Vehicles	3,000	3,000	-
100-7200-523200	Communications	5,000	5,000	-
100-7200-523300	Advertising	1,500	1,500	-
100-7200-523400	Printing and Binding	250	250	-
100-7200-523500	Travel	1,500	1,000	500
100-7200-523600	Dues and Fees	7,500	7,000	500
100-7200-523700	Education and Training	2,500	1,500	1,000
100-7200-523850	Contract Labor	10,000	25,000	(15,000)
100-7200-523900	Other Expenditures	750	750	-
100-7200-531100	General Supplies & Materials	1,000	750	250
100-7200-531120	General Supplies -- Postage	100	100	-
100-7200-531270	Gasoline/Diesel	4,000	3,500	500
100-7200-531400	Books and Periodicals	250	250	-
100-7200-531600	Small Equipment	2,000	5,040	(3,040)
100-7200-531700	Other Supplies -- Uniforms	250	250	-
100-7300-571000	Intergovernmental	-	750	(750)
100-7400-511100	Salaries & Wages	115,103	115,103	(0)
100-7400-512100	Employee Benefits -- Medical	27,873	27,873	(0)
100-7400-512110	Employee Benefits -- Dental	920	920	(0)
100-7400-512120	Employee Benefits -- Add Life	294	294	-
100-7400-512130	Employee Benefits -- Disability	872	1,372	(500)
100-7400-512200	FICA	7,136	7,136	0
100-7400-512300	Medicare	1,669	1,669	(0)
100-7400-512400	Employee Benefits -- Retirement	10,443	10,443	0
100-7400-512600	Unemployment	53	153	(100)
100-7400-512700	Workers Comp Insurance	4,558	4,558	0
100-7400-521200	Professional Services	1,000	750	250
100-7400-521230	Professional Services -- Legal	1,000	750	250
100-7400-521300	Technical Services --Planning	5,000	2,800	2,200
100-7400-522200	Repairs & Maintenance	500	500	-
100-7400-523000	Other Services -- Map Updates	1,000	1,000	-
100-7400-523200	Communications	1,750	1,250	500
100-7400-523300	Advertising	15,000	20,200	(5,200)
100-7400-523400	Printing and Binding	250	250	-
100-7400-523500	Travel	2,500	1,500	1,000
100-7400-523600	Dues and Fees	2,500	2,500	-
100-7400-523700	Education and Training	1,500	1,250	250
100-7400-523860	Planning & Zoning Meetings	3,000	2,250	750

City of Holly Springs
Fiscal Year 2020 Proposed Budget
General Fund Expenditures

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
100-7400-523900	Other Expenditures	500	500	-
100-7400-531100	General Supplies and Materials	1,500	1,250	250
100-7400-531270	Gasoline/Diesel	500	250	250
100-7400-531600	Small Equipment	1,500	5,810	(4,310)
100-7520-571000	Intergovernmental - Cherokee Office of	10,000	10,000	-
100-7520-573000	Payments to Other Agencies	-	131,418	(131,418)
100-7550-511100	Salaries & Wages	50,665	50,665	(0)
100-7550-511300	Overtime	1,000	1,000	-
100-7550-512100	Employee Benefits -- Medical	13,649	13,649	0
100-7550-512110	Employee Benefits -- Dental	377	377	0
100-7550-512120	Employee Benefits -- Add Life	147	147	-
100-7550-512130	Employee Benefits -- Disability	405	605	(200)
100-7550-512200	FICA	3,203	3,203	0
100-7550-512300	Medicare	749	749	0
100-7550-512400	Employee Benefits -- Retirement	4,688	4,688	(0)
100-7550-512600	Unemployment	27	77	(50)
100-7550-512700	Workers Comp Insurance	223	223	0
100-7550-523200	Communications	750	750	-
100-7550-523300	Advertising	500	500	-
100-7550-523500	Travel	1,000	750	250
100-7550-523600	Dues and Fees	1,600	1,600	-
100-7550-523700	Education and Training	1,000	750	250
100-7550-523850	Contract Labor	7,500	7,500	-
100-7550-531100	Supplies - Special Events	15,000	14,056	944
100-7550-531600	Small Equipment	-	1,770	(1,770)
100-7550-531630	Software	1,000	1,000	-
100-7550-572000	Payments to Other Agencies	5,000	-	5,000
100-9000-611000	Transfer to Debt Service Fund	-	50,000	(50,000)
100-9000-611000	Transfer to Town Center Fund	-	200,000	(200,000)
	<i>Total</i>	\$ 8,950,000	\$ 9,500,000	\$ (550,000)

City of Holly Springs
Fiscal Year 2020 Proposed Budget
Operating Grant Fund

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
250-0000-331000	Grant Revenue	214,975	214,975	-
250-0000-361000	Interest Revenue	25	25	-
	TOTAL REVENUES	\$ 215,000	\$ 215,000	\$ -
250-7640-572000	Payments to Other Agencies	215,000	215,000	-
	TOTAL EXPENDITURES	\$ 215,000	\$ 215,000	\$ -

City of Holly Springs
Fiscal Year 2020 Proposed Budget
Parks Recreation Fund

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
270-0000-314200	Alcoholic Bev. Excise Tax - Beer	244,000	244,000	-
270-0000-314250	Distilled Spirit Alcoholic Beverage Exc	85,000	85,000	-
270-0000-314300	Local Option Mixed Drink Tax	45,000	40,000	(5,000)
270-0000-319100	Penalties and Interest	250	250	-
270-0000-349300	Bad Check Fees	50	50	-
270-0000-361000	Interest Revenue	200	200	-
270-0000-380000	Miscellaneous Revenues	500	500	-
270-0000-381000	Rents and Royalties	15,000	7,500	(7,500)
	TOTAL REVENUES	\$ 390,000	\$ 377,500	\$ (12,500)
270-5530-522110	Disposal - Garbage Depot	1,000	1,000	-
270-5530-522150	Pest Control - Depot	750	750	-
270-5530-522200	Repairs & Maintenance - Depot	30,000	21,500	8,500
270-5530-523200	Communications - Depot	1,500	1,500	-
270-5530-531100	General Supplies - Depot	2,000	2,000	-
270-5530-531210	Water/Sewer - Depot	750	750	-
270-5530-531220	Natural Gas - Depot	1,500	1,500	-
270-5530-531230	Electricity - Depot	5,000	5,000	-
270-5530-531600	Small Equipment - Depot	1,500	1,500	-
270-6220-522110	Disposal - Garbage Parks	750	750	-
270-6220-522140	Lawn Care	9,000	9,000	-
270-6220-522150	Pest Control - Parks	1,000	1,000	-
270-6220-522200	Repairs & Maintenance - Parks	25,000	20,000	5,000
270-6220-522310	Rental of Land	-	-	-
270-6220-522320	Rental of Equipment	1,250	1,250	-
270-6220-523600	Dues and Fees	500	500	-
270-6220-523850	Contract Labor	50,000	50,000	-
270-6220-531100	General Supplies & Materials - Parks	1,500	1,500	-
270-6220-531210	Water/Sewer - Parks	5,000	6,000	(1,000)
270-6220-531230	Electricity - Parks	1,500	1,500	-
270-6220-531600	Small Equipment - Parks	500	500	-
270-6220-541200	Capital Outlay - Site Improvements	250,000	250,000	-
270-9000-611300	Transfers to Other Funds	-	-	-
	TOTAL EXPENDITURES	\$ 390,000	\$ 377,500	\$ 12,500

City of Holly Springs
Fiscal Year 2020 Proposed Budget
Hotel/Motel Tax Fund

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
275-0000-314100	Hotel/Motel Tax	4,995	2,995	(2,000)
275-0000-361000	Interest Revenue	5	5	-
	TOTAL REVENUES	\$ 5,000	\$ 3,000	\$ (2,000)
275-7540-523300	Advertising/Promotions	5,000	3,000	2,000
	TOTAL EXPENDITURES	\$ 5,000	\$ 3,000	\$ 2,000

City of Holly Springs
Fiscal Year 2020 Proposed Budget
SPLOST III Fund

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
320-0000-380000	Special Assessments - Crestmont	11,928	11,928	-
320-0000-134000	Prior Year Fund Balance	262,622	262,622	-
320-0000-361100	Interest Revenue	450	100	(350)
	TOTAL REVENUES	\$ 275,000	\$ 274,650	\$ (350)
320-4224-541400	Capital Outlay - Infrastructure	275,000	274,650	350
	TOTAL EXPENDITURES	\$ 275,000	\$ 274,650	\$ 350

City of Holly Springs
Fiscal Year 2020 Proposed Budget
SPLOST IV Fund

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
325-0000-343200	Special Assessments	-	1,050	1,050
325-0000-361100	Interest Revenue	150	45	(105)
325-0000-134000	Prior Year Fund Balance	69,850	68,905	(945)
	TOTAL REVENUES	\$ 70,000	\$ 70,000	\$ -
325-4200-541400	Capital Outlay - Infrastructure	70,000	70,000	-
	TOTAL EXPENDITURES	\$ 70,000	\$ 70,000	\$ -

City of Holly Springs
Fiscal Year 2020 Proposed Budget
SPLOST V Fund

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
326-0000-313200	SPLOST V Revenue	1,500,000	1,500,000	-
326-0000-331001	Grant Revenue - LMIG	150,065	292,095	142,030
326-0000-331002	Grant Revenue - SRTA	1,500,000	1,500,000	-
326-0000-331003	Grant Revenue - TIP	1,604,167	1,604,167	-
326-0000-331004	Grant Revenue - LCI Phase II	-	116,110	116,110
326-0000-343230	Assessments-Roads	-	20,000	20,000
326-0000-361100	Interest Revenue	500	500	-
326-0000-134000	Prior Year Fund Balance	211,183	191,183	(20,000)
326-0000-393000	Proceeds from SRTA Loan	3,590,450	3,590,450	-
	TOTAL REVENUES	\$ 8,556,365	\$ 8,814,505	\$ 258,140
326-3200-542100	Capital Outlay - E-911 Equipment	170,192	170,192	-
326-3200-542100	Capital Outlay - Police Equipment	29,808	29,808	-
326-3200-542200	Capital Outlay - Police Cars	205,000	205,000	-
326-4200-541410	Capital Outlay - Infrastructure	626,870	768,900	(142,030)
326-4200-541425	Capital Outlay - Industrial Connector	1,925,000	1,925,000	-
326-4200-541435	Capital Outlay - HS Pkwy Phase II	5,599,495	5,197,495	402,000
326-4224-541420	Capital Outlay - LCI Phase II	-	116,110	(116,110)
326-4224-541430	Capital Outlay - HS Pkwy Sidewalk	-	10,000	(10,000)
326-4224-541440	Capital Outlay - Hickory Sidewalk	-	205,000	(205,000)
326-4224-541450	Capital Outlay - Palm Street Sidewalk	-	187,000	(187,000)
	TOTAL EXPENDITURES	\$ 8,556,365	\$ 8,814,505	\$ (258,140)

City of Holly Springs
Fiscal Year 2020 Proposed Budget
Town Center Fund

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
350-0000-135000	PY Fund Balance	351,497	351,497	-
350-0000-361000	Interest Revenue	103	103	-
350-0000-391000	Transfer from General Fund	-	200,000	200,000
350-0000-391000	Transfers from URA	3,000,000	6,000,000	3,000,000
	TOTAL REVENUES	\$ 3,351,600	\$ 6,551,600	\$ 3,200,000
350-1565-521200	Professional Services	350,000	350,000	-
350-1565-541100	Capital Outlay - Sites	1,000,000	1,000,000	-
350-1565-541200	Capital Outlay - Site Improvements	325,000	1,235,000	(910,000)
350-1565-541300	Capital Outlay - Buildings	-	2,090,000	(2,090,000)
350-1565-541440	Capital Outlay - TCP Road Network	1,676,600	1,876,600	(200,000)
	TOTAL EXPENDITURES	\$ 3,351,600	\$ 6,551,600	\$ (3,200,000)

City of Holly Springs
Fiscal Year 2019 Budget Summary
Debt Service Fund

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
400-0000-361000	Interest	-	2,000	2,000
400-0000-391000	Transfer from General Fund	-	50,000	50,000
400-0000-134000	Prior Year Fund Balance	516,319	464,319	(52,000)
	TOTAL REVENUES	\$ 516,319	\$ 516,319	\$ -
400-8000-581100	Debt Service - Bond Principal HSPRA	311,206	311,206	-
400-8000-582100	Debt Service - Bond Interest HSPRA	47,530	47,530	-
400-8000-582100	Debt Service - Bond Interest URA	157,583	157,583	-
	TOTAL EXPENDITURES	\$ 516,319	\$ 516,319	\$ -

City of Holly Springs
Fiscal Year 2020 Proposed Budget
Stormwater Fund

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
560-0000-361000	Stormwater Utility Fees	349,500	349,500	-
560-0000-361000	Interest Revenue	500	500	-
	TOTAL REVENUES	\$ 350,000	\$ 350,000	\$ -
560-4320-511100	Salaries & Wages	47,390	47,410	(20)
560-4320-511300	Overtime	-	-	-
560-4320-512100	Employee Benefits - Medical Insurance	7,956	7,956	(0)
560-4320-512110	Employee Benefits - Dental	377	377	0
560-4320-512125	Employee Benefits - Disability	261	271	(10)
560-4320-512150	Employee Benefits - ADD Life	147	147	-
560-4320-512200	FICA	2,938	2,948	(10)
560-4320-512300	Medicare	687	687	0
560-4320-512400	Employee Benefits - Retirement	4,300	4,300	(0)
560-4320-512600	Unemployment	27	27	(0)
560-4320-512700	Workers Comp Insurance	2,756	2,766	(10)
560-4320-521200	Legal & Professional	4,487	2,487	2,000
560-4320-521300	Regional Stormwater	2,500	1,500	1,000
560-4320-521325	Pollution Prevention	1,500	1,000	500
560-4320-521350	Watershed Planning	500	500	-
560-4320-522100	Maintenance & Cleaning	100,000	112,000	(12,000)
560-4320-522200	Repairs & Maintenance	95,000	78,950	16,050
560-4320-522320	Rental of Equipment	5,000	12,500	(7,500)
560-4320-523200	Communications	2,000	2,000	-
560-4320-523300	Advertising	250	250	-
560-4320-523400	Printing & Binding	-	75	(75)
560-4320-523600	Dues & Fees	6,500	6,500	-
560-4320-523700	Training	2,000	2,000	-
560-4320-523850	Contract Labor	46,500	46,500	-
560-4320-531100	General Supplies and Materials	1,500	1,500	-
560-4320-531120	General Supplies - Postage	424	349	75
560-4320-531210	Water/Sewer	5,000	5,000	-
560-4320-531270	Gasoline & Diesel	4,000	4,000	-
560-4320-531600	Small Tools & Equipment	1,500	1,500	-
560-4320-531700	Office Supplies	1,000	1,000	-
560-4320-579000	Contingency	3,500	3,500	-
	TOTAL EXPENSES	\$ 350,000	\$ 350,000	\$ (0)

City of Holly Springs
Fiscal Year 2020 Proposed Budget
Urban Redevelopment Agency

Account Number	Description	FY 2020 Original	FY 2020 Amended	Variance
393000	Proceeds of General Long-term Debt	3,000,000	6,000,000	3,000,000
	TOTAL REVENUES	\$ 3,000,000	\$ 6,000,000	\$ 3,000,000
584000	Bond Issuance Costs	-	-	-
611000	Transfers to Town Center Fund	3,000,000	6,000,000	(3,000,000)
	TOTAL EXPENSES	\$ 3,000,000	\$ 6,000,000	\$ (3,000,000)

AN ORDINANCE OF THE CITY OF HOLLY SPRINGS APPROVING APPROPRIATIONS FOR THE YEAR 2021 GENERAL FUND, OPERATING GRANT FUND, PARKS AND RECREATION FUND, HOTEL/MOTEL TAX FUND, SPECIAL PURPOSE LOCAL OPTION SALES TAX (SPLOST) III FUND, SPLOST IV FUND, SPLOST V FUND, TOWN CENTER FUND, DEBT SERVICE FUND, URBAN REDEVELOPMENT AGENCY, AND STORMWATER FUND

WHEREAS, the Mayor and City Council of the City of Holly Springs have prepared budgets for fiscal year 2021; and

WHEREAS, those budgets show a balance between projected revenues and anticipated expenditures/expenses; and

WHEREAS, it is required by the State of Georgia that local governments adopt ordinances or resolutions approving the appropriations necessary to effectively carry out the aims and operations proposed in their budgets:

NOW, THEREFORE, BE IT ORDAINED by the Mayor and City Council of the City of Holly Springs, and it is hereby ordained that the following appropriations, and attached detailed line items as shown on “Exhibit A”, are approved for the purpose of implementing the 2021 fiscal year budget:

GENERAL FUND	\$ 9,500,000
OPERATING GRANT FUND	\$ 125,000
PARKS AND RECREATION FUND	\$ 386,000
HOTEL/MOTEL TAX FUND	\$ 5,000
SPLOST III FUND	\$ 280,000
SPLOST IV FUND	\$ 67,800
SPLOST V FUND	\$ 6,750,480
TOWN CENTER FUND	\$ 4,167,692
DEBT SERVICE FUND	\$ 1,102,952
STORMWATER FUND	\$ 376,317
URBAN REDEVELOPMENT AGENCY	\$ 4,000,000

SO ORDAINED, THIS 16TH DAY OF NOVEMBER, 2020 BY THE MAYOR AND CITY COUNCIL OF THE CITY OF HOLLY SPRINGS, GEORGIA.

CITY OF HOLLY SPRINGS

Attest:

Steven W. Miller, Mayor

Karen Norred, City Clerk
(Seal)



**CITY OF HOLLY SPRINGS
PROPOSED BUDGET
For The Year Ending December 31, 2021**

City of Holly Springs
Fiscal Year 2021
Proposed Budget
General Fund Revenues

Account Number	Description	Budgets		Budget	Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
100-0000-311100	Real Property Tax	4,200,000	4,200,000	4,800,000	600,000
100-0000-311110	Real Property Tax - Public Utility	56,000	56,000	60,000	4,000
100-0000-311300	Personal Property Tax	183,000	183,000	160,000	(23,000)
100-0000-311310	Motor Vehicle Tax	60,000	95,000	90,000	(5,000)
100-0000-311315	Title Ad Valorem Tax (TAVT)	325,000	385,000	385,000	-
100-0000-311316	Apportioned Vehicles (AAVT)	2,500	2,500	2,500	-
100-0000-311320	Mobile Home Tax	150	150	150	-
100-0000-311340	Intangible Tax	75,000	125,000	150,000	25,000
100-0000-311350	Railroad Equipment Car Tax	650	650	750	100
100-0000-311600	Real Estate Transfer Tax	15,000	15,000	15,000	-
100-0000-311710	Franchise Tax - Electric	415,000	450,000	465,000	15,000
100-0000-311730	Franchise Tax - Gas	55,000	55,000	55,000	-
100-0000-311750	Franchise Tax - Cable	195,000	215,000	225,000	10,000
100-0000-311760	Franchise Tax - Telephone	10,000	7,500	6,500	(1,000)
100-0000-316100	Business & Occupational Tax	125,000	125,000	135,000	10,000
100-0000-316200	Insurance Premium Tax	705,000	745,000	750,000	5,000
100-0000-316300	Financial Institutions Tax	3,500	3,500	3,500	-
100-0000-319100	Penalties & Interest	12,500	10,000	12,000	2,000
100-0000-319500	FiFa Fees	2,000	2,000	2,000	-
100-0000-321100	Alcoholic Beverages License Fees	70,000	70,000	75,000	5,000
100-0000-321140	Pouring Permits	2,500	2,500	2,500	-
100-0000-322210	Zoning and Land Use Fees	10,000	10,000	12,500	2,500
100-0000-322230	Sign Permits	3,000	3,000	3,000	-
100-0000-322300	Special Event Permits	250	250	250	-
100-0000-322310	Vacant Lot Registration	50	50	50	-
100-0000-322320	Personal Transportation Veh Permit	50	50	50	-
100-0000-322990	Other Licenses & Permits	1,000	1,000	1,000	-
100-0000-323120	Building Permit Revenue	850,000	800,000	850,000	50,000
100-0000-323125	Certificate of Occupancy Fees	175,000	150,000	150,000	-
100-0000-324100	Building Permit - Reinspection Fees	15,000	20,000	20,000	-
100-0000-324105	Building Permit - Sub Fees	35,000	60,000	50,000	(10,000)
100-0000-324110	Occupational Tax Late Fees	750	750	750	-
100-0000-331000	Grant Revenue	1,000	830,000	1,000	(829,000)
100-0000-341100	Court Service Fees	7,500	7,500	7,500	-
100-0000-341120	Probation Fees	15,000	30,000	25,000	(5,000)
100-0000-341130	Drug Testing Fees	500	500	500	-
100-0000-341300	Planning & Development Fees	10,000	7,500	7,500	-
100-0000-341305	Plan Review Fees	50,000	25,000	25,000	-
100-0000-341400	Printing & Duplication	750	750	250	(500)
100-0000-341910	Election Qualifying Fees	1,440	720	-	(720)
100-0000-341920	Advertising Fees	5,000	7,500	7,500	-

City of Holly Springs
Fiscal Year 2021
Proposed Budget
General Fund Revenues

Account Number	Description	Budgets		Budget	Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
100-0000-342120	Accident/Incident Reports	2,500	2,500	2,500	-
100-0000-342700	Wrecker Service Contract	15,000	18,500	18,500	-
100-0000-342900	Expungements	100	50	50	-
100-0000-346400	Background Checks	1,000	500	1,000	500
100-0000-349300	Bad Check Fees	100	75	100	25
100-0000-351100	Tree Recompense	5,000	4,000	5,000	1,000
100-0000-351170	Municipal Court Fines	650,000	650,000	750,000	100,000
100-0000-351320	Forfeitures	500	250	500	250
100-0000-351360	Proceeds from the Sale of Conf Assets	250	250	250	-
100-0000-351900	Other Fines	500	500	1,000	500
100-0000-351905	Other Forfeitures	1,000	1,000	500	(500)
100-0000-361000	Interest Revenue	35,000	35,000	40,000	5,000
100-0000-371000	Donations from Private Sources	20,000	10,000	20,000	10,000
100-0000-380000	Miscellaneous Revenue	8,210	5,005	13,850	8,845
100-0000-381000	Rents & Royalties	6,000	35,000	55,000	20,000
100-0000-383000	Reimbursements for Damaged Property	10,000	10,000	10,000	-
100-0000-392100	Proceeds from the Sale of Assets	10,000	25,000	25,000	-
100-0000-134000	Prior Year Fund Balance	490,750	-	-	-
Totals		\$ 8,950,000	\$ 9,500,000	\$ 9,500,000	\$ -

Total Revenue	Projected FY 2020	Amended FY 2020	Projected FY 2021
	8,950,000	9,500,000	9,500,000

Total Expenditures	Projected FY 2020	Amended FY 2020	Projected FY 2021
	8,950,000	9,500,000	9,500,000

City of Holly Springs
Fiscal Year 2021 Proposed Budget
General Fund Expenditures

Account Number	Description	Budgets		Budget	Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
100-1110-511100	Salaries & Wages -- Council	42,000	42,000	42,000	-
100-1110-512100	Employee Benefits -- Medical	62,511	62,511	88,048	(25,537)
100-1110-512110	Employee Benefits -- Dental	2,179	2,829	4,095	(1,266)
100-1110-512120	Employee Benefits -- Add Life	882	882	882	-
100-1110-512200	FICA	2,604	2,604	2,604	-
100-1110-512300	Medicare	609	609	609	-
100-1110-512400	Employee Benefits -- Retirement	3,811	4,061	4,470	(409)
100-1110-512600	Unemployment	101	161	101	60
100-1110-512700	Workers Comp Insurance	108	108	108	0
100-1110-523200	Communications	750	640	750	(110)
100-1110-523500	Travel	500	500	1,000	(500)
100-1110-523600	Dues and Fees	750	750	750	-
100-1110-523700	Education and Training	1,500	250	3,000	(2,750)
100-1110-523900	Other Expenditures	250	500	500	-
100-1110-531100	General Supplies & Materials	250	250	250	-
100-1110-531600	Small Equipment	-	150	250	(100)
100-1320-511100	Salaries & Wages	132,855	132,855	150,000	(17,145)
100-1320-512100	Employee Benefits -- Medical	7,956	7,956	8,572	(616)
100-1320-512110	Employee Benefits -- Dental	920	920	1,120	(200)
100-1320-512120	Employee Benefits -- Add Life	147	147	147	-
100-1320-512130	Employee Benefits -- Disability	939	1,009	1,008	1
100-1320-512200	FICA	8,237	8,237	8,854	(617)
100-1320-512300	Medicare	1,926	1,926	2,175	(249)
100-1320-512400	Employee Benefits -- Retirement	12,054	12,474	15,966	(3,492)
100-1320-512600	Unemployment	27	77	27	50
100-1320-512700	Workers Comp Insurance	574	574	648	(74)
100-1320-523200	Communications	600	600	600	-
100-1320-523500	Travel	500	500	-	500
100-1320-523600	Dues and Fees	2,500	2,010	1,500	510
100-1320-523700	Education and Training	1,000	1,000	1,250	(250)
100-1320-523900	Other Expenditures	500	1,000	1,000	-
100-1320-531100	General Supplies & Materials	1,000	500	250	250
100-1320-531600	Small Equipment	-	1,500	-	1,500
100-1330-511100	Salaries & Wages	152,218	152,218	146,175	6,043
100-1330-512100	Employee Benefits -- Medical	22,678	22,678	26,572	(3,894)
100-1330-512110	Employee Benefits -- Dental	1,297	1,297	1,488	(191)
100-1330-512120	Employee Benefits -- Add Life	294	294	294	-
100-1330-512130	Employee Benefits -- Disability	934	1,109	1,101	8
100-1330-512200	FICA	9,437	9,437	9,063	374
100-1330-512300	Medicare	2,207	2,207	2,120	87
100-1330-512400	Employee Benefits -- Retirement	13,811	14,361	15,559	(1,198)
100-1330-512600	Unemployment	53	153	53	100
100-1330-512700	Workers Comp Insurance	426	426	374	52
100-1330-521200	Professional Services	20,000	15,000	10,000	5,000

City of Holly Springs
Fiscal Year 2021 Proposed Budget
General Fund Expenditures

Account Number	Description	Budgets		Budget	Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
100-1330-523200	Communications	1,000	750	600	150
100-1330-523300	Advertising	750	750	250	500
100-1330-523500	Travel	2,500	2,000	2,500	(500)
100-1330-523600	Dues and Fees	6,000	6,000	6,000	-
100-1330-523700	Education and Training	1,000	1,000	1,000	-
100-1330-523900	Other Expenditures	1,000	1,000	750	250
100-1330-531100	General Supplies & Materials	5,000	4,275	500	3,775
100-1330-531600	Small Equipment	-	3,290	250	3,040
100-1330-531630	Software	5,195	5,195	4,000	1,195
100-1400-523300	Advertising	1,500	1,500	-	1,500
100-1400-571000	Intergovernmental -- Elections	12,500	12,500	-	12,500
100-1500-579000	Contingency	289,500	95,000	95,000	-
100-1510-511100	Salaries & Wages	167,073	157,073	166,825	(9,752)
100-1510-512100	Employee Benefits -- Medical	59,750	59,750	60,860	(1,110)
100-1510-512110	Employee Benefits -- Dental	2,759	2,759	1,488	1,271
100-1510-512120	Employee Benefits -- Add Life	441	441	441	-
100-1510-512130	Employee Benefits -- Disability	692	1,067	1,356	(289)
100-1510-512200	FICA	10,359	10,359	10,343	16
100-1510-512300	Medicare	2,423	2,423	2,419	4
100-1510-512400	Employee Benefits -- Retirement	15,159	15,979	17,757	(1,778)
100-1510-512600	Unemployment	80	180	80	100
100-1510-512700	Workers Comp Insurance	428	428	427	1
100-1510-521200	Professional Services	5,000	1,000	-	1,000
100-1510-521210	Professional Services - Audit	20,000	31,140	25,000	6,140
100-1510-523300	Advertising	1,000	1,000	1,500	(500)
100-1510-523400	Printing and Binding	1,000	1,000	2,000	(1,000)
100-1510-523500	Travel	-	200	250	(50)
100-1510-523600	Dues and Fees	3,500	10,000	12,500	(2,500)
100-1510-523620	Dues and Fees - Bank Fees	1,750	1,750	-	1,750
100-1510-523700	Education and Training	500	500	2,500	(2,000)
100-1510-523900	Other Expenditures	100	100	100	-
100-1510-531100	General Supplies & Materials	2,500	2,000	1,000	1,000
100-1510-531120	General Supplies - Postage	7,500	7,000	7,500	(500)
100-1510-531270	Gasoline and Diesel	100	100	50	50
100-1510-531600	Small Equipment	500	8,110	250	7,860
100-1530-521200	Professional Services - Legal	45,000	45,000	45,000	-
100-1535-511100	Salaries & Wages	53,881	53,881	55,488	(1,607)
100-1535-512100	Employee Benefits -- Medical	13,649	13,649	16,715	(3,066)
100-1535-512110	Employee Benefits -- Dental	920	920	1,120	(200)
100-1535-512120	Employee Benefits -- Add Life	147	147	147	-
100-1535-512130	Employee Benefits -- Disability	431	461	453	8
100-1535-512200	FICA	3,341	3,341	3,440	(99)
100-1535-512300	Medicare	781	781	805	(24)
100-1535-512400	Employee Benefits -- Retirement	4,889	5,089	5,906	(817)

City of Holly Springs
Fiscal Year 2021 Proposed Budget
General Fund Expenditures

Account Number	Description	Budgets		Budget	Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
100-1535-512600	Unemployment	27	77	27	50
100-1535-512700	Workers Comp Insurance	138	138	142	(4)
100-1535-523200	Communications	750	750	600	150
100-1535-523600	Dues and Fees	1,750	7,250	3,500	3,750
100-1535-523900	Other Expenditures	100	100	100	-
100-1535-531100	General Supplies & Materials	5,000	2,000	1,500	500
100-1535-531600	Small Equipment	7,500	5,000	3,000	2,000
100-1535-531630	Software	100,000	275,000	95,000	180,000
100-1555-521200	Professional Services	10,000	10,000	10,000	-
100-1555-523100	Insurance	115,000	132,000	138,000	(6,000)
100-1565-511100	Salaries & Wages	55,702	55,702	56,816	(1,114)
100-1565-512100	Employee Benefits -- Medical	7,956	7,956	8,572	(616)
100-1565-512110	Employee Benefits -- Dental	377	377	368	9
100-1565-512120	Employee Benefits -- Add Life	147	147	147	-
100-1565-512130	Employee Benefits -- Disability	300	320	315	5
100-1565-512200	FICA	3,453	3,453	3,523	(70)
100-1565-512300	Medicare	808	808	824	(16)
100-1565-512400	Employee Benefits -- Retirement	3,491	3,521	4,214	(693)
100-1565-512600	Unemployment	53	73	53	20
100-1565-512700	Workers Comp Insurance	5,708	5,708	5,822	(114)
100-1565-522110	Disposal -- Garbage	500	500	500	-
100-1565-522150	Pest Control	3,500	3,500	1,500	2,000
100-1565-522200	Repairs and Maintenance	15,000	13,950	9,900	4,050
100-1565-522210	Repairs and Maintenance - Vehicles	5,000	5,000	2,500	2,500
100-1565-522320	Rental of Equipment	5,000	5,000	5,000	-
100-1565-523200	Communications	10,000	10,000	12,500	(2,500)
100-1565-523600	Dues and Fees	500	500	500	-
100-1565-523900	Other Expenditures	500	3,000	2,500	500
100-1565-531100	General Supplies and Materials	15,000	12,500	10,000	2,500
100-1565-531210	Water and Sewer	2,500	2,500	2,500	-
100-1565-531220	Natural Gas	5,000	4,500	2,500	2,000
100-1565-531230	Electricity	10,000	15,000	15,000	-
100-1565-531270	Gasoline and Diesel	1,750	1,750	1,750	-
100-1565-531600	Small Equipment	5,370	5,370	2,000	3,370
100-1565-531630	Software	3,500	2,500	1,500	1,000
100-1565-541100	Capital Outlay - Sites	-	-	-	-
100-1565-541300	Capital Outlay - Buildings	-	-	-	-
100-2650-511100	Salaries & Wages	143,843	143,843	146,179	(2,336)
100-2650-511300	Salaries & Wages - Overtime	1,000	1,000	1,000	-
100-2650-512100	Employee Benefits -- Medical	27,873	33,873	43,287	(9,414)
100-2650-512110	Employee Benefits -- Dental	1,840	2,040	2,607	(567)
100-2650-512120	Employee Benefits -- Add Life	442	442	441	1
100-2650-512130	Employee Benefits -- Disability	615	1,090	1,086	4
100-2650-512200	FICA	8,980	8,980	9,125	(145)

City of Holly Springs
Fiscal Year 2021 Proposed Budget
General Fund Expenditures

Account Number	Description	Budgets		Budget	Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
100-2650-512300	Medicare	2,100	2,100	2,134	(34)
100-2650-512400	Employee Benefits -- Retirement	11,927	12,242	14,282	(2,040)
100-2650-512600	Unemployment	106	206	106	100
100-2650-512700	Workers Comp Insurance	371	371	377	(6)
100-2650-521200	Professional Services - Public Defenders	7,500	6,500	11,350	(4,850)
100-2650-521230	Professional Services -Legal Solicitor/Judge	65,000	89,000	97,500	(8,500)
100-2650-522200	Repairs & Maintenance	2,500	1,000	-	1,000
100-2650-522320	Rental of Equipment	1,750	1,750	1,750	-
100-2650-523200	Communications	500	-	-	-
100-2650-523300	Advertising	100	100	50	50
100-2650-523400	Printing and Binding	1,000	750	250	500
100-2650-523500	Travel	1,500	500	500	-
100-2650-523600	Dues and Fees	750	250	500	(250)
100-2650-523700	Education and Training	750	750	675	75
100-2650-523900	Other Expenditures	1,000	500	100	400
100-2650-531100	General Supplies & Materials	2,500	2,500	2,000	500
100-2650-531120	General Supplies - Postage	100	750	500	250
100-2650-531270	Gasoline and Diesel	50	50	50	-
100-2650-531300	Food Supplies	2,500	3,200	4,500	(1,300)
100-2650-531400	Books and Periodicals	250	250	-	250
100-2650-531600	Small Equipment	2,500	8,310	500	7,810
100-2650-531630	Software	25,000	25,000	25,000	-
100-2650-531700	Other Supplies -- Uniforms	250	250	250	-
100-2650-571000	Intergovernmental - Cherokee (Inmate Housing)	12,000	12,000	5,000	7,000
100-3210-511100	Salaries & Wages	444,485	474,485	405,214	69,271
100-3210-511300	Salaries & Wages -- Overtime	6,000	6,000	6,000	-
100-3210-512100	Employee Benefits -- Medical	71,907	71,907	87,432	(15,525)
100-3210-512110	Employee Benefits -- Dental	4,811	4,811	5,966	(1,155)
100-3210-512120	Employee Benefits -- Add Life	1,029	1,029	882	147
100-3210-512130	Employee Benefits -- Disability	3,357	3,857	3,225	632
100-3210-512200	FICA	27,930	27,930	25,619	2,311
100-3210-512300	Medicare	6,532	6,532	5,992	540
100-3210-512400	Employee Benefits -- Retirement	40,873	42,073	43,983	(1,910)
100-3210-512600	Unemployment	186	486	160	326
100-3210-512700	Workers Comp Insurance	18,662	18,662	16,840	1,822
100-3210-521200	Professional Services	5,000	2,500	500	2,000
100-3210-522200	Repairs and Maintenance	1,000	500	-	500
100-3210-522210	Repairs and Maintenance - Vehicles	6,000	5,394	5,000	394
100-3210-522320	Rental of Equipment	5,000	5,000	5,000	-
100-3210-523200	Communications	4,250	4,250	3,300	950
100-3210-523300	Advertising	1,000	250	1,000	(750)
100-3210-523400	Printing and Binding	500	500	250	250
100-3210-523500	Travel	4,000	3,000	4,000	(1,000)
100-3210-523600	Dues and Fees	7,500	6,000	4,000	2,000

City of Holly Springs
Fiscal Year 2021 Proposed Budget
General Fund Expenditures

Account Number	Description	Budgets		Budget	Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
100-3210-523700	Education and Training	6,000	4,500	3,000	1,500
100-3210-523900	Other Expenditures	4,000	2,500	2,000	500
100-3210-531100	General Supplies and Materials	7,500	2,500	4,500	(2,000)
100-3210-531120	General Supplies - Postage	250	500	400	100
100-3210-531270	Gasoline and Diesel	9,000	9,000	8,000	1,000
100-3210-531600	Small Equipment	5,000	10,040	1,000	9,040
100-3210-531630	Software	4,000	4,000	2,600	1,400
100-3210-531700	Other Supplies -- Uniforms	3,200	6,700	3,000	3,700
100-3221-511100	Salaries & Wages	227,117	227,117	238,392	(11,275)
100-3221-511300	Salaries & Wages -- Overtime	6,000	6,000	6,000	-
100-3221-512100	Employee Benefits -- Medical	55,745	55,745	51,859	3,886
100-3221-512110	Employee Benefits -- Dental	3,137	3,137	2,224	913
100-3221-512120	Employee Benefits -- Add Life	588	588	588	-
100-3221-512130	Employee Benefits -- Disability	1,554	1,754	1,754	0
100-3221-512200	FICA	14,453	14,453	15,152	(699)
100-3221-512300	Medicare	3,380	3,380	3,544	(164)
100-3221-512400	Employee Benefits -- Retirement	21,151	21,151	26,013	(4,862)
100-3221-512600	Unemployment	106	306	106	200
100-3221-512700	Workers Comp Insurance	10,556	10,556	11,066	(510)
100-3221-522210	Repairs and Maintenance - Vehicles	7,000	4,800	5,000	(200)
100-3221-523200	Communications	2,500	2,500	2,300	200
100-3221-523400	Printing and Binding	250	250	100	150
100-3221-523500	Travel	1,000	1,000	1,000	-
100-3221-523600	Dues and Fees	1,000	1,000	1,000	-
100-3221-523700	Education and Training	2,500	2,500	2,500	-
100-3221-531100	General Supplies and Materials	2,000	2,000	1,000	1,000
100-3221-531120	General Supplies - Postage	50	50	50	-
100-3221-531270	Gasoline and Diesel	6,000	6,000	6,000	-
100-3221-531600	Small Equipment	5,500	5,500	1,500	4,000
100-3221-531630	Software	2,000	2,000	7,000	(5,000)
100-3221-531700	Other Supplies -- Uniforms	1,000	3,000	1,000	2,000
100-3222-511100	Salaries & Wages	53,089	53,089	50,476	2,613
100-3222-511300	Salaries & Wages -- Overtime	2,000	2,000	2,000	-
100-3222-512100	Employee Benefits -- Medical	14,722	14,722	8,572	6,150
100-3222-512110	Employee Benefits -- Dental	920	920	368	552
100-3222-512120	Employee Benefits -- Add Life	147	147	147	-
100-3222-512130	Employee Benefits -- Disability	375	395	364	31
100-3222-512200	FICA	3,416	3,416	3,254	162
100-3222-512300	Medicare	799	799	761	38
100-3222-512400	Employee Benefits -- Retirement	4,998	4,998	5,586	(588)
100-3222-512600	Unemployment	27	77	27	50
100-3222-512700	Workers Comp Insurance	2,494	2,494	2,376	118
100-3222-522210	Repairs and Maintenance - Vehicles	2,000	1,980	2,000	(20)
100-3222-523200	Communications	750	750	600	150

City of Holly Springs
Fiscal Year 2021 Proposed Budget
General Fund Expenditures

Account Number	Description	Budgets		Budget	Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
100-3222-523600	Dues and Fees	150	150	-	150
100-3222-531270	Gasoline and Diesel	2,000	2,000	2,000	-
100-3223-511100	Salaries & Wages	1,249,871	1,249,871	1,310,737	(60,866)
100-3223-511300	Salaries & Wages -- Overtime	52,000	78,000	50,000	28,000
100-3223-512100	Employee Benefits -- Medical	317,069	317,069	475,744	(158,675)
100-3223-512110	Employee Benefits -- Dental	15,777	16,977	21,977	(5,000)
100-3223-512120	Employee Benefits -- Add Life	3,822	3,822	3,822	-
100-3223-512130	Employee Benefits -- Disability	9,051	9,051	9,320	(269)
100-3223-512200	FICA	80,716	80,716	84,614	(3,898)
100-3223-512300	Medicare	18,877	18,877	19,789	(912)
100-3223-512400	Employee Benefits -- Retirement	117,113	117,113	144,047	(26,934)
100-3223-512600	Unemployment	718	1,618	718	900
100-3223-512700	Workers Comp Insurance	58,949	58,949	61,795	(2,846)
100-3223-521200	Professional Services	750	5,500	2,000	3,500
100-3223-522200	Repairs and Maintenance	3,000	3,000	3,000	-
100-3223-522210	Repairs and Maintenance - Vehicles	45,000	45,000	60,000	(15,000)
100-3223-523200	Communications	19,000	19,000	18,000	1,000
100-3223-523400	Printing and Binding	500	500	500	-
100-3223-523500	Travel	2,000	5,000	5,000	-
100-3223-523600	Dues and Fees	1,500	1,500	1,500	-
100-3223-523700	Education and Training	12,000	7,000	12,000	(5,000)
100-3223-523850	Contract Labor	1,000	1,000	1,000	-
100-3223-523900	Other Expenditures	7,000	6,000	5,500	500
100-3223-531100	General Supplies and Materials	6,000	5,000	4,000	1,000
100-3223-531110	Weapons Supplies & Ammunition	-	5,500	-	5,500
100-3223-531270	Gasoline and Diesel	80,000	77,500	80,000	(2,500)
100-3223-531600	Small Equipment	10,000	10,000	18,000	(8,000)
100-3223-531630	Software	20,000	20,000	17,000	3,000
100-3223-531700	Other Supplies -- Uniforms	30,000	45,000	35,000	10,000
100-3240-511100	Salaries & Wages	55,348	55,348	56,948	(1,600)
100-3240-511300	Salaries & Wages -- Overtime	2,000	2,000	2,000	-
100-3240-512100	Employee Benefits -- Medical	7,956	-	-	-
100-3240-512110	Employee Benefits -- Dental	377	-	-	-
100-3240-512120	Employee Benefits -- Add Life	147	147	147	-
100-3240-512130	Employee Benefits -- Disability	375	410	405	5
100-3240-512200	FICA	3,556	3,556	3,655	(99)
100-3240-512300	Medicare	832	832	855	(23)
100-3240-512400	Employee Benefits -- Retirement	5,203	5,503	6,274	(771)
100-3240-512600	Unemployment	27	77	27	50
100-3240-512700	Workers Comp Insurance	2,597	2,597	2,669	(72)
100-3240-522200	Repairs and Maintenance	2,000	2,000	-	2,000
100-3240-522210	Repairs and Maintenance - Vehicles	2,000	2,000	2,000	-
100-3240-523200	Communications	500	500	600	(100)
100-3240-523500	Travel	2,000	2,000	2,000	-

City of Holly Springs
Fiscal Year 2021 Proposed Budget
General Fund Expenditures

Account Number	Description	Budgets		Budget	Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
100-3240-523600	Dues and Fees	500	500	-	500
100-3240-523700	Education and Training	3,000	3,000	3,000	-
100-3240-531100	General Supplies and Materials	3,000	3,000	2,000	1,000
100-3240-531110	Weapons Supplies & Ammunition	65,000	64,665	20,000	44,665
100-3240-531270	Gasoline and Diesel	2,000	2,000	2,000	-
100-3240-531600	Small Equipment	-	-	10,000	(10,000)
100-3240-531700	Other Supplies -- Uniforms	300	300	300	-
100-3240-571000	Intergovernmental	5,000	5,000	5,000	-
100-3260-522110	Disposal -- Garbage	1,500	1,500	1,500	-
100-3260-522150	Pest Control	1,000	1,000	1,000	-
100-3260-522200	Repairs & Maintenance	12,500	16,500	12,345	4,155
100-3260-523200	Communications	9,500	9,500	12,500	(3,000)
100-3260-531100	General Supplies and Materials	5,000	5,000	5,000	-
100-3260-531210	Water/Sewer	5,000	6,800	7,000	(200)
100-3260-531230	Electricity	15,000	14,000	15,000	(1,000)
100-3260-531600	Small Equipment	500	2,500	2,500	-
100-3260-531630	Software	3,500	3,500	3,500	-
100-3450-511100	Salaries & Wages	46,800	50,550	49,275	1,275
100-3450-512100	Employee Benefits -- Medical	7,956	7,956	8,572	(616)
100-3450-512110	Employee Benefits -- Dental	377	377	368	9
100-3450-512120	Employee Benefits -- Add Life	147	147	147	-
100-3450-512130	Employee Benefits -- Disability	354	354	393	(39)
100-3450-512200	FICA	2,902	3,152	3,055	97
100-3450-512300	Medicare	679	739	714	25
100-3450-512400	Employee Benefits -- Retirement	4,246	4,546	5,245	(699)
100-3450-512600	Unemployment	27	77	27	50
100-3450-512700	Workers Comp Insurance	2,119	2,119	2,231	(112)
100-3450-523200	Communications	500	500	600	(100)
100-3450-523500	Travel	250	250	250	-
100-3450-523600	Dues and Fees	300	300	300	-
100-3450-531100	General Supplies and Materials	300	300	300	-
100-3450-531270	Gasoline/Diesel	-	-	2,000	(2,000)
100-3450-531600	Small Equipment	-	1,500	500	1,000
100-3450-531630	Software	-	3,000	3,000	-
100-3450-531700	Other Supplies -- Uniforms	-	100	1,000	(900)
100-3500-571000	Intergovernmental -- Cherokee Co	1,957,356	1,957,356	2,377,168	(419,812)
100-4200-521220	Professional Services -- Engineers	7,500	7,500	2,000	5,500
100-4200-522110	Disposal -- Garbage	1,250	1,250	1,500	(250)
100-4200-522140	Lawn Care	1,000	1,000	1,200	(200)
100-4200-522150	Pest Control	500	600	750	(150)
100-4200-522200	Repair & Maintenance	63,314	52,714	50,000	2,714
100-4200-522210	Repair & Maintenance -- Vehicles	6,000	6,000	10,000	(4,000)
100-4200-522320	Rental of Equipment	2,500	2,500	2,500	-
100-4200-523850	Contract Labor	418,176	418,716	426,540	(7,824)

City of Holly Springs
Fiscal Year 2021 Proposed Budget
General Fund Expenditures

Account Number	Description	Budgets		Budget	Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
100-4200-523900	Other Expenditures	250	250	250	-
100-4200-531100	General Supplies & Materials	3,000	3,000	500	2,500
100-4200-531230	Electricity	3,500	3,500	4,500	(1,000)
100-4200-531270	Gasoline/Diesel	5,000	5,000	5,000	-
100-4200-531600	Small Equipment	2,500	2,500	2,500	-
100-4200-522200	Street Lights -- Repairs & Maintenance	-	2,000	2,000	-
100-4260-531230	Electricity -- Street Lights	100,000	110,000	120,000	(10,000)
100-4270-522200	Traffic Lights -- Repairs & Maintenance	-	2,000	2,000	-
100-4270-531230	Electricity -- Traffic Lights	2,000	2,500	3,500	(1,000)
100-6240-522200	Repairs & Maintenance	22,000	22,000	22,000	-
100-6240-523500	Travel	750	750	750	-
100-6240-523600	Dues and Fees	500	500	500	-
100-6240-523700	Education and Training	1,000	1,000	1,000	-
100-6240-531100	General Supplies & Materials	750	750	750	-
100-6240-531400	Books and Periodicals	500	500	500	-
100-6500-571000	Intergovernmental - Sequoyah Regional Library	4,000	4,000	4,000	-
100-7200-511100	Salaries & Wages	198,064	207,064	202,617	4,447
100-7200-511300	Overtime	1,000	1,000	500	500
100-7200-512100	Employee Benefits -- Medical	55,745	55,745	44,573	11,172
100-7200-512110	Employee Benefits -- Dental	2,594	2,594	2,224	370
100-7200-512120	Employee Benefits -- Add Life	588	588	588	-
100-7200-512130	Employee Benefits -- Disability	1,556	1,676	1,664	12
100-7200-512200	FICA	12,342	12,342	12,593	(251)
100-7200-512300	Medicare	2,886	2,886	2,945	(59)
100-7200-512400	Employee Benefits -- Retirement	18,061	18,961	21,620	(2,659)
100-7200-512600	Unemployment	106	306	106	200
100-7200-512700	Workers Comp Insurance	3,404	3,404	3,472	(68)
100-7200-521220	Professional Services -- Engineers	50,000	73,000	75,000	(2,000)
100-7200-521230	Professional Services -- Legal	7,500	7,500	6,000	1,500
100-7200-521300	Technical Services --Planning	25,000	15,000	-	15,000
100-7200-522200	Repair & Maintenance	1,000	1,000	-	1,000
100-7200-522210	Repair & Maintenance -- Vehicles	3,000	3,000	2,500	500
100-7200-523200	Communications	5,000	5,000	3,500	1,500
100-7200-523300	Advertising	1,500	1,500	2,500	(1,000)
100-7200-523400	Printing and Binding	250	250	100	150
100-7200-523500	Travel	1,500	1,000	250	750
100-7200-523600	Dues and Fees	7,500	7,000	3,500	3,500
100-7200-523700	Education and Training	2,500	1,500	1,000	500
100-7200-523850	Contract Labor	10,000	25,000	30,000	(5,000)
100-7200-523900	Other Expenditures	750	750	500	250
100-7200-531100	General Supplies & Materials	1,000	750	500	250
100-7200-531120	General Supplies -- Postage	100	100	100	-
100-7200-531270	Gasoline/Diesel	4,000	3,500	4,000	(500)
100-7200-531400	Books and Periodicals	250	250	100	150

City of Holly Springs
Fiscal Year 2021 Proposed Budget
General Fund Expenditures

Account Number	Description	Budgets		Budget	Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
100-7200-531600	Small Equipment	2,000	5,040	500	4,540
100-7200-531700	Other Supplies -- Uniforms	250	250	250	-
100-7300-571000	Intergovernmental	-	750	-	750
100-7400-511100	Salaries & Wages	115,103	115,103	118,932	(3,829)
100-7400-512100	Employee Benefits -- Medical	27,873	27,873	27,866	7
100-7400-512110	Employee Benefits -- Dental	920	920	1,120	(200)
100-7400-512120	Employee Benefits -- Add Life	294	294	294	-
100-7400-512130	Employee Benefits -- Disability	872	1,372	970	402
100-7400-512200	FICA	7,136	7,136	7,374	(238)
100-7400-512300	Medicare	1,669	1,669	1,725	(56)
100-7400-512400	Employee Benefits -- Retirement	10,443	10,443	12,659	(2,216)
100-7400-512600	Unemployment	53	153	53	100
100-7400-512700	Workers Comp Insurance	4,558	4,558	4,717	(159)
100-7400-521200	Professional Services	1,000	750	500	250
100-7400-521230	Professional Services -- Legal	1,000	750	750	-
100-7400-521300	Technical Services --Planning	5,000	2,800	-	2,800
100-7400-522200	Repairs & Maintenance	500	500	-	500
100-7400-523000	Other Services -- Map Updates	1,000	1,000	-	1,000
100-7400-523200	Communications	1,750	1,250	600	650
100-7400-523300	Advertising	15,000	20,200	20,000	200
100-7400-523400	Printing and Binding	250	250	250	-
100-7400-523500	Travel	2,500	1,500	500	1,000
100-7400-523600	Dues and Fees	2,500	2,500	4,000	(1,500)
100-7400-523700	Education and Training	1,500	1,250	500	750
100-7400-523860	Planning & Zoning Meetings	3,000	2,250	3,000	(750)
100-7400-523900	Other Expenditures	500	500	500	-
100-7400-531100	General Supplies and Materials	1,500	1,250	500	750
100-7400-531270	Gasoline/Diesel	500	250	50	200
100-7400-531600	Small Equipment	1,500	5,810	250	5,560
100-7520-511100	Salaries & Wages	-	-	10,609	(10,609)
100-7520-512200	FICA	-	-	658	(658)
100-7520-512300	Medicare	-	-	154	(154)
100-7520-512400	Employee Benefits -- Retirement	-	-	1,129	(1,129)
100-7520-512700	Workers Comp Insurance	-	-	46	(46)
100-7520-571000	Intergovernmental - Cherokee Office of Economic	10,000	10,000	10,000	-
100-7520-573000	Payments to Other Agencies	-	131,418	-	131,418
100-7550-511100	Salaries & Wages	50,665	50,665	52,189	(1,524)
100-7550-511300	Overtime	1,000	1,000	1,000	-
100-7550-512100	Employee Benefits -- Medical	13,649	13,649	16,715	(3,066)
100-7550-512110	Employee Benefits -- Dental	377	377	368	9
100-7550-512120	Employee Benefits -- Add Life	147	147	147	-
100-7550-512130	Employee Benefits -- Disability	405	605	598	7
100-7550-512200	FICA	3,203	3,203	3,298	(95)
100-7550-512300	Medicare	749	749	771	(22)

City of Holly Springs
Fiscal Year 2021 Proposed Budget
General Fund Expenditures

Account Number	Description	Budgets		Budget	Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
100-7550-512400	Employee Benefits -- Retirement	4,688	4,688	5,661	(973)
100-7550-512600	Unemployment	27	77	27	50
100-7550-512700	Workers Comp Insurance	223	223	230	(7)
100-7550-523200	Communications	750	750	600	150
100-7550-523300	Advertising	500	500	-	500
100-7550-523500	Travel	1,000	750	600	150
100-7550-523600	Dues and Fees	1,600	1,600	1,000	600
100-7550-523700	Education and Training	1,000	750	500	250
100-7550-523850	Contract Labor	7,500	7,500	5,000	2,500
100-7550-531100	Supplies - Special Events	15,000	14,056	15,000	(944)
100-7550-531600	Small Equipment	-	1,770	-	1,770
100-7550-531630	Software	1,000	1,000	-	1,000
100-7550-572000	Payments to Other Agencies	5,000	-	2,500	(2,500)
100-9000-611000	Transfer to Debt Service Fund	-	50,000	-	50,000
100-9000-611000	Transfer to Town Center Fund	-	200,000	-	200,000
	<i>Total</i>	\$ 8,950,000	\$ 9,500,000	\$ 9,500,000	\$ 0

City of Holly Springs
Fiscal Year 2021 Proposed Budget
Operating Grant Fund

Account Number	Description	Budgets			Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
250-0000-331000	Grant Revenue	214,975	214,975	124,990	(89,985)
250-0000-361000	Interest Revenue	25	25	10	(15)
	TOTAL REVENUES	\$ 215,000	\$ 215,000	\$ 125,000	\$ (90,000)
250-7640-572000	Payments to Other Agencies	215,000	215,000	125,000	90,000
	TOTAL EXPENDITURES	\$ 215,000	\$ 215,000	\$ 125,000	\$ 90,000

City of Holly Springs
Fiscal Year 2021 Proposed Budget
Parks Recreation Fund

Account Number	Description	Budgets			Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
270-0000-314200	Beer/Wine Alcoholic Bev. Excise Tax	244,000	244,000	245,000	1,000
270-0000-314250	Distilled Spirit Alcoholic Bev. Excise Tax	85,000	85,000	85,500	500
270-0000-314300	Local Option Mixed Drink Tax	45,000	40,000	45,000	5,000
270-0000-319100	Penalties and Interest	250	250	100	(150)
270-0000-349300	Bad Check Fees	50	50	50	-
270-0000-361000	Interest Revenue	200	200	100	(100)
270-0000-380000	Miscellaneous Revenues	500	500	250	(250)
270-0000-381000	Rents and Royalties	15,000	7,500	10,000	2,500
270-0000-134000	Prior Year Fund Balance	-	-	-	-
	TOTAL REVENUES	\$ 390,000	\$ 377,500	\$ 386,000	\$ 8,500
270-5530-522110	Disposal - Garbage Depot	1,000	1,000	750	250
270-5530-522150	Pest Control - Depot	750	750	750	-
270-5530-522200	Repairs & Maintenance - Depot	30,000	21,500	20,000	1,500
270-5530-523200	Communications - Depot	1,500	1,500	2,000	(500)
270-5530-523850	Contract Labor	2,000		-	-
270-5530-531100	General Supplies - Depot	-	2,000	500	1,500
270-5530-531210	Water/Sewer - Depot	750	750	500	250
270-5530-531220	Natural Gas - Depot	1,500	1,500	2,000	(500)
270-5530-531230	Electricity - Depot	5,000	5,000	5,000	-
270-5530-531600	Small Equipment - Depot	1,500	1,500	1,500	-
270-5530-541300	Capital Outlay - Buildings	-	-	200,000	(200,000)
270-6220-522110	Disposal - Garbage Parks	750	750	750	-
270-6220-522140	Lawn Care	9,000	9,000	9,000	-
270-6220-522150	Pest Control - Parks	1,000	1,000	750	250
270-6220-522200	Repairs & Maintenance - Parks	25,000	20,000	32,000	(12,000)
270-6220-522320	Rental of Equipment	1,250	1,250	1,000	250
270-6220-523600	Dues and Fees	500	500	500	-
270-6220-523850	Contract Labor	50,000	50,000	50,000	-
270-6220-531100	General Supplies & Materials - Parks	1,500	1,500	1,000	500
270-6220-531210	Water/Sewer - Parks	5,000	6,000	6,000	-
270-6220-531230	Electricity - Parks	1,500	1,500	1,500	-
270-6220-531600	Small Equipment - Parks	500	500	500	-
270-6220-541200	Capital Outlay - JC Mullins	250,000	250,000	50,000	200,000
	TOTAL EXPENDITURES	\$ 390,000	\$ 377,500	\$ 386,000	\$ (8,500)

City of Holly Springs
Fiscal Year 2021 Proposed Budget
Hotel/Motel Tax Fund

Account Number	Description	Budgets			Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
275-0000-314100	Hotel/Motel Tax	4,995	2,995	4,995	(2,000)
275-0000-361000	Interest Revenue	5	5	5	-
	TOTAL REVENUES	\$ 5,000	\$ 3,000	\$ 5,000	\$ (2,000)
275-7540-523300	Advertising/Promotions	5,000	3,000	5,000	2,000
	TOTAL EXPENDITURES	\$ 5,000	\$ 3,000	\$ 5,000	\$ 2,000

City of Holly Springs
Fiscal Year 2021 Proposed Budget
SPLOST III Fund

Account Number	Description	Budgets			Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
320-0000-343200	Special Assessments - Crestmont	11,928	11,928	5,964	(5,964)
320-0000-361100	Interest Revenue	450	100	100	-
320-0000-134000	Prior Year Fund Balance	262,622	262,622	273,936	11,314
	TOTAL REVENUES	\$ 275,000	\$ 274,650	\$ 280,000	\$ 5,350
320-4224-541400	Capital Outlay - Infrastructure	275,000	274,650	280,000	(5,350)
	TOTAL EXPENDITURES	\$ 275,000	\$ 274,650	\$ 280,000	\$ (5,350)

City of Holly Springs
Fiscal Year 2021 Proposed Budget
SPLOST IV Fund

Account Number	Description	Budgets			Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
325-0000-313200	SPLOST IV Revenue	-	-	-	-
325-0000-343200	Special Assessments	-	1,050	1,050	-
325-0000-361100	Interest Revenue	150	45	45	-
325-0000-134000	Prior Year Fund Balance	69,850	68,905	66,705	(2,200)
	TOTAL REVENUES	\$ 70,000	\$ 70,000	\$ 67,800	\$ (2,200)
325-1500-541400	Capital Outlay - Infrastructure	70,000	70,000	67,800	2,200
	TOTAL EXPENDITURES	\$ 70,000	\$ 70,000	\$ 67,800	\$ 2,200

City of Holly Springs
Fiscal Year 2021 Proposed Budget
SPLOST V Fund

Account Number	Description	Budgets			Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
326-0000-313200	SPLOST V Revenue	1,500,000	1,500,000	1,800,000	300,000
326-0000-331001	Grant Revenue - LMIG	150,065	292,095	142,030	(150,065)
326-0000-331002	Grant Revenue - SRTA	1,500,000	1,500,000	1,250,000	(250,000)
326-0000-331003	Grant Revenue - TIP	1,604,167	1,604,167	-	(1,604,167)
326-0000-331004	Grant Revenue - LCI Phase II	-	116,110	-	(116,110)
326-0000-343230	Assessments-Roads	-	20,000	58,000	38,000
326-0000-361100	Interest Revenue	500	500	450	(50)
326-0000-134000	Prior Year Fund Balance	211,183	191,183	-	(191,183)
326-0000-393000	Proceeds from GTIB Loan	3,590,450	3,590,450	3,500,000	(90,450)
	TOTAL REVENUES	\$ 8,556,365	\$ 8,814,505	\$ 6,750,480	\$ (2,064,025)
326-3200-542100	Capital Outlay - E-911 Equipment	170,192	170,192	170,192	-
326-3200-542100	Capital Outlay - Police Equipment	29,808	29,808	44,000	(14,192)
326-3200-542200	Capital Outlay - Police Cars	205,000	205,000	100,000	105,000
326-4200-541410	Capital Outlay - Infrastructure	626,870	768,900	586,288	182,612
326-4200-541425	Capital Outlay - Industrial Connector	1,925,000	1,925,000	-	1,925,000
326-4200-541435	Capital Outlay - HS Pkwy Phase II	5,599,495	5,197,495	4,750,000	447,495
326-4224-541420	Capital Outlay - LCI Phase II	-	116,110	-	116,110
326-4224-541430	Capital Outlay - HS Pkwy Sidewalk	-	10,000	100,000	(90,000)
326-4224-541440	Capital Outlay - Hickory Sidewalk	-	205,000	1,000,000	(795,000)
326-4224-541450	Capital Outlay - Palm Street Sidewalk	-	187,000	-	187,000
	TOTAL EXPENDITURES	\$ 8,556,365	\$ 8,814,505	\$ 6,750,480	\$ 2,064,025

City of Holly Springs
Fiscal Year 2021 Proposed Budget
Town Center Fund

Account Number	Description	Budgets			Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
350-0000-135000	PY Fund Balance	351,497	351,497	167,392	(184,105)
350-0000-361000	Interest Revenue	103	103	300	197
350-0000-391000	Transfers from General Fund	-	200,000	-	(200,000)
350-0000-391000	Transfers from URA	3,000,000	6,000,000	4,000,000	(2,000,000)
	TOTAL REVENUES	\$ 3,351,600	\$ 6,551,600	\$ 4,167,692	\$ (2,383,908)
350-1565-521200	Professional Services	350,000	350,000	167,692	182,308
350-1565-541100	Capital Outlay - Sites	1,000,000	1,000,000	-	1,000,000
350-1565-541200	Capital Outlay - Site Improvements	325,000	1,235,000	4,000,000	(2,765,000)
350-1565-541300	Capital Outlay - Buildings	-	2,090,000	-	2,090,000
350-1565-541440	Capital Outlay - TCP Road Network	1,676,600	1,876,600	-	1,876,600
	TOTAL EXPENDITURES	\$ 3,351,600	\$ 6,551,600	\$ 4,167,692	\$ 2,383,908

City of Holly Springs
Fiscal Year 2021 Budget Summary
Debt Service Fund

Account Number	Description	Budgets			Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
400-0000-361000	Interest	-	2,000	2,000	-
400-0000-391000	Transfer from General Fund	-	50,000	-	(50,000)
400-0000-134000	Prior Year Fund Balance	516,319	464,319	1,100,952	636,633
	TOTAL REVENUES	\$ 516,319	\$ 516,319	\$ 1,102,952	\$ 586,633
400-8000-581100	Debt Service - Bond Principal HSPRA	311,206	311,206	318,481	(7,275)
400-8000-582100	Debt Service - Bond Interest HSPRA	47,530	47,530	40,254	7,276
400-8000-581100	Debt Service - Bond Principal URA	-	-	555,556	(555,556)
400-8000-582100	Debt Service - Bond Interest URA	157,583	157,583	188,661	(31,078)
	TOTAL EXPENDITURES	\$ 516,319	\$ 516,319	\$ 1,102,952	\$ (586,633)

City of Holly Springs
Fiscal Year 2021 Proposed Budget
Stormwater Fund

Account Number	Description	Budgets			Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
560-0000-344260	Stormwater Utility Fees	349,500	349,500	375,667	26,167
560-0000-361000	Interest Revenue	500	500	650	150
	TOTAL REVENUES	\$ 350,000	\$ 350,000	\$ 376,317	\$ 26,317
560-4320-511100	Salaries & Wages	47,390	47,410	48,805	(1,395)
560-4320-511300	Overtime	-	-	-	-
560-4320-512100	Employee Benefits - Medical Insurance	7,956	7,956	8,572	(616)
560-4320-512110	Employee Benefits - Dental	377	377	368	9
560-4320-512125	Employee Benefits - Disability	261	271	398	(127)
560-4320-512150	Employee Benefits - ADD Life	147	147	147	-
560-4320-512200	FICA	2,938	2,948	3,026	(78)
560-4320-512300	Medicare	687	687	708	(21)
560-4320-512400	Employee Benefits - Retirement	4,300	4,300	5,195	(895)
560-4320-512600	Unemployment	27	27	27	0
560-4320-512700	Workers Comp Insurance	2,756	2,766	2,838	(72)
560-4320-521200	Legal & Professional	4,487	2,487	2,500	(13)
560-4320-521300	Regional Stormwater	2,500	1,500	2,500	(1,000)
560-4320-521325	Pollution Prevention	1,500	1,000	1,500	(500)
560-4320-521350	Watershed Planning	500	500	500	-
560-4320-522100	Maintenance & Cleaning	100,000	112,000	120,000	(8,000)
560-4320-522200	Structural Upgrades	95,000	78,950	95,561	(16,611)
560-4320-522320	Rental of Equipment	5,000	12,500	10,500	2,000
560-4320-523200	Communications	2,000	2,000	1,500	500
560-4320-523300	Advertising	250	250	250	-
560-4910-523400	Printing & Binding	-	75	100	(25)
560-4320-523600	Dues & Fees	6,500	6,500	6,500	-
560-4320-523700	Training	2,000	2,000	2,000	-
560-4320-523850	Contract Labor	46,500	46,500	42,500	4,000
560-4320-531100	General Supplies and Materials	1,500	1,500	1,000	500
560-4320-531120	General Supplies - Postage	424	349	500	(151)
560-4320-531210	Water/Sewer	5,000	5,000	2,500	2,500
560-4320-531270	Gasoline & Diesel	4,000	4,000	4,000	-
560-4320-531600	Small Tools & Equipment	1,500	1,500	1,500	-
560-4320-531700	Office Supplies	1,000	1,000	1,000	-
560-4320-579000	Contingency	3,500	3,500	3,760	(260)
560-8000-582200	Capital Lease Interest	-	-	6,063	(6,063)
	TOTAL EXPENSES	\$ 350,000	\$ 350,000	\$ 376,317	\$ (26,317)

City of Holly Springs
Fiscal Year 2021 Proposed Budget
Urban Redevelopment Agency

Account Number	Description	Budgets			Variance
		FY 2020 Original	FY 2020 Amended	FY 2021 Proposed	
393000	Proceeds of General Long-term Debt	3,000,000	6,000,000	4,000,000	(2,000,000)
	TOTAL REVENUES	\$ 3,000,000	\$ 6,000,000	\$ 4,000,000	\$ (2,000,000)
584000	Bond Issuance Costs	-	-	-	-
611000	Transfers to SPLOST V Fund	-	-	-	-
611000	Transfers to Town Center Fund	3,000,000	6,000,000	4,000,000	2,000,000
	TOTAL EXPENSES	\$ 3,000,000	\$ 6,000,000	\$ 4,000,000	\$ 2,000,000

AN ORDINANCE OF THE CITY OF HOLLY SPRINGS APPROVING APPROPRIATIONS FOR THE FIVE-YEAR CAPITAL IMPROVEMENT PLAN (CIP) 2021-2025

WHEREAS, the Mayor and City Council of the City of Holly Springs have prepared a Five-Year Capital Improvement Plan (CIP) for fiscal years 2021-2025; and

WHEREAS, the Capital Improvement Plan provides guidance and direction to the City's capital project programming and budgeting process by identifying needed improvements to the capital facilities of the City as well as major actions to be undertaken by the City which include community and economic development initiatives or programs, major capital improvements or infrastructure expansions, regulatory measures or land development regulations over the next five years; and

WHEREAS, recommendations of the Capital Improvement Plan 2021-2025 for projects to be funded from sources anticipated, projected, or recommended have been updated to reflect current needs; and

WHEREAS, the specific funding recommendations of the Capital Improvement Plan 2021-2025 for projects to be funded from sources anticipated, projected, or recommended beyond 2021 are tentative and subject to further refinement; and

NOW, THEREFORE, BE IT ORDAINED by the Mayor and City Council of the City of Holly Springs, do hereby officially approve the City of Holly Springs Capital Improvement Plan 2021-2025, attached hereto as Exhibit "A" and incorporated herein by reference.

SO ORDAINED, THIS 16th DAY OF NOVEMBER 2020 BY THE MAYOR AND CITY COUNCIL OF THE CITY OF HOLLY SPRINGS, GEORGIA.

CITY OF HOLLY SPRINGS

Attest:

Steven W. Miller, Mayor

Karen Norred, City Clerk
(Seal)



**CITY OF HOLLY SPRINGS
CAPITAL IMPROVEMENT PLAN
FOR THE YEARS 2021 - 2025**

**City of Holly Springs
Capital Improvement Plan
For the Years 2021 - 2025**

Transportation Facilities, Improvements and Related Debt

Project	2021	2022	2023	2024	2025	Total
Crestmont Lane	-	-	-	-	226,370	226,370
Harmony Lake Drive - Southside	-	261,195	-	-	-	261,195
Hickory Road Sidewalk Project	1,000,000	-	-	-	-	1,000,000
Hickory Road Sidewalk Project (LCI)	-	-	-	638,055	638,055	1,276,110
Holly Springs Parkway Sidewalk (Serenity)	100,000	440,000	-	-	-	540,000
Holly Springs Parkway Paving (Downtown)	-	297,264	-	-	-	297,264
Holly Springs Parkway Widening Project Ph II	4,750,000	-	-	-	-	4,750,000
Holly Street	-	-	-	211,443	-	211,443
Holly Street Sidewalk Project (LCI)	-	-	1,170,145	1,170,145	-	2,340,290
Palm Street Sidewalk Project (LCI)	-	-	640,900	640,900	-	1,281,800
Sixes Road	-	-	475,622	475,622	-	951,244
Town Center Project	4,167,692	-	-	-	-	4,167,692
Town Center Streetscapes	280,000	-	-	-	-	280,000
Other Transportation Improvement Projects	586,288	109,285	-	-	-	695,573
	<u>\$ 10,883,980</u>	<u>\$ 1,107,744</u>	<u>\$ 2,286,667</u>	<u>\$ 3,136,165</u>	<u>\$ 864,425</u>	<u>\$ 18,278,981</u>

Public Safety Vehicles, Equipment and Related Debt

Project	2021	2022	2023	2024	2025	Total
Police Vehicles	100,000	205,000	205,000	205,000	205,000	920,000
Mobile Data Terminals and Software	44,000	-	-	-	-	44,000
Evidence Drying Cabinet	-	6,100	-	-	-	6,100
	<u>\$ 144,000</u>	<u>\$ 211,100</u>	<u>\$ 205,000</u>	<u>\$ 205,000</u>	<u>\$ 205,000</u>	<u>\$ 970,100</u>

Emergency Communications System Equipment and Improvements

Project	2021	2022	2023	2024	2025	Total
E-911 Communications Equipment	170,192	-	-	-	-	170,192
	<u>\$ 170,192</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 170,192</u>

**City of Holly Springs
Capital Improvement Plan
For the Years 2021 - 2025**

General Government Buildings and Related Debt

Project	2021	2022	2023	2024	2025	Total
General Government Buildings	67,800	800,000	800,000	800,000	-	2,467,800
	<u>\$ 67,800</u>	<u>\$ 800,000</u>	<u>\$ 800,000</u>	<u>\$ 800,000</u>	<u>\$ -</u>	<u>\$ 2,467,800</u>

Public Works and Fleet Vehicles and Equipment

Project	2021	2022	2023	2024	2025	Total
Public Works Equipment	-	20,000	-	20,000	20,000	60,000
	<u>\$ -</u>	<u>\$ 20,000</u>	<u>\$ -</u>	<u>\$ 20,000</u>	<u>\$ 20,000</u>	<u>\$ 60,000</u>

Park and Recreation Facilities and Related Debt

Project	2021	2022	2023	2024	2025	Total
J.C. Mullins Field	50,000					
Other Park and Recreation Facilities	-	250,000	250,000	-	-	500,000
	<u>\$ 50,000</u>	<u>\$ 250,000</u>	<u>\$ 250,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 500,000</u>

Total:	<u>\$ 11,315,972</u>	<u>\$ 2,388,844</u>	<u>\$ 3,541,667</u>	<u>\$ 4,161,165</u>	<u>\$ 1,089,425</u>	<u>\$ 22,447,073</u>
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CITY OF HOLLY SPRINGS

JOB DESCRIPTION

A. IDENTIFICATION INFORMATION

- 1. Job Title: Economic Development Director/Assistant City Clerk**
- 2. Department: Finance and Administration** **Division: N/A**
- 3. FLSA Classification: Exempt** **Pay Grade: 21**

B. INTRODUCTORY STATEMENT

This position is responsible for directing the city's economic development functions.

C. ESSENTIAL JOB FUNCTIONS

1. Develops and implements strategies and initiatives to attract and retain businesses.
2. Assists new and established businesses in the identification and selection of appropriate sites.
3. Researches issues impacting local businesses and develops strategies and solutions to address those issues.
4. Provides information to prospective and existing businesses.
5. Oversees the development and implementation of downtown development programs.
6. Assists local business with expansions.
7. Coordinates economic development efforts with other regional partners.
8. Develops marketing materials for the recruitment of prospective businesses.
9. Maintains an updated inventory of available properties.
10. Develops and implements tourism initiatives.
11. Coordinates the operations and activities of the Main Street program; coordinates monthly board meetings; develops a variety of reports; works with local businesses to develop plans and programs to strengthen downtown businesses; coordinates special program events.

12. Plans and coordinates special city events; solicits sponsorships; recruits and assigns volunteers; manages assigned budget; implements publicity campaigns. Develops city promotional materials; designs flyers, banners, and branding for special events.
13. Prepares and distributes a quarterly newsletter; solicits sponsorships; writes and approves articles and illustrations.
14. Monitors and updates the city website and the city's social media accounts.
15. Prepares, reviews, verifies, and distributes agendas and information packets for City Council and various other boards and commission meetings.
16. Prepares and attends City Council and various other boards and commission meetings to record and transcribe minutes.
17. Manages open records requests.
18. Completes applications for federal and state grants; administers grants.
19. Performs related duties.

D. JOB FACTOR SPECIFICATIONS

1. Job Requirements

a. Knowledge, Skill, and Ability

1. Knowledge of economic development principles and practices.
2. Knowledge of local governmental principles and practices.
3. Knowledge of marketing principles and practices.
4. Knowledge of real estate use principles.
5. Knowledge of program development and management principles.
6. Knowledge of program and project management principles.
7. Knowledge of budget management principles.
8. Knowledge of grant management principles.
9. Skill in marketing and public relations.
10. Skill in management and supervision.

11. Skill in problem solving.
12. Skill in prioritizing and planning.
13. Skill in interpersonal relations.
14. Skill in oral and written communication.

2. Responsibility

- a. This position has direct supervision over assigned personnel.

3. Personal Work Relationships

- a. Contacts are typically with coworkers, elected and appointed officials, commercial developers, business owners and business managers, real estate brokers, property owners, and the general public.
- b. Contacts are typically to exchange information, motivate persons, negotiate matters, resolve problems, and provide services.

4. Physical Effort and Work Environment

- a. The work is typically performed while intermittently sitting, standing or stooping. The employee occasionally lifts light and heavy objects and distinguishes between shades of color.
- b. The work is typically performed in an office and outdoors, occasionally in hot, cold or inclement weather.

5. Guidelines

- a. Guidelines include the International Economic Development Council Code of Ethics, the Main Street program guidelines, grant requirements, and city and department policies and procedures and City Code, official city business, state records retention schedules, and city policies and procedures. These guidelines require judgment, selection, and interpretation in application.

6. Complexity and Scope of Work

- a. The work consists of varied administrative, supervisory, and management duties. The unique needs of each business client contribute to the complexity of the position.
- b. The purpose of this position is to direct the city's economic development operations. Successful performance contributes to the attraction and retention of local businesses, contributes to the positive growth and development of the city and to assist in managing the operations of the City Clerk's Office. Successful performance

contributes to the efficiency, effectiveness, and propriety of a variety of city functions and operations.

7. Minimum Qualifications

- a. Knowledge and level of competency commonly associated with the completion of a baccalaureate degree in a course of study related to the occupational field.
- b. Experience sufficient to thoroughly understand the work of subordinate positions to be able to answer questions and resolve problems, usually associated with one to three years experience or service.
- c. Possession of or ability to readily obtain a valid driver's license issued by the State of Georgia for the type of vehicle or equipment operated.

8. Supervisory Controls

- a. The City Clerk assigns work in terms of department goals and objectives. The supervisor reviews work through conferences, reports, and observation of department activities.

E. APPROVAL SIGNATURES

I have read and understand the attached job description for the position of Economic Development Director/Assistant City Clerk with the City of Holly Springs.

Employee (print)

Employee (signature)

Date

Department Head (print)

Department Head (signature)

Date

City Manager (print)

City Manager (signature)

Date

A RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF HOLLY SPRINGS, GEORGIA, TO REVISE THE CITY OF HOLLY SPRINGS JOB CLASSIFICATION AND COMPENSATION PLAN FOR EMPLOYEES OF THE CITY OF HOLLY SPRINGS, GEORGIA

WHEREAS, in accordance with Section 3.10. - Position classification and pay plan of the Official Code of the City of Holly Springs; and

WHEREAS, in preparing for the 2021 Budget, the Compensation Plan that was adopted in 2015 was updated by using the Employment Cost Index data provided by the Bureau of Labor Statistics; and

NOW, THEREFORE, IT IS HEREBY RESOLVED, that the Mayor and City Council of the City of Holly Springs, Georgia, do hereby adopt the 2021 Job Classification and Compensation Plan as attached hereto as Exhibit "A."

IT IS HEREBY FURTHER RESOLVED, by the Mayor and City Council of the City of Holly Springs, Georgia, that the 2021 Job Classification and Compensation Plan attached hereto as Exhibit "A," shall be effective January 1, 2021.

This Resolution is adopted this 16th day of November 2020.

CITY OF HOLLY SPRINGS

Steven W. Miller, Mayor

Attest:

Karen Norred, City Clerk
(Seal)

City of Holly Springs									
Salary Scale									
	ANNUAL				HOURLY				
GRADE	2020 Minimum	2021 Minimum	2020 Maximum	2021 Maximum	2020 Minimum	2021 Minimum	2020 Maximum	2021 Maximum	TITLE
1	\$ 17,228.48	\$ 17,693.65	\$ 33,466.45	\$ 34,370.04	\$ 8.28	\$ 8.51	\$ 16.09	\$ 16.52	Custodian
8	\$ 31,524.81	\$ 32,375.98	\$ 47,287.21	\$ 48,563.96	\$ 15.16	\$ 15.57	\$ 22.73	\$ 23.35	Public Works Technician
10	\$ 34,797.49	\$ 35,737.02	\$ 52,196.23	\$ 53,605.53	\$ 16.73	\$ 17.18	\$ 25.09	\$ 25.77	Administrative Clerk
10	\$ 34,797.49	\$ 35,737.02	\$ 52,196.23	\$ 53,605.53	\$ 16.73	\$ 17.18	\$ 25.09	\$ 25.77	Community Development Technician
10	\$ 34,797.49	\$ 35,737.02	\$ 52,196.23	\$ 53,605.53	\$ 16.73	\$ 17.18	\$ 25.09	\$ 25.77	Equipment Operator
10	\$ 34,797.49	\$ 35,737.02	\$ 52,196.23	\$ 53,605.53	\$ 16.73	\$ 17.18	\$ 25.09	\$ 25.77	GIS Technician
11	\$ 36,559.11	\$ 37,546.21	\$ 54,838.66	\$ 56,319.31	\$ 17.58	\$ 18.05	\$ 26.36	\$ 27.08	Public Works Crewleader
11	\$ 36,559.11	\$ 37,546.21	\$ 54,839.81	\$ 56,320.48	\$ 17.58	\$ 18.05	\$ 26.37	\$ 27.08	Buildings and Grounds Technician
12	\$ 38,409.91	\$ 39,446.98	\$ 57,614.87	\$ 59,170.47	\$ 18.47	\$ 18.96	\$ 27.70	\$ 28.45	Administrative Assistant - Admin
12	\$ 38,409.91	\$ 39,446.98	\$ 57,616.01	\$ 59,171.65	\$ 18.47	\$ 18.96	\$ 27.70	\$ 28.45	Administrative Assistant - Com Dev
12	\$ 38,409.91	\$ 39,446.98	\$ 57,614.87	\$ 59,170.47	\$ 18.47	\$ 18.96	\$ 27.70	\$ 28.45	Administrative Assistant - Police
12	\$ 38,409.91	\$ 39,446.98	\$ 57,614.87	\$ 59,170.47	\$ 18.47	\$ 18.96	\$ 27.70	\$ 28.45	Court Clerk
12	\$ 38,409.91	\$ 39,446.98	\$ 57,616.01	\$ 59,171.65	\$ 18.47	\$ 18.96	\$ 27.70	\$ 28.45	Cadet (Unsworn)
13	\$ 40,354.41	\$ 41,443.98	\$ 60,531.63	\$ 62,165.98	\$ 19.40	\$ 19.92	\$ 29.10	\$ 29.89	Senior Court Clerk
14	\$ 42,397.36	\$ 43,542.09	\$ 63,596.03	\$ 65,313.13	\$ 20.38	\$ 20.93	\$ 30.58	\$ 31.40	Accountant
14	\$ 42,397.36	\$ 43,542.09	\$ 63,596.03	\$ 65,313.13	\$ 20.38	\$ 20.93	\$ 30.58	\$ 31.40	Accounting Specialist
14	\$ 42,397.36	\$ 43,542.09	\$ 63,596.03	\$ 65,313.13	\$ 20.38	\$ 20.93	\$ 30.58	\$ 31.40	Assistant City Clerk
14	\$ 42,397.36	\$ 43,542.09	\$ 63,596.03	\$ 65,313.13	\$ 19.41	\$ 19.94	\$ 29.12	\$ 29.91	Police Officer (Sworn)
14	\$ 42,397.36	\$ 43,542.09	\$ 63,596.03	\$ 65,313.13	\$ 20.38	\$ 20.93	\$ 30.58	\$ 31.40	Stormwater Inspector
15	\$ 44,543.72	\$ 45,746.40	\$ 66,814.45	\$ 68,618.44	\$ 21.42	\$ 21.99	\$ 32.12	\$ 32.99	Detective
15	\$ 44,543.72	\$ 45,746.40	\$ 66,815.59	\$ 68,619.61	\$ 21.42	\$ 21.99	\$ 32.12	\$ 32.99	CMANS Agent
15	\$ 44,543.72	\$ 45,746.40	\$ 66,815.59	\$ 68,619.61	\$ 20.40	\$ 20.95	\$ 30.59	\$ 31.42	Corporal
15	\$ 44,543.72	\$ 45,746.40	\$ 66,816.73	\$ 68,620.78	\$ 21.42	\$ 21.99	\$ 32.12	\$ 32.99	Stormwater Coordinator/GIS Technician
16	\$ 46,798.76	\$ 48,062.32	\$ 70,198.13	\$ 72,093.48	\$ 22.50	\$ 23.11	\$ 33.75	\$ 34.66	Building Inspector
16	\$ 46,798.76	\$ 48,062.32	\$ 70,198.13	\$ 72,093.48	\$ 22.50	\$ 23.11	\$ 33.75	\$ 34.66	Facilities Manager
16	\$ 46,798.76	\$ 48,062.32	\$ 70,198.13	\$ 72,093.48	\$ 22.50	\$ 23.11	\$ 33.75	\$ 34.66	Court Administrator
16	\$ 46,798.76	\$ 48,062.32	\$ 70,198.13	\$ 72,093.48	\$ 22.50	\$ 23.11	\$ 33.75	\$ 34.66	Probation Officer
16	\$ 46,798.76	\$ 48,062.32	\$ 70,198.13	\$ 72,093.48	\$ 22.50	\$ 23.11	\$ 33.75	\$ 34.66	Public Works Supervisor
17	\$ 49,167.94	\$ 50,495.47	\$ 73,751.90	\$ 75,743.20	\$ 23.64	\$ 24.28	\$ 35.46	\$ 36.42	Main Street Director
18	\$ 51,657.06	\$ 53,051.80	\$ 77,485.59	\$ 79,577.70	\$ 24.84	\$ 25.51	\$ 37.25	\$ 38.26	Human Resources Analyst
18	\$ 51,657.06	\$ 53,051.80	\$ 77,485.59	\$ 79,577.70	\$ 24.84	\$ 25.51	\$ 37.25	\$ 38.26	Information Technology & Facilities Manager
18	\$ 51,657.06	\$ 53,051.80	\$ 77,486.74	\$ 79,578.88	\$ 24.84	\$ 25.51	\$ 37.25	\$ 38.26	Sergeant - Administration Division
18	\$ 51,657.06	\$ 53,051.80	\$ 77,487.88	\$ 79,580.05	\$ 24.84	\$ 25.51	\$ 37.25	\$ 38.26	Sergeant - Criminal Investigation Division
18	\$ 51,657.06	\$ 53,051.80	\$ 77,485.59	\$ 79,577.70	\$ 23.65	\$ 24.29	\$ 35.48	\$ 36.44	Sergeant - Uniform Patrol Division
19	\$ 54,272.20	\$ 55,737.55	\$ 81,408.31	\$ 83,606.33	\$ 26.09	\$ 26.80	\$ 39.14	\$ 40.20	Chief Building Official
19	\$ 54,272.20	\$ 55,737.55	\$ 81,408.31	\$ 83,606.33	\$ 26.09	\$ 26.80	\$ 39.14	\$ 40.20	Public Works Superintendent
19	\$ 54,272.20	\$ 55,737.55	\$ 81,408.31	\$ 83,606.33	\$ 26.09	\$ 26.80	\$ 39.14	\$ 40.20	Zoning Administrator
					\$ -				
21	\$ 62,939.11	\$ 64,638.47	\$ 94,408.68	\$ 96,957.71	\$ 30.26	\$ 31.08	\$ 45.39	\$ 46.61	Economic Development Director
21	\$ 62,939.11	\$ 64,638.47	\$ 94,408.68	\$ 96,957.71	\$ 30.26	\$ 31.08	\$ 45.39	\$ 46.61	Police Lieutenant
23	\$ 76,685.20	\$ 78,755.70	\$115,027.80	\$118,133.55	\$ 36.87	\$ 37.86	\$ 55.30	\$ 56.79	City Clerk
23	\$ 76,685.20	\$ 78,755.70	\$115,027.80	\$118,133.55	\$ 36.87	\$ 37.86	\$ 55.30	\$ 56.79	Community Development Director
23	\$ 76,685.20	\$ 78,755.70	\$115,027.80	\$118,133.55	\$ 36.87	\$ 37.86	\$ 55.30	\$ 56.79	Deputy Police Chief
23	\$ 76,685.20	\$ 78,755.70	\$115,027.80	\$118,133.55	\$ 36.87	\$ 37.86	\$ 55.30	\$ 56.79	Finance Director
24	\$ 84,646.12	\$ 86,931.56	\$126,969.17	\$130,397.34	\$ 40.70	\$ 41.79	\$ 61.04	\$ 62.69	City Engineer
25	\$ 93,433.48	\$ 95,956.18	\$140,150.22	\$143,934.27	\$ 44.92	\$ 46.13	\$ 67.38	\$ 69.20	Police Chief
27	\$113,839.62	\$116,913.29	\$170,759.42	\$175,369.93	\$ 54.73	\$ 56.21	\$ 82.10	\$ 84.31	City Manager